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FINANCIAL TIMES

No. 27,081

Friday September 24 1976

**10p

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NEWS SUMMARY

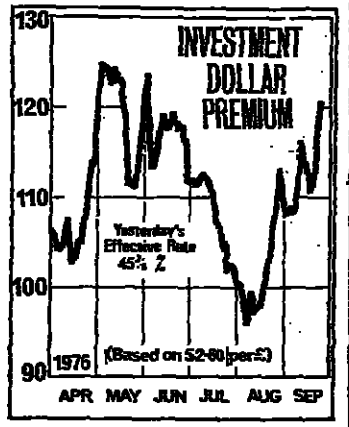
BUSINESS

die in ipyard urship aze

hipyard workers died in
aboard a new £23m.
missile destroyer, HMS
at the Swan Hunter
yard, Wallsend, North-
and, yesterday. Another
were injured.
t 900 men were working
d the 3,500-ton ship when
began in a machine com-
m. More than 70 firemen
the blaze which was not
until last evening.
ers said the destroyer was
inside with water and
ut cables everywhere. It
ie for completion next

Equities down; gilts firm

● EQUITIES turned dull after
a modest rally. The FT 30-share
index lost 3.6 to 248.2 while the
All-Share was 0.8 per cent.



ision probe

ortsmouth to-day a private
of inquiry opens into the
of the 360-ton mine-
r HMS Pittington which
collision with the frigate
Vermaid 80 miles off the
coast last Monday.
likely to be at least three
before the vessel's wooden
s recovered from its 140
eep position on the North-
d. Bad weather is hamper-
lavage work.

ing limits uff for U.K.

n's demands for a national
g zone of up to 50 miles
Community waters are
ed in the EEC Commission's
rint for revision of the
nou Market's fishery policy.
ng the few concessions
ed to the U.K. is a special
g quota system for coastal
s of northern Britain and
nd. Back Feature, Page 20.
st trawlermen yesterday
sted about Soviet rocket
firing in the Barents Sea.

O admitted to nuclear body

7-six nations voting in Rio
de Janeiro at yesterday's 10th
at meeting of the general
rence of the International
ic Energy Agency, the
s nuclear regulatory body,
l for admission of the Pale-
n Liberation Organisation as
17th organisation, with
ver status. An important
at the conference has been
increasing risk of nuclear
risks falling into terrorist
s.

rd confronts rter on TV

President Ford and Mr.
ny Carter prepared for last
t's face-to-face television
te were signs of the
moving in Mr. Ford's direc-
tion. The two men, who
ake Mr. Carter's character
judgment, rather than the
iblican Administration's
rd the national talking point.
S. David Watt in the U.S.,
21

rror laws

Irish Republic Council of
met yesterday to advise the
ident on whether he should
sections of the Govern-
t's proposed anti-terrorist
to the Supreme Court for a
stitutional ruling. An early
sion is expected from Pres-
t O'Donoghue. Ulster Peace
council, Page 29

ull ship drift

Norwegian training vessel,
rtian Radich with 130 people
is, is drifting helplessly 300
s south of Land's End in bur-
e force winds in the Bay
Biscay. Falmouth Coastguard
ered. The ship is returning
n the Tall Ships race.

iefly ...

uz-27's two Soviet cosmonauts
landed in their descent
dule in the central Asian
s after an eight-day orbit.
may inquiry into the £11m.
hway Road, north London,
eme was disrupted for the
rd consecutive day.

RIEF PRICE CHANGES YESTERDAY

RISES	FALLS
asury 91pc 31 ... 589 1/2	Anglo-Swiss ... 18 - 6
low Rand ... 172 + 7	Barclays ... 248 - 8
Prop. ... 805 + 20	Beecham ... 330 - 4
lay (J.) ... 132 + 4	Fisons ... 292 - 5
l and Duffus ... 162 + 6	Gen. Accident ... 150 - 4
V ... 47 + 4	Glaxo ... 335 - 8
nd and Home ... 68 + 3	Guardian Royal ... 165 - 8
sle and Godwin ... 110 + 8	Natl. Westminster ... 215 - 7
rgan & Grampian ... 101 + 4	Owen Owen ... 42 - 6
wntree Mackintosh ... 194 + 4	Rank Org. ... 148 - 5
te and Lyle ... 233 + 5	Smith (W.H.) ... 322 - 6
er Kennell ... 151 + 4	Spear and Jackson ... 66 - 4
rnab Oil ... 37 + 3	Vickers ... 148 - 9
ronation ... 90 + 6	Warrent (J.) ... 60 - 5
(M) ... 250 + 7	Waybourn Eng. ... 250 - 20
thmo NV ... 114 + 10	Mount Lyell ... 60 - 6
eridon ... 90 + 10	

Whitehall considers defences for pound

BY SAMUEL BRITTAN and ADRIAN HAMILTON

AN INTENSE debate is going on in Whitehall over continuing measures should the recent fall in sterling show signs of abating. Support for general import controls on goods from developed countries in Europe and North America remains confined to a few Left-wing Ministers, although the Government is pressing ahead with schemes to curb imports in sensitive sectors from countries such as Japan, regarded as presenting special problems because of obstacles they pose to European exports to their markets.

A decision has not been referred to Cabinet, but an import deposit measure is emerging as a strong candidate for action because it is thought to be more acceptable internationally, would receive a warm blessing from the unions and would have its main practical effects in curbing growth of the money supply.

Consideration of such a move reflects the serious concern being expressed in Government circles over the apparent failure of recent measures on public expenditure, incomes and monetary policy to slow down the decline in sterling. The Government is becoming increasingly concerned to encourage official holders of sterling balances to keep their funds in London.

Having spent more than \$1bn. of the \$5.3bn. central bank standby credit and having borrowed heavily on the Eurodollar market and used the reserves, the authorities have stopped supporting sterling in the foreign

exchange market a fortnight ago. An application to the International Monetary Fund—whose meeting the Chancellor will be attending on October 4—is taken for granted in official circles. But, assuming that Britain can draw its full available facilities, estimated at \$3.5bn, this is not regarded as sufficient to do more than repay the central banks when the swap credits expire in December and ensure the financing of next year's current account deficit.

In these conditions, the Government appears to be in a state of acute uncertainty over appropriate measures to adopt if there is a substantial further capital outflow or the social contract further loses credibility.

One senior Minister described the situation as knife-edged. "I cannot see that it can be politically acceptable to continue much longer in this position." "On previous occasions," according to one senior economic adviser, "Ministers and

officials have known what they would have to do eventually. It was simply a question of how you got there and how you presented it. This time, the Government seems to have used up all the obvious weapons in its armoury."

There is a prominent school of thought which believes that the correct strategy is to allow the exchange rate to continue floating freely and to rely on control of the money supply as the long-term regulator of the value of the pound. This school has gained some support recently but this strategy would come under heavy political attack if the exchange were to fall too far too fast.

Key indicators which will determine Government policy between now and the re-assembly of Parliament, which would have to legislate on import deposits, are: the movement of sterling, the next set of trade and real price figures in a few weeks' time; the impact of the seamen's settlement; and, following the

NEW LOW AGAIN FOR STERLING

THE POUND again dropped to new lows against other leading currencies as the foreign exchange market absorbed the implications of the seamen's settlement.

By the end of business, sterling's effective depreciation from December 1971 levels stood at its worst ever closing level of 42.5 per cent. Earlier in the day it had reached a record low of 42.7 per cent.

Smith caucus 'accepts Dr. K plan'

BY OUR OWN CORRESPONDENT SALISBURY, Sept. 23.

THE 50-member caucus of the ruling Rhodesian front has accepted the settlement proposals put to Ian Smith, Prime Minister, by Dr. Henry Kissinger, U.S. Secretary of State, at their meeting in Pretoria last week-end, according to reliable sources here.

The sources confirm that Mr. Smith has apparently capitulated in the face of U.S. and South African pressure.

No details of the proposals have been made available in Salisbury. The news will be given to the Rhodesian public to-morrow evening, when Mr. Smith makes a national radio and television speech.

To-day's caucus meeting, went on for three hours this morning and resumed at 8.30, ending shortly before 8 p.m. Afterwards, Mr. Smith told the 50 newsmen gathered outside the entrance to the House of Assembly: "Caucus has made a decision, and accordingly I will broadcast to the nation to-morrow night."

Government plans £23 weekly payment for early retirement

BY CHRISTIAN TYLER, LABOUR STAFF

THE GOVERNMENT yesterday announced a £23 a week tax-free payment to men and women who opt to retire a year early, thus releasing jobs for younger unemployed people.

The job-swap scheme, costing £70m, or £27m after savings on unemployment benefit, which applies only to the assisted areas, will be open for six months from January 3.

The Government estimates that some 65,000 people could volunteer.

The £23 allowance will also be offered to men and women who are unemployed and within a year of retirement age—64 in the case of men and 59 in the case of women—who agree to come off the register and "leave the labour market."

The Government is also to add £15m to its existing job creation scheme for teenagers, whose budget of £70m, would otherwise have run out. Another £5m, is to go towards the training of young people.

Mr. Albert Booth, Employment Secretary, said last night that when together the measures could remove 80,000 people from the unemployment register in the next 12 months at a gross cost of £98m.

The measures were approved by the Cabinet yesterday morning, and, together with TV import controls also announced yesterday, bore all the marks of a last-minute effort to defuse criticism of the Government's economic policy at to-day's Labour Party National Executive meeting and at next week's Labour Party conference in Blackpool.

Mr. Booth admitted yesterday that the job-swap scheme (officially known as "job release") could be criticised as merely tinkering with the unemployment figures—replacing one set of unemployed with another—but said that the unions and the Manpower Services Agency had agreed that it was a good scheme at a time of such high unemployment.

Employers of early retirement volunteers will be required to recruit someone from the unemployment register in their place. Volunteers may come from the private or public sector, but no decision has been made yet about civil servants. Volunteers will have to agree not to take paid employment for a year, or claim unemployment or incapacity benefit. But supplementary benefit may be paid as well as the £23 if people are eligible for it.

The swap will not be direct. Employers will be able to make a chain of moves within their labour force to make room for someone at the bottom of the pay roll. The Department of Employment will check the operation, and full details of the scheme are to be published later.

The Minister explained that it would be up to individuals whether they took the £23 tax-free represented gain or not. He noted that about half the working population had some kind of occupational pension scheme which would be slightly affected by early retirement.

The scheme had been confined to the assisted areas where 75 per cent of the unemployed were located.

The £23 is the Department's calculation of average unemployment benefit after the rates have been increased in November.

Mr. Booth said the measures were an "unprecedented effort to counter the trend of unemployment which we share with so many industrialised countries."

"These measures are a further demonstration of the Government's concern to reduce unemployment by selective action within the context of our economic and industrial strategy, and reflect our recognition of a special plight of young people."

He added that since the temporary employment subsidy was introduced last year Government employment measures had helped a total of about 500,000 people at a time of high unemployment—currently just under 1.5m.

Premier to announce City probe

BY PHILIP RAWSTORNE and MARGARET REID

MR. JAMES CALLAGHAN is expected to announce next week plans for an independent and far-ranging inquiry into the City of London's financial institutions. Proposals now under consideration by the Prime Minister envisage a small, high-powered committee that could report urgently on the public accountability of the institutions and their functions in providing finance for industry.

Though no final decisions have been taken, such an inquiry is reported to have the strong backing of Mr. Denis Healey, Chancellor of the Exchequer, and senior Ministers. Mr. Callaghan, who is likely to make an announcement about the Government's ideas at the Labour Party conference in Blackpool, next week, could expect to draw considerable political advantage from such a move.

It would meet growing public concern about the way in which the City runs its affairs, in the wake of recent adverse reports on a number of companies, including Slater Walker Securities, whose former chairman, Mr. Jim Slater, faces prosecution in Britain and Singapore.

Fifteen summonses, under Section 54 of the Companies Act, 1948, were served yesterday on Mr. Slater in London. Section 54 covers loans by companies to finance the purchase of their own shares. Yesterday's summonses involve loans of £8.5m, and were issued on information laid by the Trade Secretary, Mr. Edmund Dell.

In Singapore, whose Government is seeking extradition of Mr. Slater and four former colleagues, details were given of 75 breach of trust and other criminal charges faced by the five, carrying jail sentences ranging from two to seven years.

Given the intended wide scope of the inquiry envisaged by Mr. Callaghan, Ministers are also confident that it would provide an effective answer to left-wing charges that the City has failed to provide vital industrial investment finance. The Labour conference seems certain to endorse as official party policy the left-wing plans for nationalising the big four clearing banks and the major insurance companies.

A clear majority of the Cabinet is strongly opposed to the scheme, which was drawn up by the party's Home Policy Committee under the chairmanship of Mr. Anthony Wedgwood Benn. An expert and independent report on the issue, many Ministers believe, would reinforce their hand in any party tussle over the

Continued on Back Page
Slater extradition application Page 28

Smith caucus 'accepts Dr. K plan'

BY OUR OWN CORRESPONDENT SALISBURY, Sept. 23.

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The sources confirm that Mr. Smith has apparently capitulated in the face of U.S. and South African pressure.

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sense dictate the answer. "Now we must do the best we can."

Another declared: "It was pressure from South Africa, but Mr. Vorster won't diminish his prohibitions by ditching us."

I understand that the likelihood that Mr. Smith will resign on Friday is regarded as slim. It is more probable that he will implement the initial stages of the proposals before stepping down.

The new note of chance came in a speech by Mr. W. M. Irvine, the Minister of Local Government and Housing, regarded as one of the tougher members of the Cabinet.

He said yesterday "Great pressures have been building up against us for a considerable time, and have come to a head with the discussions between our Prime Minister and Dr. Kissinger. The next few days will be vital."

"Ian Smith has carried an immense burden over the last few years, and I am sure you will all join me in asking that he may have God's guidance in the completion of his great work for our land."

No acrimony

He said that he was satisfied the caucus decision was unanimous. "If there is anybody who is not in agreement, I am sure he will say so. It was a very pleasant, constructive meeting, and at no time was there ever any irrepressible talk, or any acrimony."

To-morrow night's address, he said, will "be a clear and positive and unequivocal statement. There will be no doubt in anybody's mind."

Mr. Smith added that it was unlikely he would have to meet Dr. Kissinger again. "That was never part of the agreement. We settled most of our problems when we met."

He understood that there was little dissent during the first session to-day. At one point an MP known for his conservative views was about to speak when Mr. Smith stopped him to read a note he had just received.

It was a news agency story about the riots in central Johannesburg. Another backbencher said he had helped to the sombre tone of the meeting.

Some 400 black demonstrators were arrested and one shot dead after crowds of placard-waving students streamed through the centre, smashing shop windows and shouting "Black Power."

The dead man was shot by a white furniture salesman who said he was trying to set fire to goods outside his store.

This afternoon's session "tied up the loose ends," said one source. "The pressures were too great. We had to come to the point where reason and common

Ambush

In another incident a white rancher driving on a bush road was ambushed. An African passenger was killed and the rancher slightly wounded.

Our Lusaka correspondent writes: Mozambique does not back the U.S. initiative launched by Dr. Kissinger. Mozambique's Vice-President Marcelino dos Santos said here.

Frontline States should realise that Dr. Kissinger brought no solution because a solution was already there—the white minority should hand over power to the black majority.

Our Foreign Staff writes: Dr. Kissinger was on his way to London to brief Mr. James Callaghan last night, on the result of his mission. He is expected to have further talks with the Foreign Secretary, Mr. Anthony Crosland, before returning to Washington.

The British Government has said it would be prepared to host a constitutional conference on Rhodesia, provided the regime there agreed to a rapid transition to majority rule.

Mother's Day

by B. A. YOUNG

Saltarello Choir

MOTOR TRANSPORT

SHOW REPORT ISSUE

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Anast

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ANSWER PAGE 9

EUROPEAN NEWS

IFO SURVEY OF W. GERMAN ECONOMY

Business confidence falls, consumer demand steady

BUSINESS confidence in West Germany showed a clear deterioration during August, while at the same time the consumer demand that has largely fuelled the country's economic recovery appears to have levelled off. These are two of the findings reported today by the Ifo economic research institute of Munich, whose regular polls of West German business have an unequalled record in plotting the current course of the economy.

The change that Ifo detected last month lay in the number of manufacturing companies that expected an improvement in business during the coming six months. In July a majority still believed that conditions would improve, but in August a majority of the Ifo sample said that they expected no further change for the better.

At the same time, the institute issued its own analysis of retail sales in West Germany, concluding that consumer demand stagnated in real terms during the second quarter of this year, after showing signs of slowing down during the first quarter. Compared to the first six months of 1976, real gross national product (GNP) in the first half of this year rose by 6 per cent, yet

private consumption increased by only 4 per cent.

The Ifo report is at pains not to exaggerate the implications of these findings. By examining other variables, its authors write, "it must be concluded that in terms of the economic outlook for manufacturing industry, scarcely anything has changed."

Thus, many companies already reported orders in hand as too low and stocks as too high, while lower production could in many cases be explained by summer seasonal factors.

The report also stresses that a majority of companies continued to expect further improvement in exports, while there was also a much more optimistic assessment of short-term prospects than of those for the next six months.

Recovery assured—Apel

WEST GERMAN economic recovery was assured, said Dr. Hans Apel, the federal Finance Minister, after today's Bundesbank Council meeting. The Government would be taking steps to see that the inflation rate reduced to the level of "a three before the decimal point."

Earlier, Dr. Karl Klagen, the Bundesbank's president, confirmed that the central bank believed the "ambitious target" of reducing inflation to below 4 per cent in 1977 could be achieved. In August inflation

FRANKFURT, Sept. 23.

was running at 4.6 per cent, considerably lower than earlier in the year.

Both Dr. Apel and Dr. Klagen emphasized the importance both of the central bank and the Government attached to the "snake" of European floating currencies and Dr. Apel pledged West German support for holding the system together. It was also indicated that the impetus of the rush into Deutsche marks has slowed substantially. After reaching DM3.5bn in August, it fell to DM3.2bn in September.

IEA dissatisfied on conservation

BY RUPERT CORNWELL

PARIS, Sept. 23.

DESPITE a sharp reduction in energy demand over the last two years, the International Energy Agency is far from satisfied by the conservation programmes introduced in most of its 18 member countries, representing almost the entire industrialised world except France.

The 1976 review of the Agency has just been published here, and sets out an 18-point list of measures which should—but frequently do not—form the backbone of national efforts to save energy.

This includes the pricing of energy at world market levels, steps to improve the thermal efficiency of buildings, concentration on the most economical transport systems in energy terms, and more effective public campaigns.

Not only does considerable potential still remain for cutting back energy demand, but the prospects for further aggressive

measures seem "uncertain," the IEA drily notes. In most member states, the review observes, "the population is sceptical that any energy problem exists."

From a detailed country-by-country assessment of achievements to date, only Norway, Denmark, the Netherlands and Japan come out with really high marks. The U.K. is in the middle of the field, efficient in terms of transport and public information, but with low specific efficiencies in industry, and an overall programme that could be improved considerably.

Switzerland is harshly criticised—a programme that lacks almost all the measures thought important for a strong conservation initiative—while the U.S., Canada and New Zealand are blamed for over-cheap pricing of energy.

In the U.S., which was the driving force behind the 20-month old Agency and by far the world's

biggest energy importer, prices must rise closer to world market levels if conservation is to be taken seriously by both industry and consumers, the review writes.

Meanwhile the reduction in consumption since the energy explosion of 1973 can be gauged from the fact that total 1975 demand was 14.3 per cent less than it might have been had requirements continued to grow at their pace between 1968 and 1973. The drop cannot merely be put down to an abnormally mild winter and economic recession.

Much evidence suggests that the use of energy can profitably be made much more efficient in IEA countries. The report comments that measures to achieve savings could well be more beneficial to growth and employment than programmes to expand supplies—contrary to the general belief.

Defence a priority in France's budget

BY RUPERT CORNWELL

PARIS, Sept. 23.

DEFENCE AND telecommunications will be the only two sectors to benefit from a real increase in outlays under the strictly balanced 1977 French state budget proposals which have just been made public here.

The draft budget, which is a central element in the anti-inflation programme unveiled yesterday by the Prime Minister, M. Raymond Barre, provides for total spending of Frs.333.3bn. (€39bn.), and overall receipts of Frs.334.1bn. (€39.6bn.).

The nominal increase in spending of 13.7 per cent, camouflaged by a number of cuts in key investment programmes. Much of the advance is due to outlays allocated in previous years, as

well as to a sharp jump in debt servicing payments.

These arise from the substantial budget deficits of the last two years, financed by Treasury Bill issues. The 1976 budget showed a deficit of almost Frs. 40bn., while this year's is forecast at around Frs.16bn.

The priority given to military expenditure reflects the intention of President Giscard d'Estaing to strengthen France's conventional forces. At Frs. 88.4bn. (€10.5bn.), defence will absorb 17.5 per cent of the 1977 budget, and it is planned that its share will rise to exactly one-fifth by 1980.

The extra money allocated to telecommunications comes in a supplement to the annual Post Office budget, dealing with the ambitious modernisation programme for the French telephone service. Credits for this

purpose will rise to Frs.24.5bn. next year from Frs.18.5bn.

The loss of receipts arising from the cuts in value added tax broadly covered by the increase in the cost of petrol, higher road tax and alcohol duty.

The entire structure of the budget rests on the assumption that France's gross domestic product will grow by a real 4.8 per cent next year, only slightly less than the 5 per cent expansion for 1976 predicted in April.

Exports, at 9.3 per cent, are expected to rise more rapidly than imports (up 7.1 per cent), while inflation is put at 8 per cent.

The increase in the budget has been closely tailored to that of nominal GDP, forecast to advance by 13.2 per cent.

Perhaps most important, the planners are counting on an increase of 3.1 per cent in corporate investment, after declines in both 1975 and 1976.

M. Barre's plan also contains measures to improve the attractiveness of the Bourse and thus enable companies to strengthen their financial positions by expanding their equity base.

As an inducement to buy more shares, it is planned that investors will receive an extra flow of tax revenue to the state on dividend income. This concession, however, will not apply to the highest income brackets, and goes only part of the way to wards putting shares on an equally favourable tax footing with debentures.

For their part, companies will be allowed to set against taxable income all dividends paid on shares created by rights issues between 1977 and 1980 inclu-

sive, over a period of five years. As a bait to secure more institutional interest in shares, pension funds will enjoy more favourable treatment under the existing "avoir fiscal" tax credit on equities.

The corporate sector will also benefit from a more generous system of depreciation on equipment ordered and installed from 1977 onwards. The cut in the flow of tax revenue to the state will cost the Government some Frs.2.2bn. in 1978.

Finally, companies will be able to write certain assets up to their present true value for the purposes of their balance sheets. However, the financial community has been somewhat disappointed by the limited scope of this concession, since it specifically excludes plant and equipment covering essentially property and portfolio holdings.

Spanish Minister sworn in

By Roger Matthews

MADRID, Sept. 23.

LT. GEN. MANUEL Gutiérrez Mellado was sworn in as Deputy Prime Minister of Spain this morning to the accompaniment of warm applause from the more liberal elements of the national Press. Left-wing political leaders were cautiously optimistic in their reactions, the moderate centre was positively triumphant and only those on the extreme right, who wish to see the institutions of the Franco era preserved, sounded a sour note.

Supporters of the deposed Deputy Premier, Lt. Gen. Fernando de Santiago claimed that he had, in fact, resigned and had not been sacked. He had taken this decision, it was said, because of his disagreement with the policies proposed by Prime Minister Adolfo Suárez.

Former Minister and fellow hardliner Sr. Gonzalo Fernández de la Mora said the general had decided to leave because of his total opposition to schemes for dismantling the system of State-run trade unions.

There is some evidence to support this view. At last week's 10-hour Cabinet meeting, intense discussions failed to reach agreement on the difficult question of trade union reform. Whether Gen. de Santiago jumped or was pushed is of importance to the future relations between the country's senior military commanders and the King.

Irish banks are back to normal

BUSINESS finally returned to normal for the 900 commercial bank branches in the Irish Republic yesterday following a three-month strike.

Normal working hours were being operated for the first time since a pay dispute by the Irish Bank Officials Association closed the banks on June 28, although strike ended several weeks ago.

Since then the banks have opened only for a limited period each morning so that staff could cope with a vast backlog of business. That work has now been completed.

Last night all cheques written during the stoppage were formally debited from accounts.

Threat of violence in Portugal

By Paul Ellman

LISBON, Sept. 23.

THE threat of violence to-day continued to hang over the Portuguese Government's plan to begin evicting peasants next week from illegally occupied farmland in the southern Alentejo region.

A daily newspaper published by revolutionary left-wing groups, *Pagina Um*, published a photograph of the Commando regiment on its front page above a caption which asked: "Are these men going to attack the Alentejo?"

A further promise that troops will be used if necessary to back up the Government's eviction plan was understood to have been given by the Revolutionary Council of the Armed Forces at a meeting last night.

The Communist Party, meanwhile, maintained its official silence on the Government's plan. The leadership is thought to be concerned at the prospect of its supporters in the Alentejo joining violent protests sponsored by the revolutionary Left.

Pop singers jailed in Czechoslovakia

By Paul Lendvai

VIENNA, Sept. 23.

IN SPITE of protests by prominent Czechoslovak and foreign intellectuals, four young pop musicians were sentenced to-day by a court in Prague to prison terms ranging from eight to 18 months.

They were charged with "anti-social behaviour, anarchism, decadence and rowdiness." The leader and founder of a popular pop group, Mr. Ivan Jirous, a 35-year-old art historian, received the highest sentence of 18 months. The text writer was sentenced to 12 months while a guitarist and a former theology student received eight months. They formed together with 16 other young musicians and members of the Prague "cultural underground" two years ago two popular pop groups, "The Plastic People of the Universe" and "DG307." They were all arrested in March this year. Three young workers were sentenced to July and seven more are awaiting trial.

Italy reduces balance of payments deficit

By Anthony Robinson

ROME, Sept. 23.

ACCORDING to provisional Bank of Italy calculations Italy had a payments surplus of L.510bn. in August, which, taken together with the revised surplus of L.823bn. in July, reduced the overall payments deficit over the first eight months of the year to L.1,069bn., and permitted an increase in the net official reserves from L.4,023bn. to L.4,165bn.

However, with the seasonally favourable summer months now over, the balance of payments of economic activity remaining at a higher level than originally expected, the situation is expected to deteriorate over the rest of the year.

The latest official GNP growth estimates, for example, were upped for the third time this year by Treasury Minister Gaetano Stamatelli at Brussels earlier this week. The Government now expects a GNP growth of between 4 and 4.5 per cent, and this is expected to be accompanied by inflation of 17 per cent on an annual basis and an overall balance of payments deficit for the year of about \$2.5bn.

AFTER THE DE VATHAIRE SCANDAL

The French Left eyes Dassault

BY RUPERT CORNWELL IN PARIS

IF FRENCH scandals of the past are anything to go by, the strange adventures of M. Marcel Dassault, the Jekylland-Hyde chief accountant of a number of companies owned by M. Marcel Dassault, will remain largely a mystery. Public interest is already flagging. The man himself is cloistered with examining magistrates seeking the true circumstances of the disappearance of the Frs.5bn. (€600,000) withdrawn from a Paris bank with bewildering ease in two suitcases.

The curious tale has however been more than enough to focus public attention on the man who employed M. de Vathaire as chief accountant himself at 84, he has become a myth. Rarely interviewed, his achievements have entered 20th century French folklore. Aircraft designer extraordinaire, Press and property magnate, a Gaullist MP who almost never speaks in the assembly, M. Dassault is one of the last of a dying breed of French capitalists who built up an empire on their own and who have succeeded in keeping it safe from excessive public scrutiny. But the de Vathaire episode has raised doubts as to the man's infallibility—and by confirming that he had at the same time given new vitality to the ever simmering argument whether the State should not take direct control of the centrepieces of his group, the aerospace company that above all manufactures the celebrated Mirage III, and the aircraft engine division.

It is simplest to start with the facts, so often overlooked in any discussion of Dassault. His best-known interests, in roughly ascending importance are as follows: Chateau Dassault, an esteemed St. Emilion growth, Jours de France, a Tatleresque picture magazine of which M. Dassault is editor, two property companies (with which M. de Vathaire worked closely), an electronic company, Electronique Marcel Dassault, and the crowning glory, Avions Marcel Dassault-Breguet aviation.

In each of these Dassault holds majority control, and although his personal wealth has never been computed, it is guessed that he is one of the richest men in France. Much of his fortune flows from the aerospace company, which reported a profit of Frs.104m. (€12.5m.) in 1975, on sales of Frs.4.3bn. (€500m.), which had orders of Frs.6bn. in hand at the start of the year. Some 1,800 Mirages have now been sold to 28 countries, and at the beginning of 1976 a further 67 of the three most widely bought Mirages, the III, V, and the F-1 interceptor were on order. Since then other buyers have been mentioned, most notably Iraq which this month was reported close to placing a contract for 60 to 80 F-1s.

Then there is the civil side. Though only ten short haul Mercuries have been sold (to the French domestic carrier Air Inter) some 460 of the immensely successful Falcon 10 and 20 jets have found customers. Not to be forgotten either is the possibility of a stretched version of the Mercure, the 200, to be built in conjunction with McDonnell-Douglas of the U.S. and Aerospatiale, the State-owned French group responsible for the Concorde, Airbus and the ageing Caravelle.

Marcel Dassault was born in 1902 of Jewish parents. Early this century he was one of the first graduates of the Ecole nationale supérieure de l'aéronautique, set up in the first flush of romantic enthusiasm for men like Louis Blériot in their flying machines. Then he has been designing aircraft.

Before the last war there were projects like the Bloch bomber, and Marcel Bloch, as he then was called, until World War Two, made enough of a reputation to have the Nazis seeking to enlist his help. He refused, and as a result spent three years in Buchenwald prison camp. Liberated in 1945, he and the small team around him produced a remarkable series of military aircraft: the Ouragan, then the Mystère, and finally the Mirage family.

The secret seems to lie in the judicious blend of youth and experience among his research units and an iron rule never to build an entirely new aircraft. Each learns heavily on its predecessor—with no better example than the delatwing Mirage 2000, derived from the Mirage III, but which will equip the French air force in the 1980s. Thus has Dassault managed to keep up with U.S. manufacturers like McDonnell, several times its size (it employs only 15,000).

All the while the Dassault legend has steadily grown. He rarely flies himself (though the belief that he has only been in machine since 1958 is unfounded). The financial Times, published daily since 1970, has a subscription price of £12.50 (€15.00) per annum, plus postage paid at New York, N.Y.

Marcel Dassault against a background of Mirages.



Marcel Dassault against a background of Mirages.

in the public mind. The first is an eccentric genius, beating the Americans at their own game and helping both French exports and French diplomacy.

The other is less flattering: Dassault the multi-millionaire and arms manufacturer, the mysterious backstage figure linked intimately with Government and State. If there is absolutely no suggestion that documents in the secret file amassed by de Vathaire are connected with Lockheed-style pay-offs, Le Point did claim that they contained evidence of tax evasion with the complicity of senior officials. Dassault at once denied the allegation, and repeated that he would explain himself at an appropriate moment. But in France's present charged political atmosphere the Left has seized on the affair as further argument for an immediate nationalisation.

The chances are that Dassault will be the most popular of all the 12 names on the list of industrial groups down for takeover should Socialists and Communists win. The view is wide France.

spread that a company that lives largely off state orders, and whose activities are so bound up with France's overall interests should not be left to the whims of a single private industrialist, however remarkable.

Then there are the rumours and jealousies inherent in Dassault's relationship with Aerospatiale, whose fortunes have flourished as the former has prospered. Is it right, it is asked, that a State-owned company should be largely a sub-contractor to a smaller private group? Can France afford the luxury of two competing aerospace groups? One reason why the projected Mercure-300 has aroused such union hostility in France is that it would cut into the potential market of the Airbus, on which the future of Aerospatiale's civil aviation division largely depends.

Dassault too might not be quite the force it was. The high point, in retrospect, may have been the role played by the Mirage III in Israel's lightning triumph in the Six Day War. Since then sales have remained abundant, but the sheer industrial weight of the U.S. companies is increasingly evident.

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AMERICAN NEWS

Canada admits initiating uranium marketing talks

JAMES SCOTT

TORONTO, Sept. 23.

CANADIAN Government knowledge that it initiated talks with other uranium producing countries which led to formal marketing arrangements among non-U.S. producers, a statement that the U.S. Department of Energy alleged in a market rigging and fixing.

It started the in 1973, the Government said it has approved a plan under the Atomic Energy Control Act to block the flow of uranium from Canada to the international market through conditions

activities being sought by U.S. authorities.

Explaining the Canadian Government's position, Energy Minister Alastair Gillespie said that during the early 1970s the Canadian Government decided to support the uranium industry which was suffering from an oversupply and low prices. Mr. Gillespie said the problems were compounded by U.S. policies that closed the large U.S. market to foreign produced uranium and at the same time moved uranium from the U.S. Government's stockpile into the international market through conditions

imposed on foreign users of U.S. uranium enrichment facilities. At the same time, U.S. companies were competing aggressively for sales outside their protected domestic market.

Mr. Gillespie said that lacking support from consuming nations to buy Canadian uranium and convinced that a viable nucleus of the producing industry was essential in the light of projected future uranium demand, the Canadian Government decided to begin talks with other producing countries. Any actions taken by the Canadian uranium producers and in some cases at the specific request of the Canadian Government, the arrangement excluded the U.S. market, however.

The Government supported the programme by directing the Atomic Energy Control Board to reject any export of uranium at prices below those called for by the cartel. Mr. Gillespie said the Government withdrew all minimum price directives in early 1975 because prices had risen sharply.

He said the Canadian material called for by the U.S. Justice Department in subpoenas to the presidents of the two largest Canadian uranium producers contains information in respect of activities approved and supported by the Canadian Government and clearly "this must be regarded as an issue of sovereignty. The Government, therefore, has moved to prevent the removal of such documents from Canada."

NYSE to consider audit panel plan

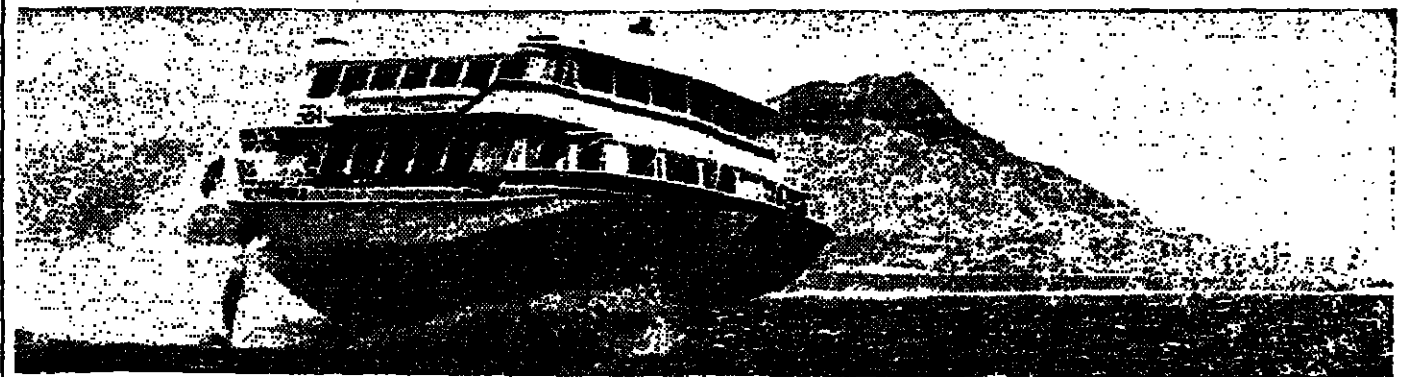
NEW YORK, Sept. 23

A NEW YORK stock exchange proposal making it mandatory for each listed company to have an audit committee dominated by outside directors will go to the Exchange Board for ratification on October 7 in essentially the same form as it was set forth three weeks ago, Big Board sources disclosed.

The only change in the plan may be an extension of the previously proposed December 31, 1977, deadline, which might be extended by six months or a year to facilitate compliance by the some 750 of the Big Board's 1,580 listed companies that currently do not have such audit committees.

The stiffest part of the proposal—and the item that caused Exchange leaders some apprehension—was a proviso that the audit committee requirement would be made a condition of listing and continued listing. This means that the Big Board could suspend trading in the shares of non-complying companies and advise the Securities and Exchange Commission to delist them.

However, after having received comments on the plan in recent weeks from about 60 per cent of its listed companies, the Exchange has decided to send the proposal through for final Board ratification practically intact.



Hawaii's answer to troubled waters

BY TONY BARTLETT IN HONOLULU

A NEW FORM of fast sea transportation—the Boeing 727 Jetfoil (above)—was introduced between the Hawaiian Islands in June, 1975.

Hawaii had been without sea surface transportation since the late 1940s, when some-times rough ferry rides became economically unfeasible with the growth of inter-island air traffic.

Many seafarers believed that the new transportation would not make it because of the stormy channels between the islands. But after a number of initial mechanical problems—which kept the vessels out of the water much of the time—the service has proved it is here to stay, and has been well received by passengers.

The vessels, driven by jet turbines and computer stabilised, average 45 knots. They each ride on two 15-foot struts. In rough weather, water does hit the hull, but the Jetfoil provides a relatively smooth ride, similar to that of an aircraft.

The Hawaii operation, called SeaFlight, is run by Pacific Sea

Transportation, a subsidiary of Krenton Hawaii, which is itself a subsidiary of the giant LTV Corporation of Dallas, Texas. There are five Boeing 727 Jetfoils in existence, three in Hawaii and two in Hong Kong, and they have all had mechanical difficulties. Unlike the 250-seat Hong Kong-Macao Boeing commuter vessels, Hawaii's Jetfoils, each with 190 seats, look to tourists for their main market.

Two more machines have now been sold to Venezuela for a service between Puerto La Cruz and the island of Margarita, and another is to undertake a six week trial on the western American seaboard between Seattle and British Columbia.

The Jetfoils have been strongly promoted by Boeing for a possible cross-channel ferry between London and Brussels, but so far no organisation has agreed to set up such a service.

The SeaFlight service represents an investment of nearly \$24m. so far. The three

vessels—Kamelameha, Kulo and Kalahele, named after Hawaiian royalty—each cost \$4.8m.

In its first year of service, it carried 150,000 passengers (compared with more than 2m. for the two air carriers). SeaFlight had projected for 1976, Pacific Sea Transportation president Bud Cooper says the service lost \$1.8m. in its first year; it had expected to lose only \$1m. Cooper attributes the larger loss than expected to the mechanical difficulties, is optimistic, however, and expects SeaFlight to break even with a small profit next year.

Now that the troubles have more or less been ironed out, the Jetfoils are being used to transport passengers, but which gulped in air when the vessel momentarily came out of the water. This automatically cut off the motor. Also, the vessels went through about 20 gear boxes, each designed to last 20 years.

Boeing sent design teams over and picked up the bill for the costly repairs. The vessels also had modifications made last January to provide for a smoother ride in rough weather.

Last autumn, 30 per cent of SeaFlight scheduled journeys did not run, and in January it cut back its services, to provide one back-up vessel. In recent months, reliability has been 98 to 99 per cent.

Of the passengers, 40 per cent have been residents and 60 per cent tourists, but Mr. Cooper expects the tourist percentage to increase to 50 per cent. He does not believe that SeaFlight has eaten into the inter-island air market in any significant way, and that, if anything, it is complementary—many tour packages include SeaFlight and air transportation together.

With the disadvantage of a longer journey time than the air carrier, however, SeaFlight has been developing ways to keep passengers happy.

Unemployment 'will rise'

VICTOR MACKIE

OTTAWA, Sept. 23.

EMPLOYMENT and inflation in Canada will remain at Government target levels in 1977, the Conference Board said in a mildly optimistic report issued here.

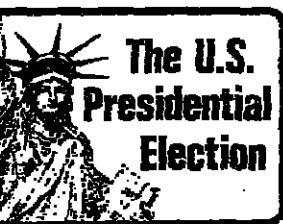
Board forecasts real growth of the economy of 5 per cent for 1977, which is in line with the Finance Minister's predictions. But the economic research group indicates for real growth of 7 per cent for 1978, below normal for this stage of economic recovery.

also said unemployment will gradually reach a level of 7.5 per cent in 1977. The

unemployment rate last month was 7.2 per cent. Mr. MacDonald in his May budget aimed at a declining unemployment rate over the year 1977.

The Conference Board also predicts an inflation rate of about 7 per cent next year following a rate of 8 per cent for 1976. The Finance Minister had hoped for an inflation rate of 8 per cent this year, dropping to 6 per cent next year.

Prime Minister Pierre Trudeau got off to a bad start this week on his five-day tour of Prince Edward Island and New Brunswick, encountering complaints, hostility and criticism.



The U.S. Presidential Election

Face to face at last

By Jurek Martin, U.S. Editor

WASHINGTON, Sept. 23.

THE STARES in to-night's first Presidential debate between Gerald Ford and Jimmy Carter could not be higher. In an election year when issues have taken second place to the public perception of the character and trustworthiness of the candidates, both men have an opportunity to make their mark on the watching country.

It is the opinion of many political experts that the odds in the debate have changed markedly in the course of the last three weeks. At the start of the month it was generally thought that Mr. Carter was so far ahead of Mr. Ford that he had to do little more than hold his own in order to consolidate his lead. The debates, indeed, were seen as President Ford's last chance of pulling off a miracle.

The Carter campaign, however, seems to have been misfiring of late. President Ford has done more than sit in the White House and sign (in front of television cameras) an assortment of Bills that cross his desk. It is doubtful that he has created much of a positive impression.

Mr. Carter may have achieved the reverse—that of turning people off him. Some unguarded comments about tax reform, a very candid interview, replete with some earthy language, on sex and morality with Playboy magazine, some indecision on what he would do about Mr. Clarence Kelley, head of the FBI, have combined to make Mr. Carter's character and judgment, rather than the Republican administration's record and Mr. Ford's own competence, the national talking point.

Mr. Ford campaign is making no bones of the fact that it is going to concentrate most of its available resources in ten big States. Mr. Ford is going to spend this week-end campaigning in Mr. Carter's heartland of the Deep South, but unless there is dramatic evidence of the erosion of Mr. Carter's support there, he may not return before November.

Mr. Carter, therefore, may have to do more than merely hold his own this evening. He remains a shadowy figure to much of the nation and is now under pressure to demonstrate his competence and capacity to lead the nation and give it direction. He may need to be more hard-edged than he would have preferred.

Mr. Ford is not without his problems. He has never received particularly high marks for competence while President and, armed with facts and figures, he will need to show to-night that he has a good grasp of how to run a government.

Arriving some awful mistake by one or the other, both sides will undoubtedly to-morrow morning claim either "victory" or at the least "satisfaction". The media will then endlessly analyse what went on and probably reach equally inconclusive conclusions.

Consumer confidence reported low in U.S.

NEW YORK, Sept. 23.

THE U.S. consumer has become cautious about the economy and this is reflected by a lack of any significant shift in buying plans since June, the latest Conference Board survey says.

The survey, which covers 10,000 families across the U.S., shows that consumers are neither more nor less optimistic than they were in June about current business conditions.

The Conference Board's consumer confidence index, held at 86.8 in August, virtually unchanged since June. The buying plans index was 108, also unchanged since the last survey.

The survey says that about 23 per cent of those surveyed in August said current business conditions are good, against 24 per cent in June. Some 17 per cent said business conditions are bad, against 18 per cent in the earlier survey.

Reuter

Payments revealed

Richardson-Merrell Inc. during the five fiscal years ended last June 30 made questionable foreign payments totalling \$1.34m., according to proxy material issued by the Pharmaceutical Company for its Oct. 19 annual meeting in Wilmington, Delaware, AP-DJ reports. The payments included \$405,000 in commissions paid to public employees in foreign companies in connection with sales of the material said.

Argentine loan

The World Bank has approved a \$15m. loan to Argentina for electric power facilities in the Buenos Aires region, AP-DJ reports from Washington.

Police station blast

Guerillas tossed a hand grenade into the rear of a Buenos Aires police station yesterday, wounding an undetermined number of police and prisoners in detention cells, according to police sources, UPI reports from Buenos Aires.

Ford meets demand

Ford Motor Company of Canada will be able to meet anticipated demand for its 1977 model cars and trucks at least until the end of October, despite production problems caused by the United Auto Workers' Union strike against its U.S. parent, a company spokesman said in Oakville, Ontario, Reuter reports.

Indian investigation

The Brazilian Government is investigating reports that a remote Amazon tribe is killing its own children as a last desperate reaction to the white man's encroachment on its land, Reuter reports from Rio de Janeiro.

Jamaica emergency

The Jamaican Government has tacitly acknowledged that members of the security forces may have overstepped their powers of questioning, arrest and detention under the island's state of emergency, Reuter reports from Kingston. The acknowledgment came after a parliamentary debate in which Opposition spokesman Roy McLean of the Jamaica Labour Party said that the tremendous powers given to the security forces were being misused. The Government accepted a motion from Mr. Robert Lightbourne, leader of the small opposition United Party, that "some of the security forces be cautioned against abusing their powers."

Crime statistics

All serious crime in the U.S. fell on the wane apart from theft, which has jumped by 11 per cent in six months, according to the Federal Bureau of Investigation, Reuter reports from Washington.

The States.



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WORLD TRADE NEWS

400 blacks arrested in central Jo'burg

BEIRUT, Sept. 23.

new cabinet and dealing with the issue of law and order. Speculation already had it that he intends to form a cabinet of technocrats and to ask Parliament for powers to rule by decree for six months.

He is scheduled to hold another meeting with PLO chairman Yasir Arafat and Syrian officials to-morrow to continue the discussions on ending the fighting.

BEIRUT, Sept. 21.

BEIRUT, Sept. 21.
he told the independent Beirut newspaper, Al-Nahar.
Meanwhile in Cairo a scheduled meeting between President Sadat and Syrian President Hafez Assad was postponed at Egypt's request, Arab diplomatic sources said today.
It was delayed after Egypt said any meeting should wait until after the swearing-in of Lebanon's new President, Mr. Elias Sarkis.
Reuter

BY RICHARD NATIONS

long accumulating frustrations stemming from the contradictions within the Democrat Party itself.

Thanom's return has simply focused the ceaseless antagonisms between the Left and Right factions of the ruling party which have paralysed Government policy since the Democrats came to power five months ago.

MANILA, Sept. 23.

no one else acceptable to the warring factions. Thus not only is the premiership likely to slip from the Democrats but the party itself may break up, provoking a general realignment in Parliament.

Observers doubt the country could take another general election without seriously eroding Parliament's credibility. The military, however, divided and weak as it is, may then prove the stronger force politically in a struggle for power.

The world's richest country

BY DAVID LASCELLES, RECENTLY IN NAURU

on the good things in life, particularly eating. The South Pacific prizes chubbiness (as the better publicised Tongan Islanders testify), and few Nauruans lack good reason for much self-respect in this regard. A Nauruan occupying two chairs at once is a common sight. But apart from a 12-mile round-the-island trip in a fast car ending up at the Menen for a meal, there is a limit to how the Nauruan can get rid of

omy revolves around a phosphate without which the world's most wretched lands.

his money. He can buy stacks of consumer goods, but the Government encourages him to invest it abroad instead.

There is also a limit on what the Nauruans can do. Few are directly involved with the phosphate mining since the work is mostly done by migrants from neighbouring Melanesian and Micronesian islands. Commerce is run mainly by Chinese, and much of the administration by Europeans and Australians. Not that the Nauruan has become restless or dissolute; but he has made an interesting sociological study.

The force behind Hauser is its 4-year-old President Hammer a DeRoubert who has led the country in one post or another since 1855 in colonial days. Though a confident-looking figure, who clearly enjoys his role as leader of one of the island's most quietest states, Hauser is the foreign Press, perhaps because Hauser is a country that is not easily made fun of. Those who know him describe him as a vigorous and imaginative leader, who faces no serious internal challenges. Characteristically, he has kept Nauro out of both the East and West. Nauro, however, is not the island's only conspicuous link with another country. Its

Imports up 58% in Britain

BY TERRY DODSWORTH

The commercial vehicle figures illustrate the gradual increase in market penetration of imports this year. Last month light van imports rose by 50 per cent. to £16.5m, and heavier vehicles by 41 per cent. to £6.5m. But these were, balanced by a 50 per cent. increase in light commercial vehicle exports to £15m, and a 15 per cent. rise in heavy vehicle sales overseas to £32m. Turnouts as a whole were 31 per cent. up last month, against a rise in imports of 62 per cent.

The motor industry is not unduly alarmed about this imbalance in August, because exports are usually slack at the end of the summer. But there is some cause for concern that over the eight month period ending August, exports have fallen by only 27 per cent. to £12.2m, against an increase in imports of 38 per cent. to £19.6m.

	1976	August 1975	% change	8 months ended 1976	August 1975	% change
Value of exports in £m. (fob)						
Cars	48.6	35.5	+37%	432.2	338.6	+28%
CV's up to 3 tons	13.5	9.0	+50%	103.5	74.0	+40%
Other CV's	31.5	27.9	+13%	273.3	209.7	+30%
Components	100.6	71.1	+41%	956.3	739.0	+29%
Other Motor Products	44.3	38.3	+16%	386.6	337.9	+14%
ALL MOTOR PRODUCTS	238.5	181.8	+31%	2,152.0	1,695.2	+27%
Value of imports in £m. (cif)						
Cars	62.7	39.8	+58%	528.5	348.3	+52%
CV's up to 3 tons	1.8	1.2	+50%	15.4	9.9	+55%
Other CV's	6.5	4.6	+41%	55.5	52.1	+6%
Components	40.9	22.7	+80%	330.9	246.4	+34%
Other Motor Products	8.8	6.4	+38%	68.2	62.5	+9%
ALL MOTOR PRODUCTS	120.7	74.7	+62%	998.0	719.0	+39%
TRADE BALANCE	-117.8	107.1	+10%	1,154.0	980.0	+18%

BY KENNETH RANDALL

CANBERRA, Sept. 23

over July. Imports from West Germany, Sweden and Britain were all up significantly compared with July.

Car industry sources say the present appearance of the market and, to some extent, the state of the import figures, is exaggerated by special factors, especially the accelerated rate of activity before the emission controls came into force.

They say that samplings of this month's sales results suggest a healthy recovery, though, the authorities to bear this out will not be available until late October.

BY OUR CANBERRA CORRESPONDENT

CANBERRA, Sept. 23.

Australia and New Zealand are already each other's biggest markets for manufactures and the overall value of trade has risen in the past ten years under NAFTA from \$A318m. (about £153m) to \$A706m. (about £494m.) in 1975-76.

Davy International Limited said Davy-Loewy has been awarded a £6.1m. contract by Stankoimport of Moscow, the Soviet trading organisation, to build a 2,500 tonne forging press.


This brings the total value of contracts won by Davy-Loewy this year in Russia to £36m.

By John Walker
STOCKHOLM, Sept. 22.
PHILIPS ELEKTROMKIN-
DUSTRIER, the Swedish mem-
ber of the Dutch Philips concern
has received an order for Data
Terminals from two banks in
the Far East valued at Kr.20m.
(\$13m.). The Hongkong and
Singapore Bank, with offices in
both Hong Kong and Singapore,
and the Hang Seng Bank—have
ordered 1,000 Philips PTS 6,000
data terminals.
Delivery is expected to com-
mence in December next year,
and will initially include 15%
of the banks' offices in Hong
Kong and Singapore.

EEC Steel producers have agreed in principle to set up a formal representative body, to be known as "Eurofer," to replace the current "Steel-makers' Club." Industry sources said in Brussels, reports

BY WONG SULONG

KUALA LUMPUR, Sept. 23



Dfls. 60,000,000.—
74% Guaranteed Bearer Notes 1971

BY RICHARD ROLFE

JOHANNESBURG, Sept. 22

at
Algemene Bank Nederland N.V.
 (Central Paying Agent)
Amsterdam-Rotterdam Bank N.V.
Bank Mees & Hope NV
Pierson, Heldring & Pierson N.V.
in Amsterdam;
Manufacturers Hanover Limited
in London;
Algemene Bank Nederland (Genève) S.A.
in Geneva;
Algemene Bank Nederland in der Schweiz AG
in Zurich;
Banque Générale du Luxembourg S.A.
in Luxembourg.

September 15, 1976

HOME NEWS

New automatic gearbox from British Leyland

BY TERRY DODSWORTH

BRITISH LEYLAND'S special products group made a surprise announcement yesterday of a new automatic gearbox which could take the company into the developing battle for the next generation of truck transmissions.

The gearbox, which has been announced to coincide with the opening of the London Commercial Vehicle Show at Earls Court, has been designed principally for the European city bus of the 1980s. But Self Change Gears, the special products subsidiary behind the transmission, says that it will be equally suitable for the truck fleets of the future, expected to be converted gradually to automatic transmissions.

A great deal of work and development has been going on in the commercial vehicle industry to develop new automatics. Semi or full automatics are in use in many European buses, but the truck industry has been much slower to convert from manual gear change, mainly because of cost.

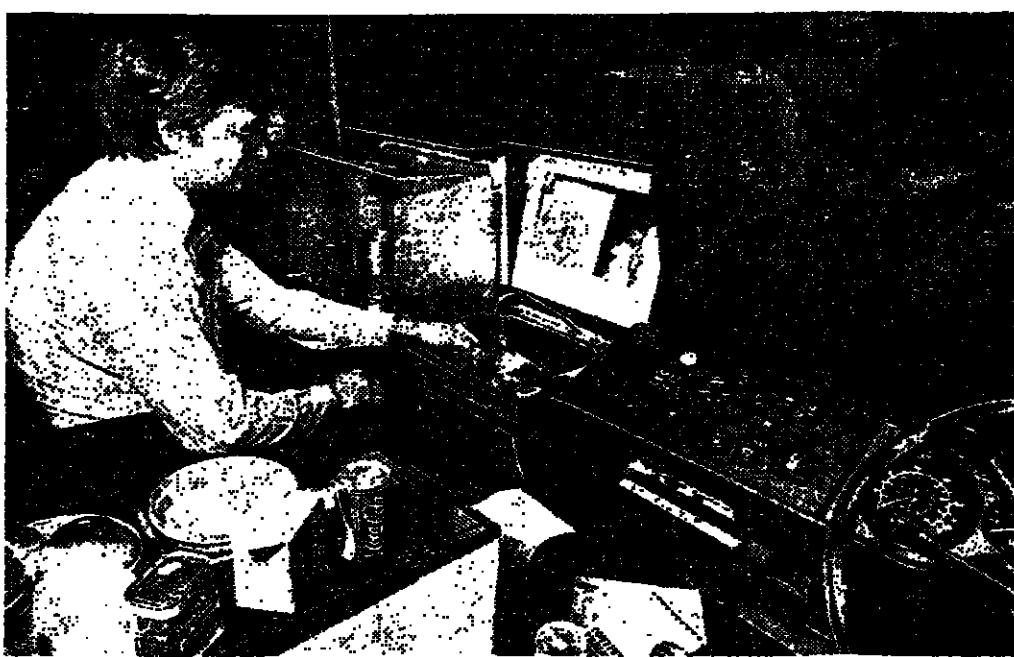
The companies able to bring down prices of automatics, being sold at about a £2,000 premium on trucks, will have the best chance of capturing the market. Self Change Gears, which will have the volume of its business to support its attempt on the truck market, says that 90 per cent of components are the same as in its existing automatic products.

The high cost of developing the new generation of transmissions is believed to be the principal reason behind the recently announced cooperative agreement between Mercedes and Iveco, the Pan-European truck group headed by Fiat. These two groups, which between them have a potential output of about 250,000 vehicles a year, are planning to design, develop and manufacture an automatic gearbox for their heavier vehicles, with the possibility of cooperation with ZF, the independent German gearbox manufacturer.

The other large concern fighting for a share of the truck automatic market are Allison, the U.S. subsidiary, and Eaton, another U.S.-based company, which is introducing a semi-automatic to Europe called the Snapper.

Allison transmissions are fitted to Volvo and Scania models sold in Europe, and the U.K. with a price differential on the vehicles of between £1,500 and £2,000. Several other European manufacturers are believed to be testing the unit.

In Britain, GKN is known to have done a great deal of work on a design by SRN of Sweden.



Air-conditioning, two-ring cooker, sink, fridge unit, solar roof panel, single sleeper bunk and all-round curtains—all in Ford's Transcontinental lorry cabs.

Rees hits TV over bad news

By Arthur Sandles

TELEVISION programme makers have been accused once more of not reporting the good side of industrial relations. This time the critic was the Home Secretary, Mr. Merlyn Rees.

Rees, the Minister responsible for broadcasting policy in the U.K., said that he was stressed by a personal comment on TV reporting, he told a London banquet. "In covering our economic and industrial performance, I would like to see television used much more to promote and encourage what is good that is happening in Britain."

Know there are difficulties here. It is more news worthy to show films of strikers streaming out of a factory than to show workers remaining at the bench. The country is experiencing its best period of industrial relations for some time and this fact should be reflected in the reporting of industrial issues."

Mr. Rees said it became a Home Secretary in his early days to express strong views, but there were serious questions which broadcasters should face. He was addressing a banquet staged by the Independent Broadcasting Authority to celebrate the 21st anniversary of commercial television in the U.K.

Debate

On the matter of impartiality, Mr. Rees expressed concern about the coverage of political debate but added that his remarks applied also to other serious issues.

"Too often I feel that the mechanics and techniques of television are given more importance than the substance of the information they wish to convey. Here I am thinking of the stylised confrontation debate and interview. Balance does not necessarily mean having two politicians or two professors with exactly opposite and exactly predictable views in a confrontation."

He asked if it were always necessary to cut the debate short just as a viewer was growing interested. "One wonders how statesmen and politicians of the past, faced with the need to get over their views on intricate matters in a generous three-minute spot, would have coped."

Mr. Rees felt there was too much violence on television and it should be better for having less of it.

Mr. Rees's critical remarks came in the middle of an address which was largely complimentary to the workings of ITV. It had learned to combine popular appeal with public service and achieved excellence in both.

Wrong

He admitted that he had opposed the introduction of commercial television at the time but was convinced now that he had been wrong. "Independent television is a familiar and much loved feature of our national scene, and, rather than being a deceiver of programme standards, it has often been the pace-setter."

Again insisting that he was talking as an individual member of the Commons he came out in favour of televising Commons and Lords debates.

BANK RETURN

Following the introduction of the new bank return, the following figures are shown:

BANKING DEPARTMENT

	£	£
Capital	12,500,000	97,221
Reserves	2,000,000	1,250,000
Assets	1,200,000,000	11,100,000
Liabilities	1,200,000,000	11,100,000

ASSETS

Govt. Securities	1,400,000,000	14,000,000
Other	200,000,000	2,000,000
Assets	1,600,000,000	16,000,000

LIABILITIES

Capital	12,500,000	97,221
Reserves	2,000,000	1,250,000
Liabilities	1,200,000,000	11,100,000

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Fraser agrees to make loan statement

BY MARGARET REID

SIR HUGH FRASER yesterday agreed to make a statement next Thursday to the annual meeting of his Scottish and Universal Investments about the controversial £4.2m. loan written off after being wrongly classified as cash.

A brief statement issued in London yesterday, after Sir Hugh had met an informal institutional committee appointed to look into the matter, noted that the committee's members had raised various questions concerning the circumstances under which the loan was made.

Questions had also been posed about subsequent events leading to the write-off in the company's 1976 accounts of the loan, which had been advanced to Amcal, a concern partly owned by a company in which Sir Hugh and his fellow-director, Mr. Angus Grossart, had interests.

Later yesterday Sir Hugh, who is to resign as managing director, said there had been no change in the position regarding his

chairmanship. He had earlier said that he would step down as chairman if shareholders wanted this and that he would not deploy his own and his family's and trusts' shareholdings, totalling some 33 per cent of the capital, in any vote on the matter.

He added that he was still looking into the question of responsibility for the misclassification as cash in the 1976 accounts of loans of £4.7m. of which £4.2m. was later written off. Earlier this week, the auditors, City accountants Touche Ross, resigned because they had failed to notice the misclassification, which they attributed to a clerical error by SUITS.

Sir Hugh also had a meeting in London yesterday with Mr. David Hopkinson, chairman of the management side of the M & G unit trust group, which holds 5 per cent of SUITS shares. The shares were unchanged at 54p last night compared with a 1976 high of 98p.

Overseas contracts for new coal consultancy company

BY ROY HODSON

FOUR LARGE overseas contracts have been signed, and a fifth is in prospect, for the services of a new company before it was formally established. Coal Processing Consultants (CPC), a partnership between the National Coal Board and Woodall-Duckham, a member of the power and process engineering group of Babcock and Wilcox, has been formed to further the efforts of the parents overseas.

Babcock and Wilcox hopes that contracting orders will follow some of the new company's consultancy contracts. For the Board, the establishment of CPC is part of its drive to participate more fully in the overseas development of coal.

During the last few months, the Board and Woodall-Duckham have completed a study of coal much to offer other mining industries, as a substitute for

oil refinery feedstock, for an American corporation, Sir Derek Ezra, chairman of the Board, said yesterday that there was considerable interest abroad in the consultancy. Mr. John Vale of Belvoir field (if planning permission is obtained), are regarded by the Board as highly marketable commodities. CPC will give overseas help on coal conversion and utilisation techniques, on the fluidised bed combustion method of burning

The Board is already associated with Powell Duffryn in a company, PD/NEB Consultants, to handle mining and general engineering. Another company, inter-Continental Fuels, in which it has an interest, is specialising in the international coal trade.

As the biggest coal mining enterprise in the western world, the Board believes that it has been studying the "direct route" for converting coal into liquid fuels and chemicals.

More Home News Pages 8 and 28

Sir Derek Ezra said, "we see in one future new coal being fed into sophisticated plants rather than used for burning, with half the value going to waste up the chimney." The Board, he said, was studying the "direct route" for converting coal into liquid fuels and chemicals.

Shell asks leave to raise prices

BY RAY DAFTER, ENERGY CORRESPONDENT

SHELL PLANS to raise the price of its oil products, including petrol, by an average of 2p a gallon next month.

The group has applied for Price Commission consent, and it is likely that other major oil companies will do so in the near future. It is only two months since the industry last raised its wholesale prices—by between 1p and 3p a gallon, depending on the products.

In general, wholesale petrol prices rose by 1p to 1.5p, but Shell surprised its competitors by pegging the price of its petrol, a decision aimed at gaining a bigger share of the slowly increasing petrol market.

Details of Shell's application have not been disclosed, but it is thought in the oil industry that the group is not planning to weight any product more heavily than another. In that case, Shell brand petrol could rise by 3p a gallon or more at the pump.

against the dollar is understood of one cent in the exchange rate to be the prime cause of the costs the group £8m. a year. Other companies, Esso among the last one. In fact the July rises did not fully reflect the will watch Shell's next move with the interest. They are keen to see the effect of higher prices on a falling value of the pound.

Shell has estimated that a fall still fairly depressed oil market.

Scottish recovery slows

BY RAY PERMAN, SCOTTISH CORRESPONDENT

FURTHER EVIDENCE that the pace of the recovery in Scotland has slowed, came from Glasgow yesterday, when the Chamber of Commerce reported a drop in its quarterly survey indicated that upward trends in the previous three quarters were not nearly so marked.

Companies reporting an increase in home sales increased only slightly during May, June and July, and slightly fewer companies indicated an increase in orders. The number reporting a rise to remain steady.

Three shipyards bid for £20m. order

BY OUR GLASGOW CORRESPONDENT

THREE U.K. shipyards are bidding to build a new type of underwater research vessel for the Royal Navy—a potential £20m. order.

Scott Lithgow, Swan Hunter and Vickers have been discussing designs for the ship, called a seabed operations vessel.

The decision is expected by the Defence Ministry next month on whether the project will go ahead.

The Lower Clyde yard of Scott Lithgow is understood to be well placed for the contract, partly because it has the necessary expertise and technology to build computer-control dynamically positioned ships.

The order would provide a year's work for the group's Cardfryke yard at Greenock, where 2,000 labour force is facing progressive pay-offs because of the indefinite postponement of a £30m. order for a drillship.

Scott Lithgow is still trying to find new owners for the drillship, on which preliminary work has been carried out, failing which the Government may be asked to support speculative building to maintain a work force and the technology.

The yard is the only one in the U.K. to build dynamically positioned drillships. The Scott Lithgow case for the Royal Navy order is being

EEC rule on ownership 'could change our lives'

THE BRITISH public seems completely ignorant of a Common Market regulation that could change the way in which the accountant told a London conference of credit controllers yesterday.

Mr. Neville Shearman said the regulation could mean a car owner having his car removed from the garage even though he had paid cash for it.

The reservation of title system, common in Europe and North America, gave a manufacturer or supplier the right to reserve title to goods until he had been paid for them, providing this

was made clear at the time of the transaction, he added.

If a refrigerator was supplied to a retailer who went bankrupt, the manufacturer could reclaim the refrigerator so long as he could identify it.

Even if the retailer had sold the refrigerator to a housewife who had paid cash, the housewife would still be liable to lose it. "Make no mistake about it, reservation of title is going to be used in this country," said Mr. Shearman.

He expected his firm of insolvency specialists would have to deal increasingly with this problem in the future.

Where do mobile drilling rigs go from here?

Current estimates of future demand for mobile drilling rigs are confused and contradictory. Now, however, new light has been shed on many of these contradictions by a definitive survey on the market for offshore oil mobile platforms undertaken by the Institut Français du Pétrole, one of the leading world authorities on offshore oil.

By analysis of past trends and future development plans, the Survey provides a wealth of information on the short term (1976-80) and longer term prospects up to 1985 for the world market.

This in-depth Survey is an indispensable decision-making tool for owners and builders, equipment suppliers, oil companies, government departments, and participating banks and financial organizations. In two volumes, amounting to 400 pages including 185 tables, graphs and illustrations, the Survey is now available in English, revised and updated to mid 1976. The cost is £140 to UK purchasers or US \$250 by airmail elsewhere in the world.

For Energy Reports Limited, 45 Cornhill, London EC3V 3JH England. Please send me copies of the IEP Survey. I enclose a Cheque/International Money Order for £ payable to Energy Reports Ltd.

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3. In Asia. We're in the major business centres of Singapore, Hong Kong, Manila, Jakarta, Kuala Lumpur and Karachi as European Asian Bank.

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HOME NEWS

Report urges new pricing to cut opticians' profit

BY OUR CONSUMER AFFAIRS CORRESPONDENT

THE Department of Health is expected to start discussions with opticians soon in an attempt to persuade them to stock a fuller range of National Health Service spectacle frames alongside the frames that sell privately.

This follows publication yesterday of a report by the Price Commission into the charges for spectacles and contact lenses bought privately.

The Commission concluded that there was no real competition among opticians and that prices were higher than they needed to be. It recommended new pricing arrangements which would increase competition and probably prevent some opticians marking their products up so steeply.

Prices and descriptions of spectacles should be clearly marked in opticians' showrooms, the Commission said, so that comparisons could be made between one optician and another.

It proposed that patients' bills should be clearly itemised, and that the patient should be made aware of his right to take his prescription to another optician after his eyes had been tested.

The patient, the Commission stressed, should be in a position to make an effective choice between NHS and private spectacles. To ensure this it was essential that the full range of

NHS frames be available and that opticians did not designate NHS frames in an attempt to persuade people to buy their frames privately.

There was a strong case for more rational pricing arrangements, such as could be more readily understood by the patients. Prices, the Commission suggested, could be made up of three elements: prescription fee, actual cost of the spectacles, and something for operating costs.

The Commission said it was

not its job to specify what should be allowed for operating costs, but at present there were very large differences between opticians' charges.

Identical spectacles were sold in one shop for £22.50 and in another for £64.00.

The report said that almost all sectors involved in making and selling spectacles had increased their profit margins, despite the Price Code. Only the lens manufacturers had suffered a drop in profit margins.

The Commission acknowledged that implementing its recommendations could lead to a reduction in the number of opticians.

Both the Department of Health and Social Security and the Department of Prices and Consumer Protection welcomed the report. Officials of the Departments are to discuss the recommendations immediately with the profession and the optical industry.

Prices of Private Spectacles and Contact Lenses, SO, 65p.

Radio and TV shop code of practice

BY KEVIN DONE, INDUSTRIAL STAFF

A CODE of Practice governing about 4,000 radio, television and electrical shops was announced yesterday by the Office of Fair Trading and the retailers' association.

The aim is to give customers improved standards of service and comprehensive guarantees.

The code, prepared by the Radio, Electrical and Television Retailers' Association in consultation with the OFT, covers a range of electrical goods; from light bulbs to colour TV sets and hi-fi equipment.

It applies, however, only to retailers who are members of Retra, which includes about 80 per cent. of retail electrical outlets.

This area of retailing, which has produced many complaints in the past, has been a high

priority for the Office of Fair Trading, which has now negotiated 11 voluntary codes of practice in such fields as package holidays, shoe retailing and the sale of used cars.

Mr. Gordon Borrie, Director-General of Fair Trading, welcomed the code and said that on servicing and repairs it marked a significant advance on other codes adopted so far, in that Retra members were promising publicly to speed contact with the customer, and the completion of repairs.

He was most pleased that Retra members were banning worth-and-value claims such as "Worth £65 our price £50," which were misleading price comparisons, and also that they were agreeing to refund prices when goods were not delivered

on time. These were changes he would like to see in industry generally.

The code provides a guarantee for parts and labour for 12 months, regardless of any other guarantee offered by the manufacturer. If the retailer is unable to repair the goods within 15 days, he will lend a similar item to the customer.

The retailers have also agreed to making a first visit to a customer within three working days of receiving a request for repairs.

Where a dispute arises that cannot be settled by the shop or the secretary of Retra, it will go to a special conciliation panel, under the chairmanship of Mr. Frank Chapple, general secretary of the Electrical and Plumbing Trades Union.

British clearance for welds helps Alaskan pipeline

BY RAY DAFTER, ENERGY CORRESPONDENT

THE DEVELOPERS of the controversial trans-Alaskan oil pipeline have asked for U.S. Government clearance for in place, as they are. A decision following a series of tests in the U.K.

Reports from the Cranfield Institute of Technology, Bedfordshire, and the Institute of Welding, London, conclude that identified imperfections in the welded joints were not serious enough to weaken the pipeline. It is understood that the reports indicated that the pipeline would be safe, even with a flow ten times greater than envisaged, and that the standard of welding was higher than usual.

Consequently, Alaska Pipeline Company, the developer of

the 800-mile trunk system, has applied for some 400 of the suspect welded joints to be left in place, as they are. A decision following a series of tests in the U.K.

British Petroleum, which has a 16 per cent. direct stake in the \$7.7bn. pipeline and a further interest through its associated company Soh'n, said yesterday that the reports "concluded that the irregularities were completely innocuous."

Of the 4,000 welds found by an audit to be questionable, only 200 are now deemed to need changing or repair, according to the oil companies. Work is continuing on these repairs while Alaska awaits the outcome of its application to

Washington.

BP, one of the major partners in the venture, believes that, even if the 400 suspect welds have to be rectified, the pipeline should open next summer—probably in June or July rather than May as originally scheduled. Also, the group still believes that the cost of the line will not exceed \$7.7bn., despite widespread U.S. reports that the work could cost \$1bn. more.

British institutions were asked to carry out the tests on the welds because it was considered by Alaska that the U.K. has leaders in fracture mechanics. The expertise arose mainly from spare technology. The overall Alaskan project is now about 82 per cent. complete.

Jensen in vehicles partnership

BY PETER CARTWRIGHT, MIDLANDS CORRESPONDENT

PEAS ARE well advanced to begin production of a range of four-wheel drive vehicles, like British Leyland's Land Rover, at the West Bromwich site of Jensen Motors which recently was sold after liquidation.

The project is an Anglo-Scottish collaboration between Jensen Special Products, which employs 43 former Jensen workers making automotive transmissions and other components, and a Glasgow company, Stonefield Developments,

which has applied bus-building techniques to making space-frame chassis.

Combining the two techniques has resulted in a range of three vehicles, prototypes of which have already interested the Ministry of Defence, after being put through their paces at the recent Military Vehicle Show at Aldershot, and potential customers abroad. Smallest in the range is a 11 ton four-wheeler and the others are six-wheelers (with four driven wheels) of 21 tons and 3 tons.

Two vehicles have already been built and another will be completed in a few days. Two pre-production vehicles will follow the prototypes. One vehicle is already in use and the other is being adapted for fire services.

"The range is complementary to Leyland's Land Rover and Range Rover," Mr. John Rowley, director of Stonefield Developments, said. British Leyland has already attracted support by the Scottish Development Agency, and financial aid is hoped for.

Call for incentives to save energy

By Roy Hodson

NEW INVESTMENT incentives or other measures to encourage British industry to save energy are urged by the International Energy Agency in a report on conservation among its 19 member countries.

The energy conservation drive supported by a number of western nations has achieved substantial success, the agency says. The member nations brought their energy consumption last year to a level of 4.8 per cent. below that of 1973 and more than 14 per cent. below the level expected if the pre-1973 energy growth rate had been maintained.

Factors influencing the fall include member countries' conservation drives, the sharp increase in oil prices in 1973, mild winters and what the agency calls a general world economic slowdown.

The agency has assembled data about energy consumption. The agency suggests that energy use in most member countries could be made much more efficient. "It is clear that most countries are not approaching energy conservation with the same intensity and commitment applied to energy supply expansion. A barrel [of oil] saved is as useful as a barrel produced—better in many respects."

Prospects for energy conservation are said to be uncertain. "Whether countries would adopt or continue programmes to encourage energy conservation needed to make energy conservation a reality was an open question."

Freight

The agency is particularly disturbed that some of its member countries continue to price energy below world market levels.

The agency calls the British public information campaign directed towards energy saving strong and effective.

Pointing out, however, that a high proportion of freight in Britain is carried by relatively inefficient trucks, against only 18 per cent. by rail, the agency comments that this is an area which needs to be considered for improving the conservation programme.

Britain is said to rate somewhat above average among agency nations in actual conservation results and fairly efficient in overall energy conservation in transport usage. But the country is relatively inefficient in energy conservation in industry.

Aviation authority seeks cuts in Europe air fares

BY LORNE BARLING

THE Civil Aviation Authority called yesterday for a major effort to reduce scheduled air fares in Europe, bringing charges into closer relation to costs.

The authority said in its annual report, published yesterday, that this problem was well illustrated by the fact that on some routes the normal economy class fare on scheduled services was as much as five times the fully economic seat on a charter flight.

This was reinforced by "the surprising fact that only a small minority of passengers pay the normal economy class fare on such routes."

The CAA added: "Clearly a major effort is needed to ensure that fares bear a closer relation to the costs of carriage on routes such as these."

The authority has engaged in extensive discussion with British Airways about objectives to be pursued in determining air fares in Europe and elsewhere.

It was conceded that some progress has been made although not without difficulty, on the North Atlantic with the introduction of Apex fares from April 1.

The report said that traffic between the U.K. and Europe in 1975 was sluggish. Inclusive tour traffic was higher than expected.

"In general, the industry's efforts have been met with greater success than could reasonably have been foreseen, which accounted for £37.5m. in areas where the authority has direct financial control the authority has continued to make good progress towards recovering costs," it said.

Although 1975 will not be remembered for high traffic figures, it may well be remembered for its wide spread of improved financial results.

The authority reported an even larger deficit than last year, which increased by 24 per cent. to £83.3m., although provisional figures for the first quarter of this year indicated that the results for the year would be more favourable.

It was stressed that 1975 losses amounting to £40m. were on a manned and unnecessary bureaucracy were described by Lord Boyd-Carpenter, chairman of the authority, as inaccurate and fallacious.

It was unfair to compare the number of staff employed with the number of aircraft registered in each country. The number of aircraft registered in Britain's extremely busy airspace.

British Airways takes delivery of its third Concorde and plans to step up North Atlantic services from October 5. The airline will increase the London Heathrow frequency to three a week with departures for Heathrow every Tuesday, Thursday and Saturday and return flights every Wednesday, Friday and Sunday.

Since the supersonic jet began linking the British and American capitals on May 24 it has carried more than 3,000 passengers on its three-hour 40 minute Atlantic crossing, an average load factor of more than 90 per cent.

British Airways said today that it is planning to introduce a shuttle between London and Belfast's Alder Grove airport (April 1).

The "pay as you fly" shuttle follows the highly successful Glasgow and Edinburgh services where passengers are guaranteed a seat on the flight by simply turning up at Heathrow.

"The airline said that the reason for introducing the shuttle was because its London-Belfast route was making a loss."

The airline is expected to lose £1.3m. by the end of this year.

"We are hoping to turn this into a profit as we have the Glasgow and Edinburgh routes," British Airways said.

The Belfast shuttle is still in the planning stages while other

cussions go on with union officials.

Recent criticism of the authority by airlines and operators relating to over-

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The Financial Times Friday September 24 1976

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Now you know why Tarmac is probably the most soundly based international construction company in Western Europe.

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LABOUR NEWS

Pensionable age for men cannot be cut—Ennals

BY ERIC SHORT

THE IS NO prospect of the year," said Mr. Ennals, "almost all of the cost of the whole of the State pension age National Health Service." The men for a long time to come, David Ennals, Social Secretary, said yesterday.

effect, this was the Government's reply to demands made by the TUC meeting for a review of the pension age for men.

Mr. Ennals said that the Government was working closely with the TUC on pensions and retirement. The recently formed joint working party of the TUC and the Government had held its first meeting that morning and had discussed the memorandum.

Mr. Ennals went even further on the question of the order of priorities. "Assuming the country could afford it and the over-80s wanted it, it is really our top priority for additional social expenditure." Will we put it above the case for improving benefits for the disabled, for increasing child benefit, for increasing expenditure on health services, housing, education and so on?

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Union seeks appeal right over staff associations

BY DAVID CHURCHILL, LABOUR STAFF

THE RIGHT of TUC-affiliated trade unions to appeal against the granting of certificates of independence to non-TUC staff associations will be decided at an important test case before the Employment Appeal Tribunal early next month.

The General and Municipal Workers Union plans to challenge the granting of a certificate to the Bristol-based Imperial Group staff association, which has about 2,600 members. In addition, the union, with the Association of Scientific, Technical and Managerial Staffs, is objecting to the certificate given to the Coventry-based Courtauld Group One staff association. Both unions are concerned that the benefits of certification arising from the Employment Protection Act—such as access to recognition and disclosure provisions of the act—should be given to non-TUC unions as well.

Power station cuts attacked

BY OUR LABOUR STAFF

PLANS to stop building new power stations because of the fall in demand for electricity were severely criticised yesterday by a major white-collar union whose members face redundancy because of the cuts.

Mr. Ken Gill, general secretary of the Technical and Supervisory Section of the Amalgamated Union of Engineering Workers, described the projected 50,000 redundancies arising from the cuts as a "criminal waste of technical manpower."

The Central Electricity Generating Board's plans to discontinue new projects until the 1980s put at risk the entire boiler-making and power station turbine generating industry, he claimed.

Hospital workers strike

By Our Labour Staff

ABOUT 5,000 ancillary workers in eight east London hospitals yesterday staged a four-hour token strike in protest at the proposed cuts in hospital services. The strike action, mainly by members of the National Union of Public Employees, went ahead despite a last-minute plea by Mr. David Ennals, Social Service Secretary, for the action to be called off.

A call for doctors to take industrial action over the suspension of a hospital consultant was made yesterday. Meanwhile, Mr. Ennals was asked to hold an inquiry into the suspension. The Hospital Consultants and Specialists Association asked its 5,000 members to undertake "routine duties" only on October 8, a month ahead of the day on which the South West Thames regional health authority is to hold an inquiry.

The association is angered by the fact that Dr. Terence Lawlor has been suspended from his post at Normansfield Hospital.

APPOINTMENTS

ICI Board post for T. Beckett

Mr. Terry Beckett, chairman and managing director, Ford Motor Company, will join the Board of IMPERIAL CHEMICAL INDUSTRIES as a non-executive director on October 1.

Mr. Michael Hunka has resigned as executive chairman of ROSETTI AND CO., the U.K. musical instruments subsidiary of EMI, but continues as a consultant and non-executive deputy chairman. Mr. Michael Cowie, managing director of Rosetti, has assumed full executive responsibility for the company, reporting to the chairman, Mr. L. C. Wood, EMI group director, records and music.

Sir Paul Kelly is to become president of the ASSOCIATION OF ART INSTITUTIONS, Sir Paul, who is director of the Design Council, succeeds Lord Goodman.

Mr. Ted Justice has been appointed director, export operations, of CHRYSLER UNITED KINGDOM in place of Mr. Ted Gadd, who has taken on another senior appointment within the company.

Mr. M. F. Julien is to become BICC group finance director from November 29.

Mr. Peter Drummond-Murray has been appointed a director of NEW COURT FUND MANAGERS and of OLD COURT FUND MANAGERS.

Mr. N. P. Bailey is to retire as executive chairman of DETON-OMINO INTERNATIONAL from November 5. He is relinquishing executive control at normal retirement age but will remain on the Board. Mr. S. Hinchliff, present managing director, will additionally be appointed chairman on the same date. Previously a deputy chairman of the DETON Group, Mr. Hinchliff joined Deton in July last year.

Mr. Hugh Stirling, personnel manager with THAMES CASE, has joined the Board as personnel director.

Mr. Robert E. McCulloch has become financial director of ENDURA LAMPS, subsidiary of GTE Sylvania.

Mr. Walter P. Smith has been appointed director general of

ORDNANCE SURVEY in succession to Major General R. St. G. Irwin, who retires in April 1977. Mr. Smith is at present the adviser, survey and mapping, to the United Nations in New York.

Mr. Gerald Wiener, recently retired senior partner of Arthur Young McClelland Moores and Co., has been elected to the Board of ETAM and appointed chairman.

Mr. B. B. Davis and Mr. I. Levy have joined the Board of K. O. BOARDMAN INTERNATIONAL.

Mr. Iain Dale, a non-executive director of DALE ELECTRIC INTERNATIONAL, is joining the company on a full-time basis from January next year as personal assistant to the group managing director. He retains the position of group marketing director.

Mr. T. R. Gallacher and Mr. J. P. C. Wheeler have been appointed to the Board of P. C. HENDERSON. Mr. Gallacher joined the company in 1959 and became export sales manager. Mr. Wheeler has been with Henderson since 1973 and will remain responsible for control of purchasing and allied functions. Mr. R. J. O. Evans has been made a director of P. C. Henderson International, which is the parent company of the overseas interests of the group.

Mr. Peter Ward has been appointed personnel director of UNION CARBIDE U.K. and subsidiary, BAKELITE, subsidiary of Union Carbide Corporation, U.S.

Sir Henry Chisholm retires as chairman of CORBY DEVELOPMENT CORPORATION on September 29 and will be succeeded by Mr. Leslie Kemp.

Dr. Eddie J. Vess has been appointed director and general manager of the wire division of the TWIL GROUP. Mr. Derek Newbould has been made marketing director of that division.

Mr. D. G. Gilbert has been appointed sales director of MIDLAND CIRCUITS and Mr. M. R. Seemay has become financial controller.

Anglo American Corporation of South Africa, Limited

(Incorporated in the Republic of South Africa)

INTERIM REPORT

The following are the unaudited financial results of the Corporation and its subsidiaries for the half-year ended 30th June 1976, together with comparative figures for the half-year ended 30th June 1975, and the year ended 31st December 1975. These should be read in conjunction with the notes.

	Half-year ended 30.6.76	Half-year ended 30.6.75	Year ended 31.12.75
Group profit before taxation	R900's 44,214	R000's 42,814	R000's 92,087
Deduct: Taxation	1,706	1,512	4,350
Group profit after taxation	42,508	41,302	87,737
Deduct: Outside shareholders' interest	1,282	1,411	2,963
GROUP PROFIT ATTRIBUTABLE TO ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED	41,226	39,891	84,774
Preferred stock dividend	143	143	286
Equity earnings	41,083	39,748	84,488
Cost of interim dividend No. 80 of 8 cents per share	10,534	10,531	
Number of shares in issue at end of respective periods	131,672,300	131,638,300	131,672,300
Earnings per ordinary share—cents	31.2	30.18	64.1
Dividends per share—cents	8.0	8.0	33.0

Notes:

- No provisions for the depreciation of investments and against loans are included in the results to 30th June as they are considered annually at the financial year-end. The group profit for 1975 is after allowing for provisions of R6,900,000.
- It should not be assumed that the results for the first half of the year will necessarily be proportionate to the results for the year ending 31st December 1976, for the following reasons:
 - income from investments does not accrue evenly throughout the year;
 - certain costs, such as those incurred on prospecting, vary materially from time to time.

Particulars of the Group's listed investments are as follows:

	At 30.6.76	At 30.6.75	At 31.12.75
Market value	R000's 921,588	R000's 1,185,203	R000's 997,842
Book cost	378,660	327,154	353,887
Appreciation	552,928	858,049	643,955

- As mentioned in the 1975 Chairman's Statement, work at the Societe Miniere de Tenke-Fungurume project was suspended in the light of low copper prices, the disturbed political conditions in Central Africa and the economic situation in Zaïre which precluded the completion of satisfactory financing arrangements. S.M.T.F. is currently considering the technical feasibility and methods of financing of a project smaller than the previous 130,000 tons per annum scheme. Accordingly, as it will be some time before definite conclusions can be reached, your directors think it may be prudent to consider making a provision at the end of the year for part of the investment in S.M.T.F. Any such provision would be treated as an extraordinary item and met by an appropriation from reserves.

For and on behalf of the Board
H. F. Oppenheimer, Directors
G. W. H. Reilly

INTERIM DIVIDEND NO. 80

Notice is hereby given that dividend No. 80 of 8 cents per share (South African currency) (1976: 8 cents) being an interim dividend in respect of the year ending 31st December 1976, has been declared payable to shareholders registered in the books of the Corporation at the close of business on 8th October 1976 and to persons presenting coupon No. 85 detached from share warrants to bearer. A notice regarding payment of dividends on coupon No. 85 detached from share warrants to bearer will be published in the press by the London secretary of the Corporation on or about 30th September 1976.

The transfer registers and registers of members will be closed from 9th October to 22nd October 1976, both days inclusive, and warrants will be posted from the Johannesburg and the United Kingdom offices of the transfer secretaries on or about 4th November 1976. Registered shareholders paid from the United Kingdom will receive the United Kingdom currency equivalent on 28th October 1976 of the rand value of their dividends (less appropriate taxes). Any such shareholders may however elect to be paid in South African currency, provided that the request is received at the offices of the Corporation's transfer secretaries in Johannesburg or in the United Kingdom on or before 8th October, 1976.

The effective rate of non-resident shareholders' tax is 13.4142 per cent. The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation and also at the offices of the Corporation's transfer secretaries in Johannesburg and the United Kingdom. The board has approved revised and updated conditions of issue of share warrants to bearer. Copies of these conditions will be available from the offices of the Transfer Secretaries and the Paying Agents.

By order of the board
J. T. Goldfinch
Managing Secretary

Transfer Secretaries:
Consolidated Share Registrars Limited,
62, Marshall Street,
Johannesburg 2001,
(P.O. Box 61051 Marshalltown 2107)

Charter Consolidated Limited,
P.O. Box 102,
Charter House,
Park Street,
Ashford, Kent, TN24 5EQ.

23rd September, 1976

Registered Office:
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Johannesburg 2001.

London Office:
40, Holborn Viaduct,
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An automated hammer and anvil for the steel industry

BY ROY HODSON

RARELY DOES an industry have the opportunity to embark upon technological revolution. Steady change and improvement is the customary order of things, which makes it all the more remarkable that some of Britain's leading steel companies have almost simultaneously decided during recent months to make investments amounting altogether to nearly £20m. in a new means of forging steel.

The system which steelmen are now apparently convinced is the correct one upon which to base a large segment of the future of the special steels industry and other forging operations, replacing many of their traditional methods, is the automatic continuous forging machine. In various sizes the machine is made exclusively by a company called Gesellschaft für Fertigungstechnik und Maschinenbau (GFM) at its factory in the picturesque country town of Steyr in Austria. It is the mainstay of the company's annual turnover of about £18m.

White hot

One of the bravest sights in steel-making is the crew sweating in the glow of a white-hot steel piece as they pass it back and forth beneath the forging hammer. At each pass the hammer comes down like the crack of doom until the whole piece is reduced in thickness. It looks a tortuous way of making steel. Indeed, it is a modern derivative of the blacksmith, his hammer and his anvil. Forging is necessary, as blacksmiths have always known, to pound into steel strength and internal grain structure. GFM has managed to build a range of machines which will forge automatically and precisely by means of a cluster of hammers. They have automated the blacksmith and his anvil.

Soon after an amalgamation within the British private sector special steels industry produced a new company, Edgar Allen Balfour Steels, the chairman, and managing director Mr. Grahame Wise, put forward a scheme for purchasing a GFM continuous forging machine to be the linchpin of his com-

pany's future expansion in the area of special tool steels. The company has a plant at Openshaw, Manchester, which used to belong to the British Steel Corporation.

Mr. Wise and Mr. John Oakley, the group chairman of Edgar Allen Balfour, the holding company, soon found themselves in agreement about

were ahead in pioneering the large-scale use of automatic forging in Britain the biggest company in the private steel sector, the Johnson and Firth Brown group, was not far behind. Having sold its wire rod mill in Manchester for more than £4m. this year it had cash available towards a really big GFM machine to service the

British Steel has also been taking an interest in the GFM machines. The corporation has been cautious. But it has had a problem with supplying railway wagon axles competitively. So BSC has also ordered a medium GFM machine which is costing, with associated equipment, something more than £4m. It will be installed at the

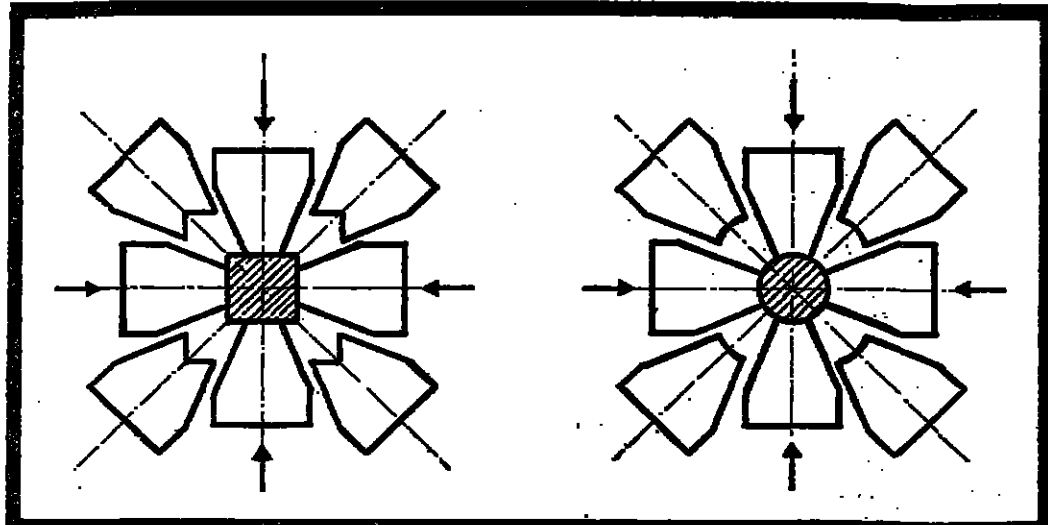
machines both to forge steel ingots and for more specific applications, in particular the forging of gun barrels—a task which certain types of the machine perform admirably.

GFM has been helped greatly by the seeming inability of other manufacturers to produce anything quite as good or as versatile. The keypoint of the GFM design is the ability to drive a cluster of forging hammers hard and fast using mechanical methods of transmitting the power. Another maker tried to accomplish the same thing by hydraulic means and failed. Probably the nearest competitor is a Luxembourg company which produces a two-hammer machine. GFM can make machines, with eight hammers, each working at a rate of hundreds of blows a second.

Besides the speed and precision of automatic forging there are other advantages. While steel is passed back and forth under the traditional single forging hammer it loses heat. Eventually it has to be transported back to the attendant furnace and re-heated before being brought out again for further forging passes. When steel is passed through the GFM automatic long forging machine it needs only one pass through the machine to emerge at the other side in its forged state.

Industry is rapidly discovering new applications for GFM forging methods. The Russians are forging harvester blades as well as guns. In Detroit U.S. motor car makers are forging tapered high quality steel rods on the machines to make car coil springs which will have a progressive damping rate and will thus give a better ride.

GFM is having difficulty in meeting international demand for the machines. Still a private company it is continuously extending its modern open-plan factory at the rate of one manufacturing bay every year. But it may be reaching the limit of materials and technology. By next year GFM hopes to offer a machine with a forging force of 2,000 tons per hammer compared with the current model. That machine will weigh 1,600 tons.



How the concentric hammers of the GFM machine shape circular or square forgings.

installing a GFM machine. They went to Steyr, studied the design and manufacturing, and saw a machine in production. The visit reinforced their wish to buy one for the Manchester works. The company is investing between £2m. and £3m. in the first big GFM machine to arrive in England. By early 1978 it will be in production.

One special advantage stems from the inherent design of the continuous automatic forging machine. The traditional forging hammer delivers sharp blows downwards to shape steel laid across an anvil. Special and expensive foundations are needed to take the strain. The GFM machine has a number of hammers surrounding the steel acting in pairs in opposition to each other. Thus there is no exceptional force in one direction and the machine can be installed on comparatively light foundations.

While Edgar Allen Balfour

entire Johnson and Firth Brown Rotherham works and should have sufficient capacity to make all the wagon axles needed in Britain together with a supply for the export market as well.

Alloys are difficult to forge with conventional means, but are ideally suited for the GFM design. Johnson and Firth Brown took the plunge this month and ordered the largest GFM machine ever made, at a cost of £9.5m. together with associated equipment. Ancillary investment will take the total cost of the project, which is to be installed at the Atlas Works, Sheffield, to well over £10m. The machine will be working by the end of 1978. Called the SXP65 it will be able to produce from ingots up to 8 tonnes in weight either solid or hollow forgings of up to 12 metres in length to close tolerances. It will be one of Britain's most important single production units for supplying steel forgings for aerospace, petrochemical, defence, oil, and power generation industries.

Shareholders

GFM was started after the war by Dr. Bruno Kralowetz and the late Dr. Kurt Ottitzky. In 1948 they were building a rudimentary form of long forging machine in which the metal to be forged is fed in vertically. The biggest machine now being offered weighs more than 1,000 tons. Dr. Ottitzky died in 1968, leaving the Kralowetz family as main shareholders.

The Russians, who had few set ideas about steelmaking and an expanding civil and military industry to provide for, showed an early interest in the GFM machines. They are still the company's best customer using

Refineria Dominicana de Petroleo, S.A.

request for offers for the supply of refinery feedstock (reconstituted crude)

In accordance with the terms and conditions of the Refinery Agreement dated 7th November 1969, between the Government of the Dominican Republic and Shell International Petroleum Company, Ltd., Refineria Dominicana de Petroleo, S.A. is seeking offers from 'bona fide' suppliers for the following volumes of reconstituted crude oil, to be delivered in liftings of not less than 500,000 barrels each, to the refinery's single buoy mooring at Nizao, Provincia Peravia, Dominican Republic, at C and F prices:

January/December 1977	9,000,000 barrels
January/December 1978	9,600,000 barrels

All quantities to be plus or minus 10 per cent at buyer's option. Supply contract would be firm for two years from 1st January 1977, subject to renegotiation for subsequent two-year periods. In connection with this proposed supply, a 'bona fide' supplier must:

- Own a source of crude oil from which it can produce a suitable refinery feedstock as required by Refineria Dominicana de Petroleo, S.A.
- Own a refinery with facilities capable of producing, supplying and blending the components necessary to provide the flexibility of refinery feedstock quality required by the refinery.

Offers can be made directly by 'bona fide' suppliers or placed through recognised brokers of sound repute, duly authorised by the bona fide suppliers, who must be willing to post guarantees.

Interested parties requiring further information regarding the terms and conditions governing the proposed supply of refinery feedstock should apply to the address given below before October 8th, 1976.

Requests for offers should be in this office not later than October 22nd, 1976, in sealed envelopes, with the following inscription:

Supply of Feedstock, Sr. Enrique A. Henriquez, President of Board of Directors, Refineria Dominicana de Petroleo, S.A., Apartado 1439, Santo Domingo, D.N. Republica Dominicana

The additional information as well as the requests for offers must be accompanied by a certified cheque for RD Pesos 1,000 or its equivalent in convertible currency, payable to Refineria Dominicana de Petroleo, S.A.

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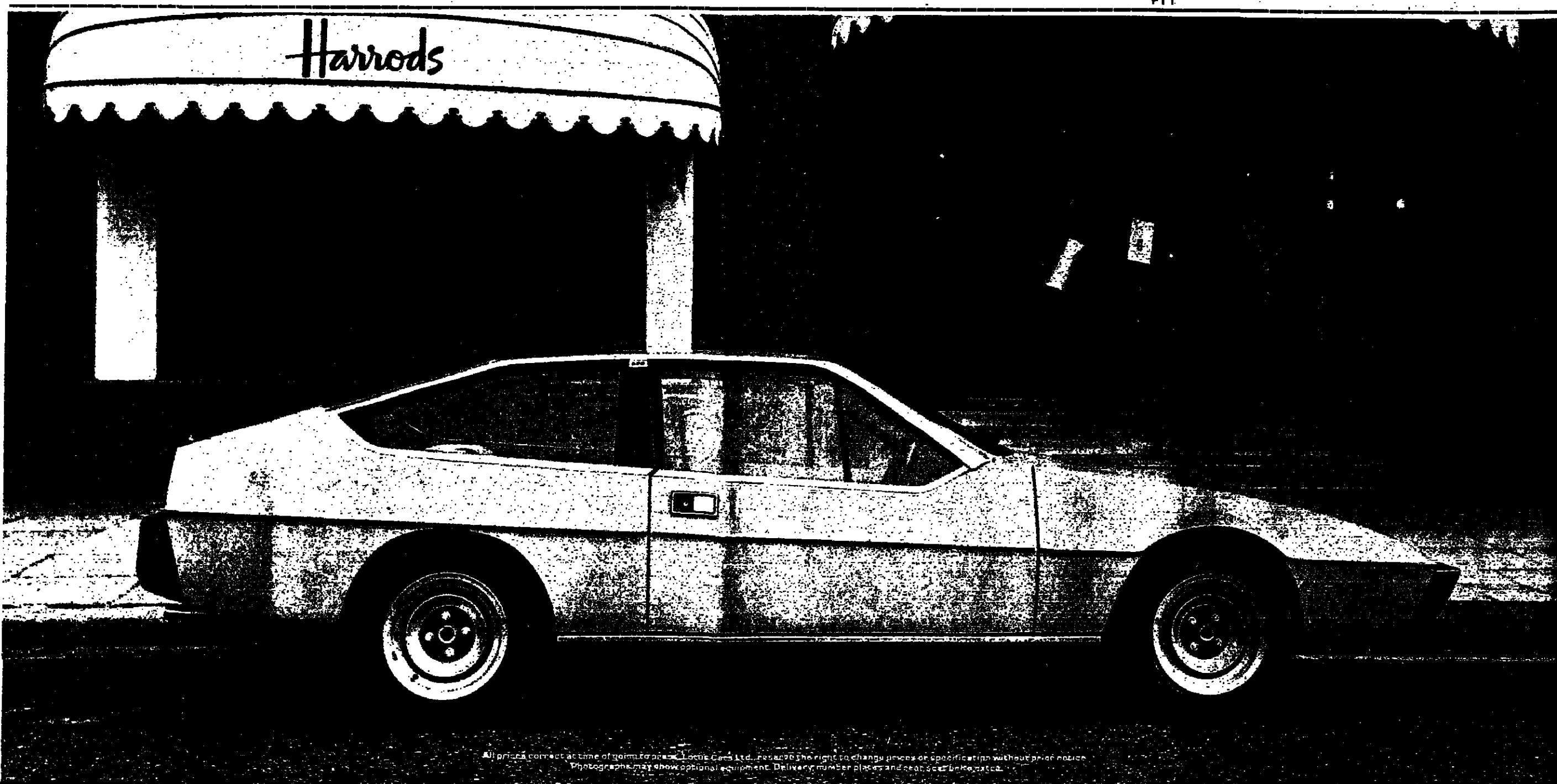
gearbox, power steering, air conditioning, stereo cassette/radio and alloy wheels. Powered by the Lotus 907 2 litre twin overhead camshaft engine, the Eclat has a top speed of 132 mph, with an average consumption of 28 mpg. Cruising range is approximately 420 miles with 15 gallon tanks. The large boot has a luggage capacity of 13 cu. ft. Recommended UK retail prices including car tax and VAT from £7,131.15 to £9,104.94.



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FINANCIAL TIMES SURVEY

Friday September 24 1976

Israel

Except for the spectacular Entebbe airport rescue operation, the Israelis during the past year have had little to boost their morale. The economy is in difficulties, and although relative calm has prevailed on the frontiers, the Israel/Arab conflict is far from resolved.

PALL of gloom that has so heavily over Israel perceptibly in the past months. An outsider does not look far for an indication in this country the collective mood is so and quickly con-
The daring rescue on in July of the hijacked jers held captive at e Airport raised the of a people which has rthing to cheer it but to depress it since the Cippur War three years

ion polls have confirmed imple explanation. One a few weeks after the showed that the number raelis describing their s as high had risen from cent, to 47 per cent, as a of "Operation Yonathan." me poll reported that the y's security situation was public's least concern. s have sat back and d the civil war in on, the reverses suffered e Palestinians there, and visions created by the con- n the Arab world with satisfaction.

lished

them it has given the the FLO's professed aim establishing a "secular, cratic State" covering the of historic Palestine. have relished the oppor- y provided for assisting Christian villagers of the and arming them against guerillas. For its part, the li Government has been to participate indirectly in

much of it already settled by Jews, that the Arabs will never renounce.
In this respect a temporary breathing space has been pro- vided by Dr. Henry Kissinger's preoccupation with Southern Africa and the U.S. elections. No other country could be

flexible attitude towards terri- First there is the wish not to torial compromise, but Israel still managed to obtain the advance and to keep options out making concessions. The situation is now very different, not least because of Israel's greater dependence on the U.S. for balancing its payments and

of-the-road consensus on the territories.
They would involve the re- turn of the mountainous areas on the West Bank (excluding the expanded area of the reunited Jerusalem), with a corridor connecting to Jericho and the Hashemite Kingdom beyond. Mr. Allon proposes that the greater part of the Gaza Strip should be conceded and given guaranteed communica- tions to the West Bank. Both areas should be demilitarised and form part of a joint Pales- tinian-Jordanian entity. Mr. Allon draws a line running from just east of El Arish running south-east to include under Israeli control Sharm-el-Sheikh, which commands the Straits of Tiran. On the Golan Heights only a slim sliver of territory is marked out for withdrawal in the plan.

for the demilitarisation of evacuated areas. However, for a substantial minority, includ- ing the settlers themselves, any soil that has been cut by a pioneer's spade is sacrosanct and not negotiable.
The debate about settlement has itself taken place with scant reference to the UN res- olution 242 of 1967, the total- ity of the Arab demand for com- plete withdrawal or the inter- national situation. More dis- concerning are the historical, biblical and metaphysical ar- guments, rather than security con- siderations, advanced to sup- port the "right" to settle any- where on the West Bank. They are not confined to the extreme right wing and religious die- hards. This has been high- lighted by the open differences in the leadership over the attempt by the Gush Emunim ("Faith Bloc") movement to establish a settlement at Sebastia, site of the biblical capital of Samaria, near Nablus.

Strains beginning to take their toll

By Richard Johns, Middle East Editor

watching the latter more may in future have conditions intently than Israel, where every word uttered by the candidates on the Middle East is printed in the newspapers and their views on Israel probed deeply. The country was shocked when in March the American Ambassador to the UN stated openly in the Security Council the Admini- stration's objection to Israel's 1973 war, angered (or embar- rassment in occupied territory as Jewish audience that arms sup- plies were being delayed. In the 1969-70 era of the American recognition that the Palestinians are central to the Middle East problem.

It was, apparently, for the latter reason that Mr. Yigal Allon, the Foreign Minister, angered his colleagues with the publication last week of his own ideas about territorial conces- sions which Israel might make and still keep an "essential minimum" of strategic depth. Without consulting them he wrote an article for an American periodical as a political manoeuvre within the ruling Labour Party. Its content is an elabora- tion of his own plan dating back to 1967, whose outline is well known. But it is worth summar- ising the proposals in this con- text because they could be said to represent roughly the middle-

Retained by Israel would be a line along the Jordan Valley, another along the eastern ridges of the West Bank hill ranges, and territory around the Gaza Strip, in addition to the bulk of the Golan Heights. As it happens, these areas corre- spond closely to the pattern of settlement evolved over the past nine years. Most of them were "Nahals" or military kibbutzes founded by young people doing National Service. And the majority now have civilian status. Their total population is believed to be not much more than 5,000, if that, and a number are very short of volunteers. Some members of the cabinet would probably regard the bulk of them as bargaining counters

Hawkish

Earlier this year Mr. Shimon Peres, the tough, hard-headed and hawkish Minister of Defence, said that he had looked through the biblical text and found no logical reason for ban- ning settlement in Samaria. The doveish Mr. Allon came out publicly against a Sebastia colony.
Mr. Rabin has sat on the fence and the Government has still not yet implemented its decision of last May to evict the rebels from the nearby army camp at Kaddum, to which

CONTINUED ON PAGE III

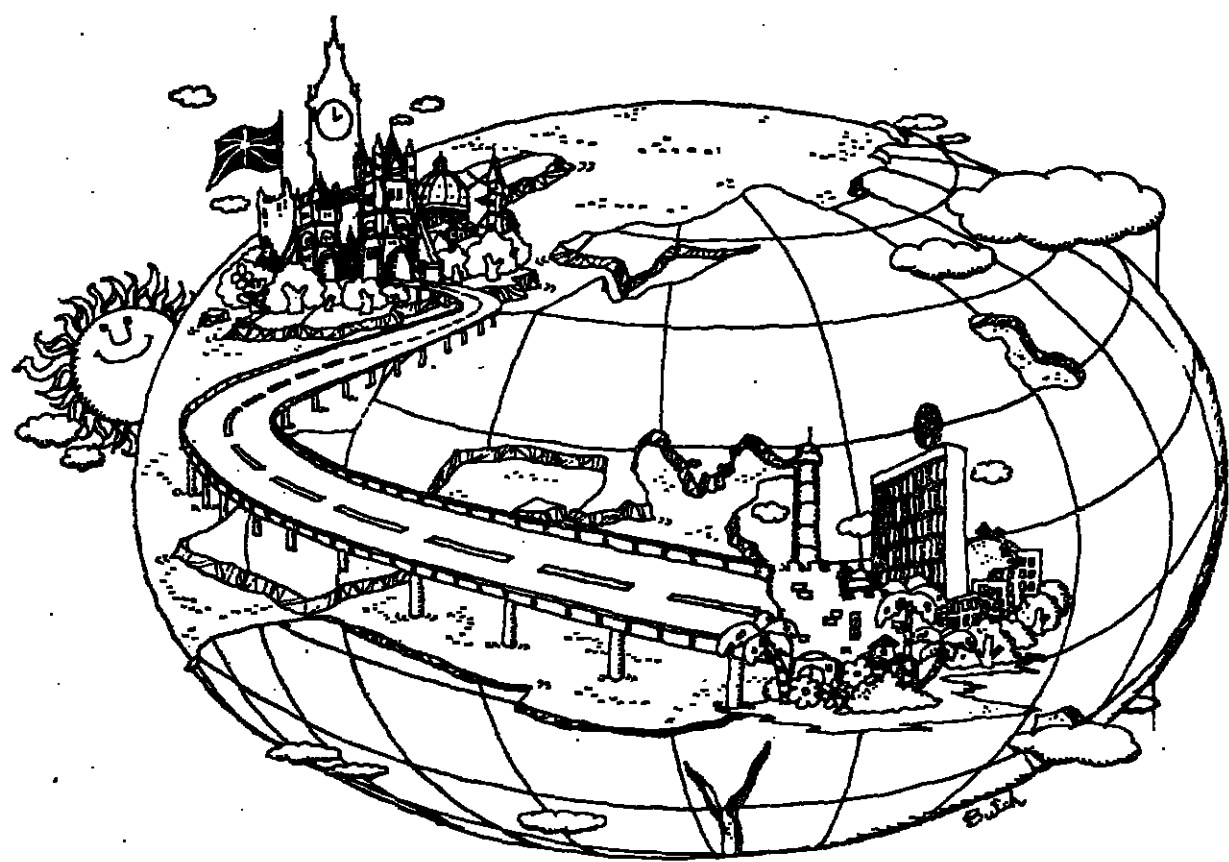
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ISRAEL II

The mounting debt burden...

FOR ISRAEL the economic struggle has been as endemic as the confrontation with its Arab neighbours. Now the challenge on this front is more grave than ever and assuming proportions as big as the long-term physical threat.

Facing up to the seriousness of the country's payments deficit and growing indebtedness, the Government has set about the daunting task of attaining a measure of national self-sufficiency over the next five years and reducing financial dependence on what the central bank in its 1975 report describes with realism as "sources that may prove unstable in the long run." Success will necessarily involve an iron will on the part of the Government—and a painful austerity for the Israeli people.

Part of the critical position in which Israel, like Egypt, finds itself is very much the result of the past and continuing burden of defence spending. While developing what was in West European terms a relatively backward country at the time of independence and absorbing immigrants—the basic raison d'être of the State—Israel has had to devote a disproportionate amount of resources to the military budget.

At the same time, to attract immigrants and prevent emigration, the Government has since 1966 consistently maintained a level of economic activity, growth and employment beyond the real capacity of the country to sustain alongside its defence commitments.

In the halcyon days between the 1967 and 1973 wars Israel was allowed a measure of self-indulgence by the unique flow of grant aid constituted by the donations of world Jewry, German compensation payments and sales abroad of State bonds. Together with funds imported by new immigrants from the West, these unilateral transfers amounted to \$3.36bn. and covered 66 per cent of Israel's balance of payments deficit.

The rest of it was more than bridged by U.S. loans. Other long-term credit and investment gave a healthy surplus on the overall account reflected by the doubling in exchange reserves in the five years up to the end of 1972—the equivalent of rather more than three months' imports at

1973 rates. In the 1967-72 period there was an average annual growth of GNP of over 10 per cent, annually and almost as much in per capita terms. Some 200,000 immigrants were absorbed at an estimated cost of \$2bn.

Generous

However, well before the cruel blow from the Yom Kippur war it was clear that Israel was living well beyond its means, even on borrowed time, despite the generous flow of unilateral transfers. By the end of 1972 Israel's medium and long-term indebtedness had reached \$4bn. and the \$740m. cost of servicing it in that year amounted to one-third of foreign exchange receipts.

Since then the dimensions of the payments problem have greatly increased. The deficit on current account grew from \$3.6bn. at the end of 1973 to \$3.4bn. in 1974 and \$4.1bn. in 1975. By the end of last year the outstanding long and medium-term debt had reached what the Central Bank acknowledges to be a "staggering" \$7.6bn.

Meanwhile, there has been a worrying change in the make-up of Israel's debt. In 1975 the traditional sources of unilateral transfers covered only 28 per cent of the deficit. U.S. grants accounted for another 16 per cent, and a further 36 per cent was bridged by long-term loans, mainly American. The balance of 20 per cent was financed by short-term borrowing.

Equally significant from the political point of view has been the growing dependence on the U.S. The contribution of American aid increased from 15 per cent of capital imports in the 1963-72 period to 57 per cent in 1975. American funds were the equivalent of 20 per cent of Israel's GNP compared with only 2 per cent in the earlier five-year period.

Equally serious, the expensive high-interest rate short-term debt, which had been a modest \$190m. at the end of 1973, leapt to \$560m. in 1974, \$930m. in 1975. Servicing the total public debt cost nearly \$1bn. in 1975, the equivalent of rather more than a quarter of the country's exports of goods and services.

In 1974 foreign exchange reserves were drawn by a third to help finance the payments deficit. In 1975, because of short-term borrowing and full use of IMF facilities, they were held steady at \$1.13bn., sufficient to cover about three-months of non-military imports at the rate at which they have run during the current year. But the reserves were less than the net foreign liabilities of the commercial banks, which amounted to no less than \$1.46bn.—giving the economy as a whole a short-term indebtedness of \$2.4bn.

In large measure this deterioration can be seen as the direct consequence of the 1973 conflict. In the past three years the level of military imports in real terms has been double what it was in the 1968-72 period. In 1975 they cost \$1.93bn. or 45 per cent of all imports of goods and services. Although a large

part of the bill was covered by U.S. aid, local spending has risen almost as fast, however. The total military outlay for the current financial year (beginning April 1) is expected to be 35 per cent of the budget compared with 20 per cent. in 1971-72.

Adverse

At the same time Israel was hit hard by an adverse turn in the terms of trade, higher world commodity prices and recession in its main export markets—trends which were also very much related to the 1973 conflict. They have been an important aspect of one side of the bleak picture.

Essentially, there has been consistent failure by the Government to divert resources away from domestic consumption to improve Israel's competitiveness by curbing inflation. It has baulked at the stern measures needed to shift manpower from services and the bloated administration into industry. The radical restructuring required and the lowering of inflation to a more reasonable level would probably mean a measure of at least temporary unemployment.

With the concern now about emigration as much as immigration, the Government is reluctant to contemplate unemployment above the acceptable present level of 3 per cent. Similarly, it has felt unable to bring about the drastic reduction in employment considered necessary for giving a sound

base for recovery. Successive waves of austerity measures have been only partially successful because of the linking of wages and the value of state bonds to the cost of living index. Until this year wages and bonds sold locally have been tied 100 per cent. to the official inflation indicator. This has not only worked against efforts to reduce consumption but has also given tax evaders the chance to reap huge profits on their "black" money in the State securities in which secondary transactions are allowed. Inflation-proofing has become an almost sacrosanct part of the political and economic system.

Despite the seemingly punitive actions designed to reduce consumption and cut public spending, which reduced real disposable income by 3.4 per cent, consumption rose in 1974. GNP growth was calculated at 4.7 per cent. But apart from military imports, the visible trade deficit increased in real terms by 3 per cent compared with the annual rate for the January-September of the previous year, before the war.

November, 1974, saw the draconian package of fiscal and economic measures, including a massive devaluation, that were mainly responsible for the 56 per cent increase in the cost-of-living index. This laid the basis for a 5 per cent fall in real disposable income and a 3 per cent reduction in private consumption in 1975 when the inflation rate, calculated on the basis of the official cost of living index, was calculated at 23 per cent, but would have

been much higher for most consumers. Growth was calculated at little more than zero (but may have been more because of under-reporting of economic activity as a result of tax evasion).

Notwithstanding the institution of monthly creeping devaluations of up to 2 per cent since the summer of 1975, and the 10 per cent devaluation of last September as well as the incentives provided, exports improved by only 1 per cent.

Agriculture was responsible for this marginal gain. In spite of spare capacity and underemployment of labour on the pay-roll, industrial exports declined in real terms. The quantitative drop on imports was partly as a result of stocks built up in anticipation of the 1974 devaluation. By the end of last year it had become fully apparent that the pressure facing Israel on the economic front was quite as critical as that on its defensive frontiers—and could prove as decisive. The need for a long-term view and the resolute pursuit of a coherent strategy, rather than the piecemeal handling of problems as in the past, was more sharply evident than ever.

It shaped up well, at the beginning of the year. But a divided Cabinet, noted for giving in to pressure groups, does not, on the face of it, look capable of pressing home unpopular measures.

Nevertheless the feeling persists that the public, if it were presented decisively with a difficult but clear path, would be prepared to tread it. Failure of economic management at this stage could prove very dangerous for the state of Israel.

Richard Johns

...and measures to reduce it

The borrowing requirement should not be much more than \$1bn. compared with \$1.7bn. in 1975.

So far, so good. But there must be serious doubts about the Government's ability to bring about a cut in real living standards, to curb inflation and to restructure the economy along more productive, export-orientated lines. The 1976-77 budget is at least a summary of good intentions. Total expenditure is set at \$185.2bn. compared with the revised allocation of \$165.5bn. for 1975-76. This is calculated to be an increase in real terms of only 2 per cent.

Notable features are the cuts in subsidies and 12 per cent. for housing in a slightly reduced investment programme. On the same basis, however, the budget estimates a 23 per cent. increase in the amount needed for repayment of domestic and foreign loans which would account for rather more than one fifth of foreign spending.

Meanwhile deficit financing has been set at \$12.7bn. but is likely to exceed this figure considerably and approach the highly inflationary \$15.8bn. of 1975-76.

Reforms

Incorporated in the budget are the income tax reforms decided upon last year. On the one hand the changes have been designed to eliminate tax evasion and do away with allowances. Instead there have been a lowering of basic rates and a shift in emphasis towards indirect tax.

Here the most important development was the introduction of VAT at the rate of 8 per cent. on July 1. The betting is that the numerous self-employed who have been concealing large amounts of income will find a way to avoid paying it and invest yet more money in bonds.

For new issues the Government is only going to inflation-proof by 60 per cent, but they will still prove an extraordinarily good investment for those with the cash to spare. Paying interest on these bonds will account for nearly 12 per cent. of this year's budget and their accumulation will present an enormous problem when a large proportion mature in the next decade.

Mr. Rabinowitz has promised that there will be no supplementary budget. It remains to be seen whether the Government can restrain its spending. In the first four months of the fiscal year it has used up two-thirds of the deficit. Much will depend on the Government's ability to resist wage demands. Earlier this month the outgoing Governor of the Central Bank, Mr. Moshe Sanbar, predicted that in the nine months from July to next March the Government and the Jewish Agency, which is responsible for settlement of immigrants, would inject no less than \$1.7bn. into the economy.

Commenting on the 10 per cent. increase in money supply in the first half of 1976, he pointed to losses of income tax as the result of the reforms, unforeseen additions to the Government's expenses because of high inflation rates, and lagging domestic sales of bonds, down from \$12.4bn. to \$10.2bn.

In the first half of 1976 bank complaints Government are

credit expanded by a modest 12 per cent. Monetary policy has to be as tight as ever with interest rates at an all time high.

At one level there are the tough action necessary to put the economy on the road to recovery. Rationed by stringent liquidity requirements, "free credit" now costs 26-28 per cent. To keep their business going the banks have had no choice but to exceed the ceiling imposed and give "marginal credit" incurring fines that are reflected in interest rates of 35 per cent. or more. Growth of money supply (currency in circulation plus demand deposits) and credit lagged well behind the consumer price index, which was up 20 per cent. in the first seven months of 1976. At an inflation rate of 23 per cent. running much higher, threatening an increase of 35-40 per cent. over the full year.

The hapless Israeli consumer has already had to accommodate himself to VAT. Next month the Government plans to pass on the higher cost of subsidies on basic foodstuffs, thus raising their price by an average 35 per cent and probably adding more to the cost of living than the 5 per cent. estimated by the Finance Ministry. If the Government has its way the rise due next month in respect of the previous six months' inflation will only be 70 per cent. of the index rather than the full amount. Such an increment would not be enough to accommodate the pressure that is building up for a much more radical adjustment.

Only when it is confronted by traditionally strong pressure groups will the Government's resolve be really tested. Under the wages agreement workers in production have been singled out for preference with the award of a 6.5 per cent. annual increase compared with 2.5 per cent. for those in services. There are signs that the Government is having some success in its efforts to direct manpower to industry, and there has been an equivalent elimination of underemployment in response to export demand. Conversely in the first quarter of 1976 employment in the public sector fell by 8,000.

Israel remains dependent on labour from the West Bank and the Gaza Strip. The number crossing the "green line" is still well over 60,000. One can only speculate what would happen if they were to disappear overnight. The dislocation would be immense. Readjustments would involve intense pressure on wages if even minimal economic activity was to be maintained.

Continued high employment of this labour indicates that the economy is still over-heated despite the fall in construction starts. A GNP growth of 3.4 per cent. is in prospect rather than the 1 per cent. indicated earlier this year. It appears that both private consumption and disposable income will increase marginally this year. Inflation is expected for a higher rate than that recorded in 1975.

Concerned and informed Israelis outside the seemingly complacent Government are

Over-heated

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Concerned and informed Israelis outside the seemingly complacent Government are

BASIC STATISTICS

Population	2.48m.
Population of occupied territories	
West Bank	680,000
Gaza Strip	431,000
GNP (1975)	\$174.96m.
Per capita	\$121,430
TRADE 1975	
Non-military imports	\$4.0m.
Military imports	\$1.8m.
Exports	\$1.8m.
Imports from U.K.	\$237m.
Exports to U.K.	\$91.2m.
TRADE 1976 TO END JUNE	
Imports from U.K.	\$130m.
Exports to U.K.	\$72.7m.
Currency: Israel pound	
\$1=£11.1	

been much higher for most consumers. Growth was calculated at little more than zero (but may have been more because of under-reporting of economic activity as a result of tax evasion).

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ISRAEL III



Prime Minister Yitzhak Rabin: awaiting a new mandate.

Minister of Defence Shimon Peres: hard headed and hawkish.

Foreign Minister Yigal Allon: "doveish" proposals under attack.

Opposition leader Menachem Begin: his backbenchers are impatient.

Fears of a political stalemate

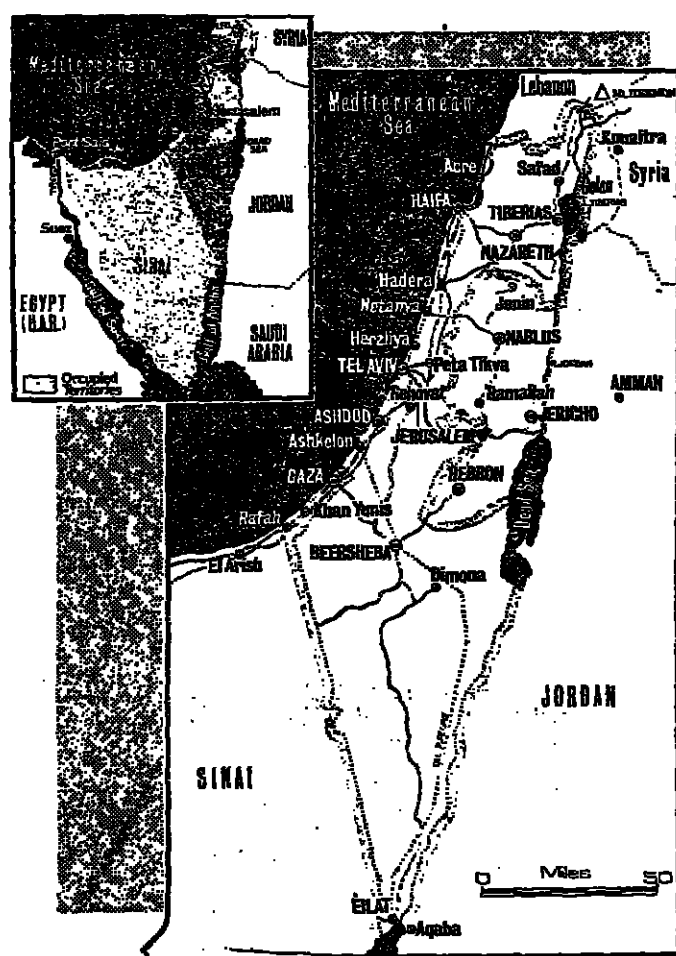
ISRAEL HAS until December 7 before the next general election becomes due. When vote finally comes, it should only resolve some basic questions about Mr. Yitzhak Rabin's mandate for decisive leadership, but more significantly, whether the parliamentary system as practised since State's foundation can dictate itself once more.

Even within the inner numbers of the Labour Party, the mood for regionalism — district by-elections, regional constituencies and the use to replace the Knesset's party-list proportional representation — has become more resistant since the Yom Kippur War. But the realities of coalition politics are still too formidable to overcome, and nowhere are the prevailing expediencies more Byzantine than within the Labour alignment.

Mr. Rabin commands a 63-01 majority in the 120-seat bicameral legislature but for that he must depend on the 10-member National Religious Party (NRP), a traditional minor partner, and the four-member Bourgeois-Secularist Independent Liberals. Within the last year the NRP's young leaders' impatience with the pace of Jewish settlement in the occupied territories has forced greater militancy on the party's elders and the addition of the cabinet of an outright vociferous of the Gush Emunim movement.

Gush Emunim's squatting tactics on the West Bank have not only manifested a new style of action willing even to defy army troops; the Meir group has also challenged conventional electoral politics' very means of addressing public opinion. One important result has been to force the amorphousness that makes up the Labour Party into a painful reappraisal of its reason for being and its prospects of continued hegemony.

When the party was put together for the 1969 general election with Mrs. Golda Meir at the head, it effected an amal-



gamization of the three historic Socialist parties which, despite factional disputes from time to time, had dominated the Zionist movement ever since the 1930s.

Persisted

The intention was to erase gradually the old divisions, born of controversies long expired, and to rejuvenate Labour with a new generation of political talent. But contrary to these hopes, entrenched allegiances, predicated on patronage and bitter memories, have stubbornly persisted.

Thus, the reigning triumvirate of Mr. Rabin, Shimon Peres and Yigal Allon represent the thousands of ex-Mapa, Rafi and Ahdut HaAvoda faithful, respectively — even though the former factions have no relevance to the current controversies. Jerusalem's mayor, Teddy Kollek, and Yitzhak Navon, chairman of the Knesset

Defence and Foreign Affairs Committee, for example, are among the most articulate doves, yet in party terms they remain the nominal Rafi allies of the relatively hawkish Mr. Peres.

Labour's consequent standing as an ideological supermarket is a principal reason for Mr. Rabin's reluctance — other than verbally — to face Gush Emunim head-on. That hesitation has now begun to tell in the other direction. Mapam, the anti-expansionist Marxist party that appeared on a joint ballot with Labour in the past two General Elections, is likely to run separately in 1977, sensing that alone and thus uncompromised, it might well improve on its current four Knesset seats.

Other defectors from Labour have joined the moderate reformist Shinui (change) and Citizens Rights parties which sprouted after the 1973 war. More may follow the banner of

Professor Yigael Yadin, the archaeologist and former chief of staff who in recent months has been testing the political winds with a call for a supra-ideological party.

The erosion in Labour's ranks is not perceptibly matched by increased sympathy for the major opposition bloc, Likud. But it is Likud that is hopeful of most benefit in the end, perhaps to the point of returning to the coalition, which they left over opposition to the 1970 cease-fire along the Suez Canal.

Some optimists do not dismiss the chances of a Likud plurality that would give it the right at least to attempt the formation of a government.

The Likud is an uncomfortable joining of the nationalist Herut Party, the Liberals and an assortment of fringe politicians whose common denominator is stiff resistance to Israeli withdrawal from occupied territory. Its parliamentary leader, Menachem Begin, commander of the pre-independence Irgun Zva'i Le-Umri underground movement, has clung to his title despite gathering impatience among backbenchers with his old-fashioned rhetorical flourishes and what many of them regard as an obsessive concern with territorial questions.

The Likud's best drawing card is former General Arik Sharon, nominally a Liberal Party member and a scathing critic of the Rabin Government's record since his resignation after one year's unhappy service as the Prime Minister's special adviser. General Sharon's battlefield performance against the Egyptians in 1973 invested him with some measure of the charisma once enjoyed by Moshe Dayan but he had only limited success in his brief post-war stint as a member of the Knesset.

With the nation's frontiers calm, economic issues promise to be Likud's most potent issue but in fact it has proven rather ineffective at posing alternatives to the creaking infrastructure built up over the years by Labour and the Histadrut, the national trade union federation. If, as appears feasible, Likud should improve considerably on its parliamentary strength, it

will have the most dramatic effect on Israel's border policies. Likud and the NRP, together with like-minded labourites such as Mr. Peres, could insist on a vigorous Jewish settlement programme throughout the West Bank that left little room for diplomatic manoeuvre on the Palestinian issue.

That, however, is not the worst thing that many Israelis can imagine. A harder stance on occupation may be debatable on its merits. But a coalition in which the opposing sides ultimately block out each other to the point of paralysis would spell disaster.

Under such conditions Israel could only hope for a strong Ben-Gurion-like figure to lead it out of the wilderness. Lacking such a man to galvanise the nation, the search for effective government could turn out to be a very daunting task.

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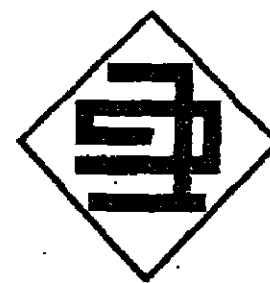
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Strains

CONTINUED FROM PAGE ONE

they were confined last

December. Less publicised has been the continued enclosure of land at strategic points along the West Bank's hill range for "military purposes." As often as not in the past this has been followed by "expropriation" (with compensation offered but not accepted) and then settlement. The eruption on the West Bank in March was very much related to the advance of the Palestinian cause in the world arena and the feeling that the occupying power was losing ground. However, what the Arabs see as creeping annexation has remained a source of discontent and could yet be a flash-point for more violence.

"It is like putting a nail in the coffin of peace," according to the Mayor of Bethlehem, the pro-Hashemite traditionalist to retain his seat in the April municipal elections.

Despite the election of Nationalist and Marxist mayors to the other municipalities, the West Bank has remained quiet since the late spring. While the new office-holders have State's population. On the economic front Israel's radical population has never been so pressed. Last year the trade deficit grew by the Palestinian reverses in to \$4bn. compared with total the Lebanon. At the same time exports of goods and services of

the Gaza Strip, the trouble-spot in the early days of the occupation, has been a model of tranquillity where the gain in living standards and full employment has been more appreciated than on the West Bank. Despite the economic slowdown in Israel over 60,000 people are still crossing the "green line" daily to work in Israel.

More disturbing than the West Bank riots were those started by Israel Arabs on March 30 in Galilee. There, too, the Arabs have been exposed to the winds of Palestinian nationalism through the open bridges to the West Bank, and no doubt there is truth in the Israel line about Communist inspiration.

Yet it was Government plans to expropriate land for Jewish settlement in the predominantly Arab triangle which prompted the one-day strike and the demonstrations in which six of the rioters were killed. Israelis can never be complacent again about their Arab citizens, who account for 15 per cent, and since the late spring, of the new office-holders have State's population.

On the economic front Israel's radical population has never been so pressed. Last year the trade deficit grew by the Palestinian reverses in to \$4bn. compared with total the Lebanon. At the same time exports of goods and services of

\$3.5bn., and indebtedness grew alarmingly, to \$7bn. despite a substantial inflow of unilateral transfers and U.S. grant aid. The Government has taken a series of tough measures over the past two years, and in the first half of 1976 there was an encouraging improvement in the trade figures. The treatment required is well appreciated — a fairly drastic cut in private consumption and strictly controlled public spending on the one hand, and a painful reallocation of labour to export-orientated industries on the other. Doubts remain, however, as to whether the Government is politically capable of administering it fully. Clearly, it is not prepared to contemplate a corrective measure of employment in the run-up to an election and at a time when there is growing concern about emigration (finding out more about attitudes of the 300,000 Israelis living abroad is a growing preoccupation of the authorities).

Next October Israel goes to the polls to elect a government for another four-year term of office. As he steps up his public appearances around the country, Mr. Rabin cannot feel confident about the prospects for him and the Labour Party. Appointed in the summer of State's history.

Mr. Rabin cannot feel confident about the prospects for him and the Labour Party. Appointed in the summer of State's history.



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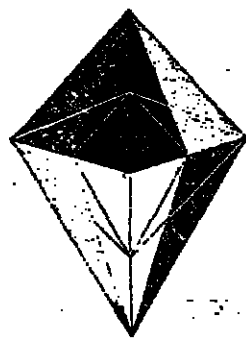
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ISRAEL IV

Weapon production on the increase

UNRELIABLE SUPPLY lines in the mid-1960s forced Israel to intensify research in local defence production. To-day, while not fully self-sufficient, this country makes its own fighter jets, missiles and cannon, as well as fostering a rapidly growing weapons export business which, according to latest figures, brought in \$200m. last year and will exceed \$300m. in 1976.

There are four major bodies connected with the Israeli aircraft and weapons industries. Israel Aircraft Industries (IAI), employing about 20,000 workers, is one of the largest. Annual sales exceed \$320m. and exports this year are expected to reach \$120m. There are also the Teas military arms industries which concentrate on small arms and ammunition. Rafael, the Government armament development authority and the Israel Shipyard in Haifa.

Most of the details of the defence industries are classified and most reports out of Israel have to be prefaced with the phrase "according to foreign news reports." This is often the Israeli Government and media method of attribution when dealing with secret developments. This way it is much easier to deny should revaluation later become uncomfortable.

The Kfir Mach 2.3 fighter-interceptor has been in use with the IAF for several years and was recently offered for export with a \$5m. price tag for the basic aircraft. No production figures are available but IAI can make the Kfir faster than the IAF can afford to buy. The latest aeronautical additions to the Kfir make it the most manoeuvrable aircraft of its kind on the market. Foreign pilots who have flown it compare it to the latest French and Soviet planes and a match for the Mig 23. But it costs about 30 to 50 per cent. less than its competitors.

Austrian pilots have already tested the Kfir and a top level Austrian decision is expected soon on whether or not to buy 24 of the Kfir planes. Some European countries, South Africa, and Brazil are also thought to be potential buyers. On the civilian market, Israel exports the Westwind 112A, an executive jet based on the Rock-

well Commodore and which costs about \$2m. Realising the need for a low priced roomy transport, capable of short take off and landing (STOL) abilities, Israel developed the Arava multipurpose plane which can carry either 24 armed troops or 2.2 tons of cargo. Priced at one million dollars, it is cheaper than its nearest competitors and offers a bigger payload.

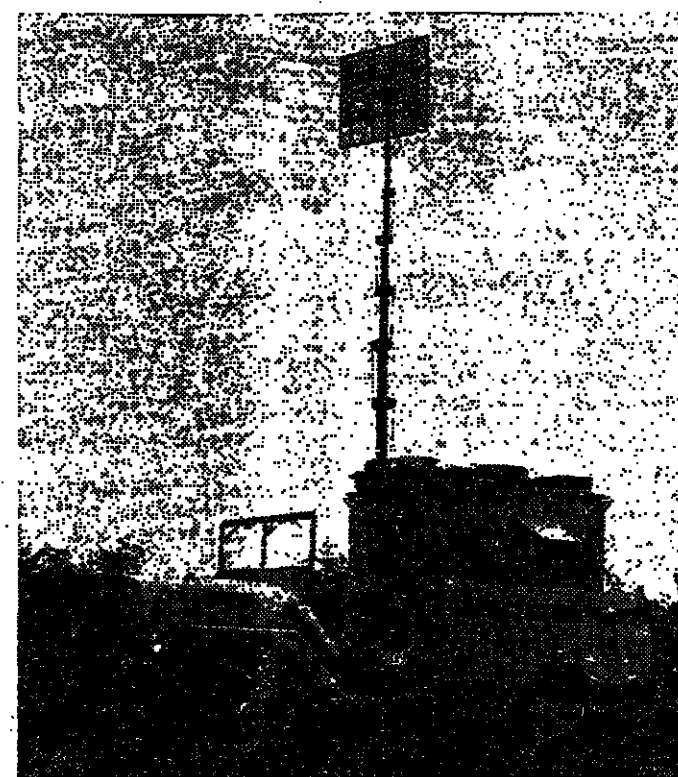
Helicopter

Foreign press reports say Israel is planning to enter the helicopter manufacturing field using American technology. This is not confirmed here but various types of repair and maintenance work are carried out in the IAI factories.

A joint Israeli-French factory produces jet engines for aircraft and helicopters as well as a wide variety of gas turbines. Bet Shemesh Engines Limited has an annual turnover of \$7.3m. of which \$2.1m. goes to exports. Another company geared to the aerospace industry is Iscar Blades which produces jet

engine airfoils, compressor rotor blades and vanes. Projected 1976 exports are \$3m.

There are three major names in the Israeli-made missile field. They are the Shafir, an air-to-air, solid-state missile similar to the American Sidewinder. It was developed independently because of American reluctance to give missiles to Israel. The second is Gabriel, a highly successful sea-to-sea missile, the only such missile in the West which is fully battle tested. Mounted on Israeli-made missile boats during the Yom Kippur War of 1973, these missiles destroyed more than a dozen enemy craft. South Africa is thought to be among buyers for this missile system. The third is Jericho, a missile which Israeli will confirm exists, yet which international military journals discuss in detail. A surface-to-surface weapon with a range of up to 600kms. it was developed in co-operation with the French Dassault aircraft factories. It is said to be capable of carrying a nuclear warhead.



The Tadiran TRC-64ST military communication facility, which combines multiplexing with radio relay equipment to provide a high-efficiency mobile information link.

Electronics expansion

THE 1967 WAR provided the major stimulus for Israel's electronics industry which is now one of the fastest expanding sectors and a front-runner in the country's export drive.

Increased defence requirements and the need to satisfy them as much as possible from domestic production was one factor. Maximum encouragement was given at Government level. The second major factor behind the rapid expansion was the sudden inflow of investment from the U.S. where only a handful of electronics companies were active before 1967. There are about 50 now including some kibbutzim making components. No less than 27 have their own research and development departments.

It was two years after the six-day war, in 1969, that GTE International (U.S.) bought 35 per cent. of Tadiran Electronics, later increasing its holding to 50 per cent. The other half is owned by the Israeli Histadrut Labour Federation holding company, Koor.

Tadiran is the country's largest electronics firm with a projected turnover this year of \$115.5m. (about \$100m.). Its export figures have jumped from \$18.5m. in 1974 to a projected \$75m. this year.

At Haifa and Rehovot, plants have been established in the industrial parks adjacent to the research centres. In some cases the centres have even studied the commercial aspects of the research being carried out.

Elron, for example, the country's second largest privately-owned electronics company is based in an industrial park in Haifa. The offspring of the Haifa Technion, Elron is actually the holding company for a number of science based industries. One of them is Elbit Computers which, with a major American partner, designs and manufactures minicomputers, computerised systems and terminals for the defence industry and civilian market. Its exports are running at about \$9m. annually.

A second subsidiary called Elscint makes medical equipment primarily for export. It has just developed a new \$600,000 X-ray computer-automated tomography system and the first order from the U.S. is already in hand. Exports by Elbit and Elscint alone in 1975 were over \$14.2m.

(Israel) exports to the U.S., Europe and Africa.

Another fully-owned U.S. firm is Vishay (Israel) a subsidiary of Vishay Intertechnology of Malvern, Pennsylvania. Vishay produces high precision resistors used in the U.S. space programme and a unique range of electronic and stress analysis components.

U.S. technology has also assisted research at Israel's main scientific research centres which have themselves been a major stimulus to the development of the native electronics industry. The Technion Institute in Haifa, the Weizmann Institute of Science at Rehovot and the Hebrew University have all provided know-how for companies.

At Haifa and Rehovot, plants have been established in the industrial parks adjacent to the research centres. In some cases the centres have even studied the commercial aspects of the research being carried out.

Elron, for example, the country's second largest privately-owned electronics company is based in an industrial park in Haifa.

The offspring of the Haifa Technion, Elron is actually the holding company for a number of science based industries. One of them is Elbit Computers which, with a major American partner, designs and manufactures minicomputers, computerised systems and terminals for the defence industry and civilian market. Its exports are running at about \$9m. annually.

A second subsidiary called Elscint makes medical equipment primarily for export. It has just developed a new \$600,000 X-ray computer-automated tomography system and the first order from the U.S. is already in hand. Exports by Elbit and Elscint alone in 1975 were over \$14.2m.

Israel Aircraft Industries, which is wholly owned by the Israeli government and is now a major manufacturer, has several electronics subsidiaries. Elta Electronics Industries produces a wide range of ultra-sophisticated UHF communications equipment, automatic and semi-automatic test systems as well as radar for land, sea or air.

Another IAI subsidiary, MBT, produces the Gabriel missile

system (the only fully battle-tested sea-to-sea missile in the West) of which \$250m. worth have been sold abroad. The company, also overhauls the American-made Hawk ground-to-air missiles, designs and produces an electronic, fail-safe fence, and makes other weapons systems.

Also in the military field is American Electronic Laboratories (AEL). This company designs and develops special purpose electronics military systems. The annual sales turnover here is about \$10m., of which about 10 per cent. is sold overseas.

Medical

Another field rapidly growing in Israel is the production of nuclear medical electronics equipment, which is today being exported to almost all countries of the world.

MG Electronics, a subsidiary of Mennen Greatbach of the U.S., produces patient monitoring and diagnostic systems and instrumentation. Their overall sales this year will reach \$166m. and exports are expected to be \$3.5m.

Israel Electro-Optical Industry produces its own range of optical, electro-optical, and electro mechanical devices. Annual turnover is about \$110.5m. with exports of \$1m. annually.

The textile industry has proved a lucrative field for several computer-oriented companies including Sci-Tex. Using aerospace knowhow, this company designed a computerised system which took the arduous work out of translating artists' designs into instructions for knitting and printing machines. An original artwork design is placed in one machine, which automatically scans it, feeding colour tones into a computer. Some 50 such units are in use throughout the world. Sci-Tex's 1976 sales will reach \$8.5m., all on the export market since the local textile industry is not sophisticated enough for the Sci-Tex technology.

Using computer technology, Arel produces control systems for the dyeing industry. Its machines can handle individual controls for a series of dyevats and production lines. Electronically controlled irri-

In the naval field, the local shipyards produce the Saz class missile-boats with speeds of over 34 knots. These 430-ton vessels carry Gabriel missiles, cannon, anti-aircraft guns, and torpedoes. Two are currently under construction for the South African Navy, according to certain sources, which also claim that the Israeli-developed Dabur, a 65-foot, twin-screw gunboat is being manufactured under licence in the South African Sandhoek-Austral shipyards.

As well as adapting American and captured Soviet armour and tanks, improving engines and increasing firepower, Israel has designed and built its own multi-purpose light armoured vehicle. Called the "RBY," this contains several unique features for patrol and riot control work.

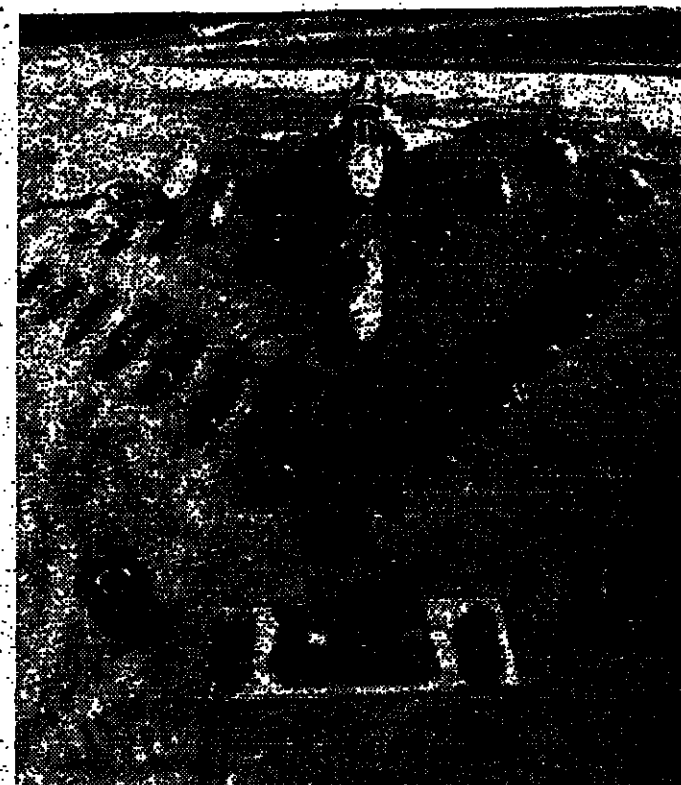
Telecommunications play an increasingly important part in modern warfare and Israel excels in this field, producing sophisticated radar systems for ground, shipborne and airborne uses. These are exported to 40 countries, including Europe, South America and the Far East. The major manufacturer of these systems is Tadiran Electronics. The IAI subsidiary ELTA also designs, develops and produces various forms of microwave, radar and communications systems.

There are rumours abroad that Israel has the atomic bomb, rumours never officially confirmed or denied here. However, the two Israeli atomic reactors are no secret. These are the 5 MW model at Nahal Soreq and a top secret, closely guarded 24 MW reactor in Dimona, on the edge of the Negev Desert.

According to foreign sources, if there is an Israeli A-bomb, then it is produced in Dimona, where the French reactor is similar to the Canadian one which gave India a nuclear capability.

Mortar shells, bombs, cannon, machine guns, and other weapons are also made in the local factories. Among these items is a 155 mm. self-propelled gun, the L-33, with a 20-km. range.

With the Uzi sub-machine gun standard issue in some Western armies, Israeli experts went on to develop the "Galil" assault



Israel's Kfir jet fighter with its armament laid out in the foreground. It was recently offered for export at around \$5m.

rifle. This has a range of 550 metres and can fire 100 rounds a minute. Apart from assault use, it can be used as a sniper's on a bipod for use as a special attachment, double as a light mortar launcher. Israel's major problem is a shortage of raw materials suitable for the defence industries. This is overcome in part by selling arms for raw and semi-processed materials, which ensures that supplies do not depend on the political whims of normal trade. The realisation that Israel-made arms could save foreign currency and help make the country self-sufficient in war material received an added bonus from its exports. Israel's Defence Minister Shimon Peres said only last week that Israeli defence exports would increase by from \$320m. this year to \$1bn. within a few years.

Peter Allen-Frost

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مركز التخطيط

Trade gap begins to narrow

MR IS running out," reads a programme has been drawn up (and already partly implemented) which includes the establishment of a body like Britain's Export Credit Guarantee Department, with the guarantees applicable also to credits granted by the commercial banks out of their special export funds. Central storage depots are to be set up in Europe to spare potential customers special visits to Israel; performance guarantees will be given to buyers abroad; exporters will be able to insure themselves against default by their overseas clients.

The sector in which the export drive is expected to develop—electronics and other science-based industries; metal products; textiles, chemicals and pharmaceuticals; diamonds; and agricultural products—is confirmed by the Jan./June 1976 statistics. Whereas polished gem diamonds continued the largest single item with \$339m. (up 20.7 per cent. in the first half of 1975), their added value is relatively low (maximum 25 per cent.) as the roughs have to be imported. In contrast, agricultural exports, which rose by 23.5 per cent. to \$242.7m. in the first half of this year, have a very high added value, up to 80 per cent.

service

Exporters could indeed step their sales abroad considerably even now but for three factors—the trend of workers to service rather than manufacturing industry, particularly women, at a time when the stories are crying out for additional labour; the continuing high rate of inflation officially forecast at 34 per cent. for 1976, but likely to exceed that figure; and the resultant buoyant home demand, which accounts for the fact that only some 300 firms (out of a total of 2,350 industrial enterprises) account for 90 per cent. of all exports.

The mini-devaluations of the Israeli pound (which may not exceed 8 per cent. in any four-month period) have enabled export industries so far to expand despite the inflation, but more measures are needed to enable exporters to take full advantage of the opportunities offered by the agreement with the EEC, under which Israeli industrial products will enter the Common Market at zero customs duty from July 1, 1977, and to develop markets which hitherto have played a relatively minor role in the overall trade picture, such as Australia, South Africa, Nigeria, Japan, Hong Kong, Singapore, Taiwan, Ecuador and Venezuela.

The Ministry of Commerce and industry is determined not to put all its eggs into one basket, but to continue the development of outlets outside the EEC. As of now, 40 per cent. of Israel's exports go to the Common Market and a further 20 per cent. to the U.S., while 50 per cent. of imports come from the EEC and 30 per cent. from the U.S. On the basis of individual countries, the U.S. remains Israel's biggest supplier and leading outlet.

But Britain has regained its place as the second largest market and supplier (temporarily seized by W. Germany, which now once more ranks third). Britain in 1975 was Israel's biggest outlet among the EEC countries with purchases valued at \$91m. (mainly citrus and other agricultural products, plywood and textiles), accounting for one-third of total Israeli exports to the EEC in that year.

But Israeli imports from the U.K. vastly exceeded exports to the U.K., having amounted to \$214m. (one-third of this constituted British re-exports of rough diamonds). In fact, Israel's purchases from the U.K.—consisting of metal products, textiles, electronics and various raw materials—gave it third place on the list of countries with which the U.K. has a trade surplus.

But the Commerce Ministry is determined to take full advantage also of the GSP (General System of Preferences) status granted to developing countries, including Israel, by the U.S., Canada, Japan and all the EFTA countries among others, a system which provides for duty-free entry of a limited number of items into these countries. In addition, the Ministry each year defines a number of "target countries" and exporters to these destinations receive special assistance for participation in fairs, advertising and other forms of export promotion.

But as Dr. M. Mandelbaum, Director-General of the Ministry, acknowledges, all this is not enough. Profitability in export industries, barely held steady so far, will have to be increased by 5 per cent. annually over the next three

years. A programme has been drawn up (and already partly implemented) which includes the establishment of a body like Britain's Export Credit Guarantee Department, with the guarantees applicable also to credits granted by the commercial banks out of their special export funds. Central storage depots are to be set up in Europe to spare potential customers special visits to Israel; performance guarantees will be given to buyers abroad; exporters will be able to insure themselves against default by their overseas clients.

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Partners

Other companies which have become partners in Israeli concerns (as distinct from those which established fully-owned subsidiaries under their own name) frequently prefer to keep a low profile so as not to provoke a confrontation. Many of them are among the biggest in their respective fields worldwide.

One figure released recently shows the trend. The 150 American companies operating in Israel were joined by an additional 30 in 1975. Moreover, the agreements of other Mediterranean countries with the EEC (Maghreb and Maseq) will involve a commitment of non-discrimination.

Israel's own agreement with the EEC (in which any concessions to other Mediterranean countries over and above those granted Israel so far are to be incorporated) should undoubtedly stimulate investment in Israel on the part of countries not enjoying the Israel zero-duty on industrial goods effective on July 1 next.

The Israel Government has

adopted an investment policy (applicable to foreign and local companies) which must be among the most attractive in the world. All exporters get a return of customs and indirect taxes which have to be paid by those not exporting their products. New companies will get outright grants ranging from 5 per cent. to 30 per cent. according to the region in which the plant is set up. These grants, together with long-term development loans, will come to 50 per cent. to 60 per cent. of the total investment cost.

Special additional grants are given to those new companies producing for export, which means that the investor has to produce less than a quarter of the investment if he goes to a Grade A development area. Moreover, new plants will pay only 49 per cent. company tax on distributed profits (against 67 per cent. for existing ones) and 40 per cent. on undistributed profits (against 60 per cent.).

Moreover, the Ministry participates to the extent of 50 per cent. in all R and D (70 per cent. in development areas) which together with the low Israeli salaries (as compared with the Continent or the U.S.), accounts for the rapid development of science-based industries in the past few years.

The essential target of the reduction of the trade gap by increased exports therefore hinges on the Government's ability to reduce the rampant rate of inflation which in turn drives up wages and encourages home demand, and to reverse the trend of manpower going into services rather than industry. Attempts so far have failed completely, and the one remedy of halting wage increases—mass unemployment—is clearly contraindicated in Israel's political situation. Yet something will have to be done, and, quickly, in view of the ever-rising defence expenditure (imported inflation) and the likelihood that U.S. aid in real terms will tend to decrease rather than increase in the years to come.

L. Daniel

Tel Aviv Correspondent

Diamond industry adapts to demand

WITH EXPORTS of almost \$400m. for the first seven months of this year, compared with \$348m. for the whole of 1975, the Israeli diamond industry finds itself taking advantage of the continuing strong market for meles, the popular small to medium sizes in which it has long specialised and which have been least affected by economic conditions abroad.

Diamond men are quite satisfied that their investments in automatic finishing equipment is paying off by permitting the industry, without sizeable additions to its 10,000-man production force, to meet the current high demand. At the same time it is said that, despite widened use of the new automated equipment, quality is being maintained or even enhanced. After experimental beginnings in 1974, various mechanical units developed and produced in England, Israel and Belgium are now familiar sights in Israeli diamond polishing plants.

Boost

Israel's gem diamond exports of \$390.5m. in the first seven months of 1976 compared with \$323.3m. in the same period of last year. This 20.8 per cent. boost was not based on price inflation, as proved by the figures for carats polished and shipped abroad—1.9m. carats compared to 1.6m. a year earlier, or an increase of 19.6 per cent. After predicting last year that \$700m. of annual exports were in the offing, ever-optimistic Moshe Schnitzer, President of the Israel Diamond Exchange, is now calling upon his colleagues to start thinking about a billion-dollar export year before the end of the 1970s.

The upswing in diamond exports, Israel's largest industrial foreign trade branch, is based to a large extent on the prospering jewellery business in the U.S. After an extended period of maintaining tight inventories, American jewellers are again stocking up to meet the healthy retail demand, which is expected to continue through this election year and through 1977.

While American demand is



American diamond jewellery buyers—members of a study mission from eight U.S. States—inspecting automated diamond polishing equipment in an Israeli plant.

wedding ring sizes, the dip in gold values is said to be contributing to an increasing tendency by North Americans to consider the investment side of diamond buying, as do many Asians and Europeans. This has helped to increase exports of top-grade goods of one carat and more which in recent years have been added to the lines of Israeli diamond firms. Their intention, in part, is to provide a wide range of goods for the 50 workers.

The bi-annual congresses of the International Diamond Manufacturers' Association and the World Federation of Diamond Bourses will next take place in Israel to coincide with the opening of a massive new wing, which will triple the office capacity of the eight-year-old, 28-storey Israel Diamond Exchange, in which several dozen foreign firms maintain permanent offices. A further 46 foreign diamond merchants have bought space in the new wing already. With several smaller new diamond and precious stone trading and office buildings, as well as a gemological institute in the neighbourhood, an impressive diamond complex is growing in Ramat Gan, on Tel Aviv's northern border.

Another step which, it is believed, will contribute to a further expansion of the industry is the planned entry into the production of "Achtkant" or 8/Cuts, for the first time. The industry has made arrangements with the Ministry of Labour to support the training of 4,000 new diamond workers for this purpose.

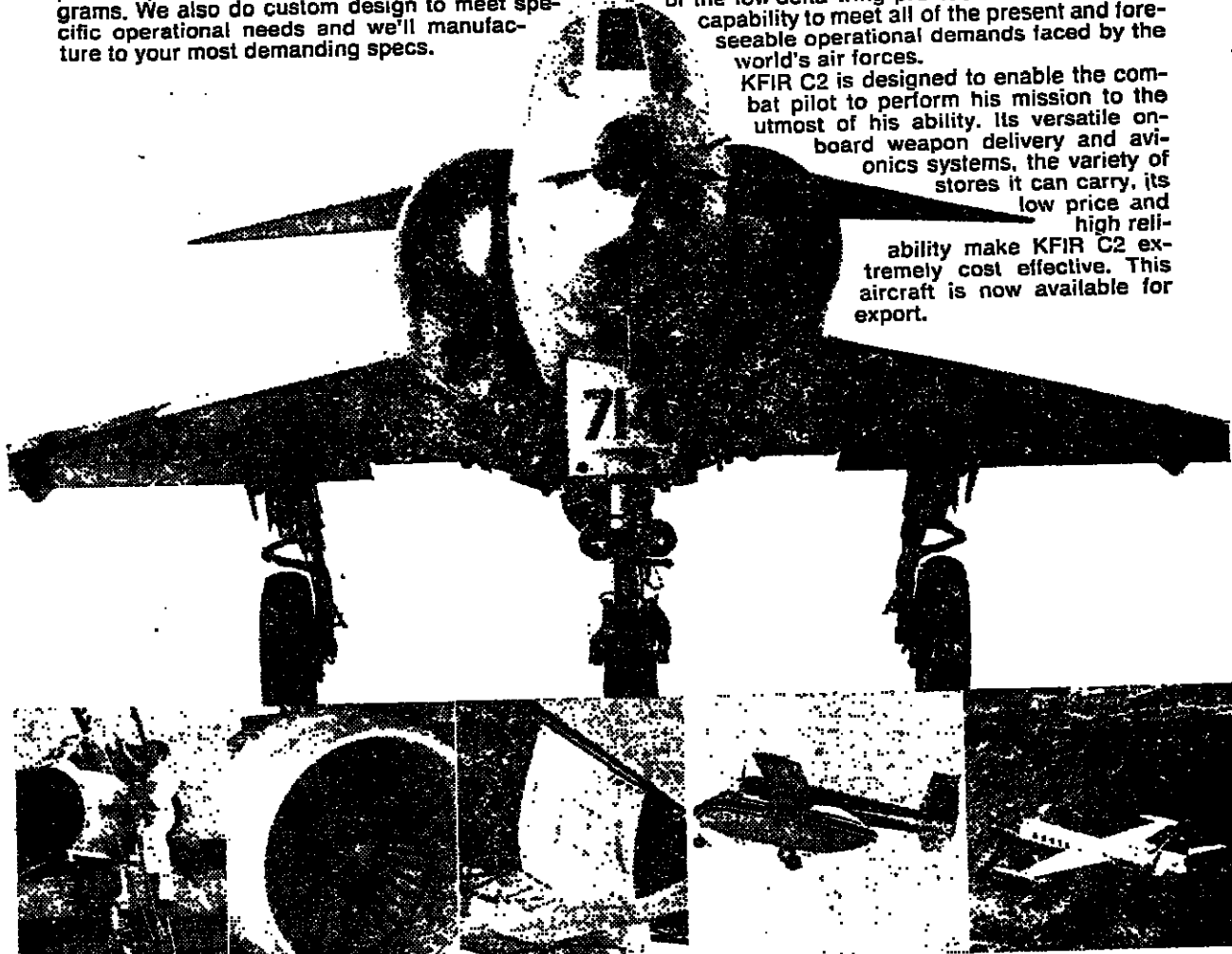
While larger production units, with several hundred workers and new automatic equipment, are the preferred basis for expansion, the Israel industry is troubled by a tendency toward fragmentation at the production end. Because of income-tax and other considerations, skilled em-

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L.D.

ISRAEL VI

Need to fill the energy gap

ג'פה

Jaffa

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JUST A YEAR has passed since the Western Sinal was signed back to Egypt and with it practically all the oil that Israel for a time had been able to call its own. More than half the nation's consumed fuel—previously, home-pumped—was suddenly adding at least \$200m. to the import bill.

Iran (with Venezuela and Mexico as supplementary alternatives) was ready to fill the order as it had already been supplying the balance of Israel's requirements of crude. But in their isolation among the community of nations, the Israelis found themselves trading that much deeper into a sellers' market where more than two-thirds of available reserves are controlled by hostile Arab and Eastern bloc producers.

American compensation, both financial and political, helped Israel get over the initial trauma. But the intervening period has irreversibly impressed upon Jerusalem the urgency of self-reliance in energy and, by corollary, the abandonment of oil-based technology as much and as quickly as possible.

With crude consumption holding this year at an estimated 7.5m. tonnes—practically level with 1975—the Government has felt secure enough to press ahead with a

long-term programme predicted heavily on coal and nuclear power.

The national power utility currently responsible for one-third of total oil consumption, plans to open its first 350MW coal-fired plant outside Radera by March, 1980. When the four units there—all oil-compatible—are completed by the middle of the decade, fully 40 per cent of Israel's installed generating capacity will be driven by anthracite at a rough annual rate of 3.5m. tonnes. While all available Western sources are still being examined, negotiations with South Africa have already begun for the first 1m. tonnes order.

Boldest

Until this month the boldest moves had been directed towards the nuclear option. The electricity company's plans assumed that by 1990-91 at least 30 per cent of national generating capacity would be dependent on American-made reactors. The immensity of the commitment had been underscored in the agreement

initial capacity of 900MW each. By contrast, Egypt's parallel deal with the U.S. calls for only 600MW.

The timetables targeted the first Israeli unit to go on stream in 1985, followed by a companion plant in 1987. But those projections were upset when a Cabinet committee rejected the \$1.5bn-\$2bn price tag and referred the nuclear programme back for indefinite further study. That may mean a delay of at least 18 months.

The issue of adequate safeguards and ecological side-effects has drawn little public debate as yet, perhaps in reaction to repeated official assurances that the reactors must and will set global standards for precautionary measures against enemy attack.

The nation's meagre potential for hydro-electrical power is also being pursued, though at somewhat lower priority. After decades of inspired musing

dating back to Herzl, the concept of a gravity pull hydro-power canal linking the Mediterranean with the Dead Sea is finally past the stage of feasibility study. A Commerce and Industry Ministry unit is due to present its specifications for the 300MW project by mid-1978, after which the 40-mile long excavation should get underway.

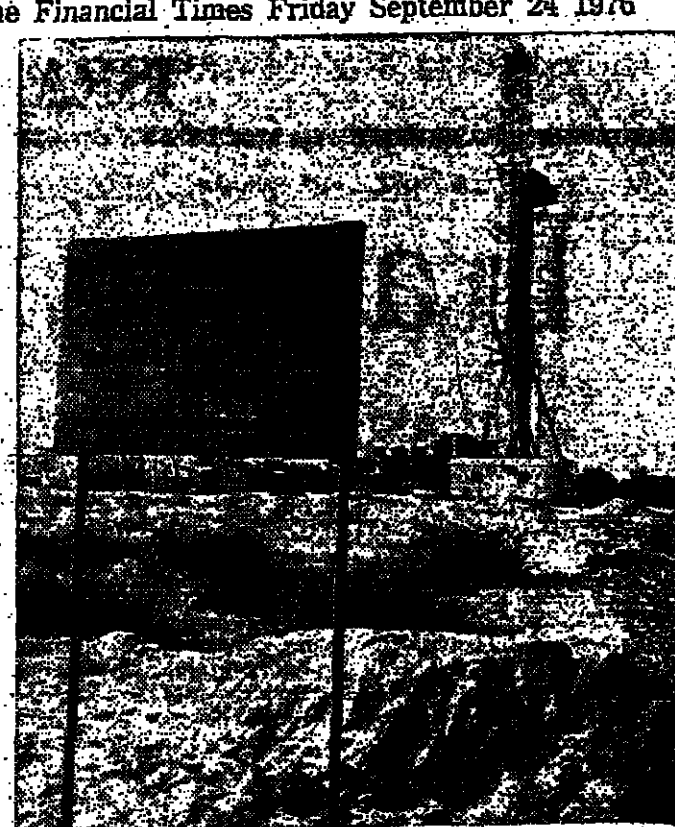
Pump storage facilities at the

Jordan River's entry point into the Sea of Galilee will add 100-300MW of available power.

Whatever cautionary lessons emerged from the surrender of the Abu Rodeis oilfield, the search for local oil deposits has not been restricted to the pre-1967 borders. The current five-year programme of accelerated exploration calls for an outlay of about \$200m. Up to 15 test drillings are proceeding at sites ranging from Ramallah on the West Bank, Caesarea along the northern seacoast, Heletz, the first and only commercially significant field within Israel proper, and along the Gulf of Suez shore that remains under the Israeli flag.

At Heletz, first drillings have begun to an optimum depth of 6.5 kms. Previous Israeli drillings had not exceeded 4,000 metres, largely because of the uneconomical return on investment in the palmy days before the 1973 war.

The National Oil Company, an amalgamation of several local concerns, is preparing a second offshore boring north of A-Tour after an initial site in the Ras Gara area proved dry. Jewish-American investors, including the builder Mr. William Levitt and the Detroit industrialist Mr. Max Fisher, have been prominent among the foreign interests that hold a 25 per cent stake in the drilling



Intensive oil drilling is taking place in Israel, including this site at Ashdod on the Mediterranean shore.

off the southern Sinal. A separate Gulf project employing diagonal drilling from the shore is proceeding without foreign participation.

Fed-Oil, formed with German partners by local hotelier Xiel Federman, has been slow to take up its option to explore the littoral shelf opposite southern and central Israel and, for the moment, is not acting on its earlier declared interest in the desert area west of the Dead Sea.

A major delay appears to have afflicted another by-product of the Sinal settlement—the \$150m. construction of two subterranean oil storage reservoirs capable of accommodating up to one year's emergency stocks. Government officials now cite unforeseen seepage problems at the 4m-tonne capacity sites near Eilat and Ein-Ziq, but some opposition part leaders contend that the Government's juggling of budget lines is the real cause of the fallback.

Solar energy research, long regarded as a forte of Israeli technology, has of late suffered from a dearth of Government seed-money despite projections that electrical and thermal supplies from solar conversion can meet up to 15 per cent of the nation's energy needs by the end of the century.

Tel Aviv University is optimistic about completing within two years the development of a silicone-cell direct conversion heating, air-conditioning and thermal unit sufficient to serve a semi-detached home. The armed forces are already using small generating units for

routine powering of electronics and communications equipment in remote locations. Using the same techniques, Tadiran Electronics Company has been concentrating on a prototype refrigeration unit which researchers cautiously put at three years away from assembly-line production.

The university's engineering department is also funded to develop a roof-top solar cell that would extend the current 60 km. range of an American-made electric automobile by enabling recharging while the car is parked or in motion.

Government planners make few apologies for their reserved backing for such projects, as matter how enterprising the fundamental rule is to exploit proven technology as developed elsewhere, without investing great sums in local experimentation. That, and firm limits on the imported fuel outlay, is the only approach that Israel can really afford.

T.A.

Farm output keeps on growing

CONVENTIONAL WISDOM holds that whatever else goes wrong, Israel's army and its food requirements is an on. The first part of that truism may have lost some currency in recent years but Israeli agriculture embellishes its image unrelentingly. A 5 per cent, to 6 per cent, annual growth rate shows all signs of holding steady, supported by a mere 6.5 per cent, of the nation's work force which, moreover, shrunk in absolute numbers by more than 8 per cent in 1975 alone.

They key, of course, is efficiency in the allocation of all three of Israel's scarcest resources—land and water as well as manpower. The performance records have followed accordingly. Wheat crops have been approaching four tonnes per acre, and there are workaday farms when a median of over 10,000 litres of milk per cow annually is a commonplace.

The blue ribbons and prestige are an afterthought. Being able to home-grow 80 per cent of her food requirements is an essential priority in the face of the mounting foreign debt owing to defence and industrial imports. Moreover, 35 per cent of total agricultural output in 1977 will go to export, rising to 40 per cent, by 1980.

Overall sales this year were \$358m. Fresh produce for overseas grew 41.2 per cent in quantity over 1974-75. The single biggest earner, citrus, brought in \$180m. of that sum, against an estimated \$200m. this winter.

Agrexco, the government's export clearing house for non-citrus items, foresees a doubling in revenues from off-season produce such as tomatoes, lettuce, haogen melons, courgettes, chinese leaves, onions, and turkey meat. Europe's drought will account for a tripling in



A network of fish ponds, which supply a large part of Israel's fresh fish requirements.

sales on only a slightly higher quantity of potatoes than sold last year.

Israeli flowers, which earned \$18m. last winter, should bring in \$25m. this season, on a volume of 220m. units. The blooms will also be a crucial test item in the first effort to mass-market Israeli farm products in North America, a major departure from the 85 per cent concentration on European customers.

Among these are six Eastern bloc countries, which altogether account for 6 per cent of the \$18m. orange export crop. Marketing officials take a greater albeit discreet satisfaction in their success with Communist trade challenges than with the prevailing EEC Customs barriers. The 8 per cent tariff on Israeli citrus is double the current rate for Maghreb produce, a disparity the Israelis ascribe to the fact that they have no trading partner willing to fight for preferential terms as France has done for its former North African colonies.

Grains

Israel's need to import 300,000 tonnes of wheat and 250,000 tonnes of soyabean this year is in large part a calculated function of land and water use policy. The \$350m. outlay on grains, a bill that may well decline as world market prices settle, is preferable to sacrificing the hard currency and self-sufficiency acquired by cultivating alternative items. These priorities will probably hold all the more if and when negotiations starting next month culminate in a five-year American grain sales commitment similar to Washington's agreement with the Soviet Union.

At the same time, Israeli researchers in the Negev are pursuing the breeding of a native wheat strain said to be capable of producing three times the yield for comparable acreage. Test planting of soya last year by Hebrew University agronomists have produced up to 2,400kg. per acre.

Yet here as in general, water remains the critical factor. The standardisation of locally patented drip-feed irrigation techniques—the precise watering of roots with almost no excess drain-off—has meant a

rough doubling of crop yields on half the water used previously. But in the long run that kind of efficiency will still not be enough.

The deficit in water consumption over development of new sources approaches 400m. cubic metres this year, with the difference drawn by over-pumping from bedrock. With consumption increasing by 30-40m. cubic metres per year, the government's current five-year plan calls for 380 test borings, construction of 17 groundwater catchment plants, and sewage recycling that will recover 160m. cubic metres annually.

Despite extensive research on various levels, costing problems are still hobbling the development of desalination processes that ought to be able to provide more than the 12m. cubic metres expected for each of the next few years. The major trial project, attached to the electric generating complex at Ashdod, will constitute the prototype for a vapour compression facility with ten times as much capacity (40,000 cubic metres) some time in the mid-1980s. A reverse osmosis plant is in the advanced planning stage at Eilat, where there is already functioning a vacuum freezing desalinator.

Beyond these problems of technology is a more troubling phenomenon. Agriculture Ministry officials describe the recent speculative conversion of close to 250,000 prime acres along the central coastline from farming to urban development as "a national crime."

This has had an eroding effect on up to 1m. surrounding acres whose long term value as a farming reserve far exceeds the Negev expanses because of the proximity of water. In this case, government land authorities bear as much if not greater blame than the private sector. But it will not be easy to stop the trend.

The potential for complete self-sufficiency in food also has a national security aspect. A blueprint exists for adapting all acreage now used for export crops to essential-fodders that could sustain the nation for up to a year under siege conditions. That may not be as likely a contingency as an oil embargo, but it is one that Israel may have to face some day.

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ZIM

مكتبة الأصيل

The Management Page

EDITED BY JOHN ELLIOTT

A majority of workers do not believe profit is a dirty word, but they still need more information on how companies operate, says a CBI survey. Sue Cameron reports

Profits become acceptable

A CBI SURVEY has exploded the idea that workers think profit is a dirty word—but it is a dirty word—given far more information about company finances and management decisions. The survey, which is written by Michael Brandon and Michael J. Overy, is published today, based on questionnaires sent to 1,083 manual workers and 281 managers. The survey also took account of discussions that they held with their managers.

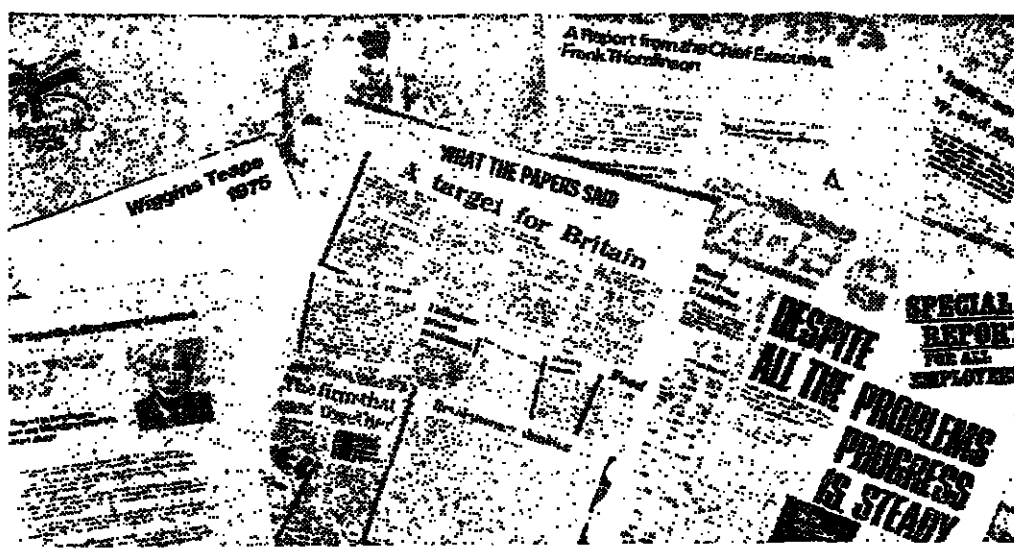
It was found that 82 per cent. of workers questioned did not believe that profit is a dirty word. This is a significant improvement on the 68 per cent. found in a survey in 1974. The survey also found that 86 per cent. of workers thought it was fair for companies to have a profit. This is a significant improvement on the 74 per cent. found in 1974. The survey also found that 86 per cent. of workers thought it was fair for companies to have a profit. This is a significant improvement on the 74 per cent. found in 1974. The survey also found that 86 per cent. of workers thought it was fair for companies to have a profit. This is a significant improvement on the 74 per cent. found in 1974.

Hostile

This belief was invariably linked to a feeling that attitudes among the workforce were increasingly hostile to the "dirty word" of profit. The survey shows that the overwhelming majority of workers think it is important for companies to have a profit. This is a significant improvement on the 74 per cent. found in 1974. The survey also found that 86 per cent. of workers thought it was fair for companies to have a profit. This is a significant improvement on the 74 per cent. found in 1974. The survey also found that 86 per cent. of workers thought it was fair for companies to have a profit. This is a significant improvement on the 74 per cent. found in 1974.

PROFIT £300,000 (NOT GOOD!)

...JIM WANTS A RISE!...
HOW DO YOU EXPLAIN THAT THE PROFIT SHOULD BE DOUBLED BEFORE WE CAN AFFORD IT?.....
One of the situations made more difficult by our current economic circumstances is the relationship of salaries to profits. It is a particularly awkward subject for discussion, especially with employees in lower income groups.
The 100 Plan was devised by Tony Bellin (The National President of the Institute of Marketing) to improve industrial relations by complete employee participation. It is radical in its thinking, enlightening in its approach.
Copies of 'The 100 Plan' are available (£50 ea.) from Tony Bellin, (100/172) International Laboratories Ltd., Sunbury on Thames.
Profits go to the I.M. Benevolent Fund TW16 7HL.



Company journals like these explain facets of corporate activity. But the CBI report suggests priority should be given to telling workers of the economic contributions of managers.

The results of the study show that workers would much prefer to learn about company profits from senior management, the company newspaper or their immediate bosses. But in practice it is company newspapers and the national Press that are the main sources of information. And when it comes to wage increases most employees hear the facts from a shop steward when they would much rather be told by their line managers. The authors of the report consider that good communications with employees can improve economic performance. For if blue collar people are given a better understanding of the financial environment in which they work they are more likely to adapt their behaviour to it. In particular, says the report, managements that give workers fuller information can expect better responses from them when it comes to collective bargaining, introducing

Capitalism faces a siege

BY C. F. PRATTEN

CAPITALISM IN the U.K. is in slow retreat. Whether it survives and to what degree will depend in part on the performance of capitalists. But whether those capitalists are the wealthy owners of ordinary shares, small savers or pension fund managers is a difficult question to answer, as is the question of who is the leader of British capitalism. Is he the Governor of the Bank of England, Lord Cowdray, Sir Ralph Bateson or Sir Arnold Weinstock?

In Sweden there is no difficulty in answering either question. Ownership of equity capital is very highly concentrated, and Dr. Marcus Wallenberg has been the leading cap-

italist. For three generations the Wallenberg family has controlled the leading industrial bank in Sweden and has developed many strong industrial companies. Before his recent retirement Dr. Wallenberg was chairman of Saab-Scania, Electrolux, Atlas Copco, Alfa Laval and other important companies less well known in the U.K. The personal holdings of the Wallenberg family in these companies were small, but Dr. Wallenberg was the chairman of the investment trusts which held large blocks of shares in industrial companies. Swedish banks are not able to own shares of industrial companies.

It is difficult to distinguish Dr. Wallenberg's role as a capitalist and industrialist. For a number of companies Dr. Wallenberg was an active chairman, for other companies his functions were to select managers, organise finance, supervise difficult negotiations and, perhaps most important, to make decisions when companies reached critical phases in their development. For this role he had considerable experience, having guided many companies through similar crises in the past, and having become familiar with industrial problems from early on—his father and grandfather had had a remarkable record of developing industrial banking. Dr. Marcus Wallenberg's record of developing companies makes him a "master" capitalist. I deliberately use the term because comparison with the work of a master artist or scientist is apt.

Within the U.K. most large companies are run by salaried managers who, for the most part, have only small holdings of ordinary shares. The largest shareholders are pension funds, insurance companies and investment trusts. Managers of these institutions do not play an active part in the control of companies. Most managers spread their investments to avoid too great a commitment to individual companies, and only as a last resort will they intervene in management of companies. The power of most other shareholders is even less. They have virtually no prospect of changing directors who are running companies incompetently. If there has been industrial failure in the U.K. it has not been a failure of traditional capitalism, it has been a failure of managed capitalism. For many years most companies and financial institutions have not been controlled by wealthy capitalists or the owners of the wealth but by salaried managers. In an important sense the U.K. has been less "capitalist" than Sweden, and probably other Western countries. Although economists and sociologists have analysed the

objectives and motivation of managers many important issues have been overlooked. The motivation of the Wallenberg family has been to create soundly-based companies. The acquisition of more personal wealth must for many years have been unimportant to the family. Professional managers of insurance companies, pension funds, etc., do not have the creation and expansion of viable companies as a primary objective. An important area of competition for them is to time changes in the extent and degree to which they hold their funds liquid.

Apart from his role as an individual capitalist Dr. Wallenberg had other important roles. He could advise the Swedish government and perhaps reach understandings with it. It may not be a coincidence that the Swedish tax system treats capital gains lightly. Providing an asset is held for more than a few years, only 10 per cent. of the sale proceeds need be added to income. In the U.K. capital profits are taxed at 30 per cent., and no allowance is made for gains which reflect price inflation. Dr. Wallenberg may have been in a position to hold down dividends as a quid pro quo for reasonable tax treatment of capital gains, at least he could set an example with the many companies he controlled.

The absence of clear leadership of capitalists in England is particularly serious at the present time. For example, managers of institutions have used their power to influence government policy to free property rents, not industrial prices and dividends. In fact, there is a stronger economic case for freeing prices and dividends to reduce the cost of capital to companies. It is possible that the managers of institutions gave first priority to rents to cover their own misjudgements, rather than the interests of the owners of capital or the national interest. Capitalists would not be interested in camouflaging past mistakes per se.

Even more serious, the U.K. faces a savage economic crisis without capitalists' views and judgment being adequately represented. There are demands for cuts in government expenditure and taxes, but how, and at what price, are British capitalists going to provide a lead? Early on the Wallenbergs learned that if a company in crisis was to be saved, it was necessary to find gifted managers and to give them the financial support they needed for rehabilitation and modernisation. The question now is whether capitalists can fulfil a similar role in the U.K. Mr. Pratten is a Fellow of Trinity Hall, Cambridge.

BOOK REVIEW

BY TERRY DODSWORTH

The car marketeer

William Morris, Viscount Nuffield by R. J. Overy. Europa Publications, £4.50

WHEN WILLIAM MORRIS was at the height of his powers as a rising car magnate in 1929, he became involved in a protracted lawsuit over alleged tax evasion. The case was suddenly dropped. "I am quite convinced," said Sir William Jowitt, the Attorney General, speaking on Morris's behalf at the trial, "that with the ingenuity which Morris possesses, he may be able to develop for this country a very important market which will do a great deal to assist in the terrible problem of unemployment with which His Majesty's Ministers are faced to-day." Jowitt's intervention was enough to get Morris off the hook and to save the fortune which Morris, as Lord Nuffield, later did his best to give away.

This incident illustrates the extraordinary influence which Morris came to exert in England during the golden years of his company's expansion. It also says a great deal about the prevalent attitudes towards capital at that time. Morris was one of the last great "capitalists" to appear on the industrial scene, a latter-day reminder of the Victorian steel and railway barons who had also amassed fortunes in the heavier end of British industry. To achieve this success he probably needed to live in an age when the State could—and would—cosset the entrepreneur.

It is virtually inconceivable that a similar talent could emerge and build an identical empire to-day—even in the early twentieth century it was difficult (witness the scores of car companies that failed). In this admirably researched book, R. J. Overy indicates that the foundation of Morris's success can be attributed to one great discovery—the assembly method of production.

Morris's methods helped him to create his organisation from limited financial resources. He started on his long journey to a peerage and an old age of gargantuan philanthropy with virtually no assets. His first business was a small bicycle shop located in his father's suburban Oxford home. He had few qualifications. His schooling was

had ended at 16 and he had been trained as a mechanic. But from this basic mechanical training he had developed the concept of building bicycles from other people's component parts, and eventually extended the principle to cars as well.

In this way Morris avoided the large capital commitments inherent in the fashionable "integrated" car plants such as Ford built at Dagenham, or Austin at Longbridge in Birmingham. His component suppliers financed the engineering developments which he demanded for his cars, generally to standards well above those of his competitors.

As a mechanic he appreciated the virtues of simplicity in design and accuracy of finish; and he was a tireless traveller, propagating his own production ideas and setting up supply lines at his own works at Cowley from as far afield as the

resoundingly successful, with the price of the Morris Oxford dropping from £510 in 1926 to £340 four years later.

As a financial manager Morris was also ahead of his time. He was a model of prudence, possibly because of an early bankruptcy, and demanded regular financial reports of the sort that management consultants now sell for a substantial fee. His business was remarkable in the early years for its high degree of self-generated investment. Morris was a man of frugal tastes, with an abhorrence of using other people's money when he could supply it himself, and for many years he refused to go public. He ploughed back everything he could. Between 1919 and 1928 a total of £6.1m. was kept in the business out of total profits of £7.5m., pre-tax, a far higher proportion than was managed elsewhere in the industry.

Assembly

His own money, ruthlessly husbanded in the early years, went into improving design, organising the component flow, and, most of all, perfecting assembly techniques. During the 1930s there is little doubt that his assembly works led the world in mechanical refinement. They were also run according to relatively advanced ideas of work measurement. Morris was an early convert to the concept of "Taylorism," the system developed in the U.S. to set objective standards for the workforce.

He also grasped the notion of mass production as a method of reducing costs. This book makes out a case that Morris was at his best as a marketing man, intuitively recognising the possibilities of the modern mass market, and then going out and creating it. But this went hand in hand with an understanding of manufacturing economics. In the most memorable of all his mass marketing initiatives, Morris at one stage executed a dramatic price reduction against the judgment of many of his advisers. He argued that this would create demand which would in turn generate larger production runs, and that these would themselves promote cost savings. The policy was

His biggest weakness, perhaps, was in the area of top management organisation, although this was partly masked by his own vitality. Despite going public and creating a professional management superstructure in the company, Morris remained in essence an autocrat, and the company failed to make the transition to the unerrant, committee style of leadership which characterised General Motors in the 1930s. Some of the problems which this left a problem which has haunted the British industry ever since. By the time Morris and Austin, obvious candidates for a merger in the 1930s, came together (1952), they were set in their ways. The difficulty of fusing these two concerns, different in management and organisation, is something with which the new State-owned Leyland is still wrestling.

Yet, as this book shows in a painstaking and refreshingly sober historical analysis of Morris's career, this former bicycle mechanic developed an extremely broad range of skills, sparking off ideas on almost every subject he touched. The book scarcely answers its self-posed question of what makes an entrepreneur tick. But it shows Morris, warts and all, and in the process has given us a long-overdue account of the foundation of one of our most important industrial empires.



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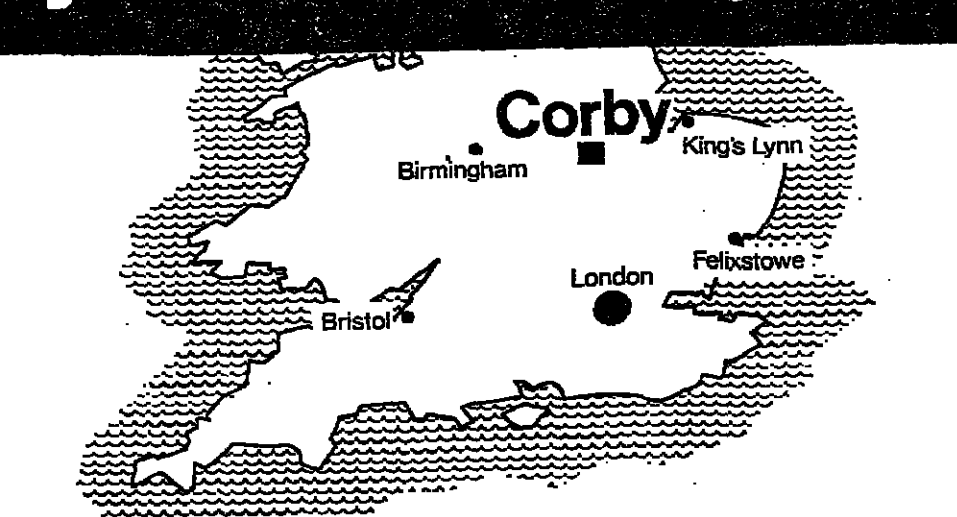
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Observer

POLITICS TO-DAY IN AMERICA

ELECTION NOTEBOOK BY DAVID WATT

Of electronic images and party bosses

THIS ARTICLE, written before the first of the Ford-Carter TV debates, will appear after it is over, so I do not propose to make a fool of myself by predicting the outcome. But still, it is worth noting, before a new mythology is born and the first "I told you so's" are rushed into print, that the native American pundits have been ferociously divided about the whole affair. Their discussion—a reflection of the agonising that has obviously gone on in both political camps for many weeks—provides the ultimate commentary on political tactics in the electronic age.

The convolutions are virtually impenetrable. Who, for instance, has most to lose by the whole exercise? The President, on the face of it—or has he? As incumbent he is better known than Mr. Carter and, like Mr. Nixon (then vice-President) in 1960, he is simply giving his opponent free exposure and additional stature. Ah, yes, say the smart guys, but Mr. Ford is behind in the polls and isn't in fact very well known except as a decent man who falls down stairs and can't chew gum and walk along the street at the same time. He is the man who needs to project his presidential image and surprise the nation with his articulate grasp of the issues.

Then what about Mr. Carter's Southern image? Will the box emphasise his "foreignness" to the vast northern audiences, or will it help to show him as merely a quite ordinary, tough businessman-politician who happens to have a southern accent? Will the candidate be wise to come out clearly on issues or should they fudge them? Should they be aggres-

sive or conciliatory? Will a dark-blue background make Mr. Ford look older or younger? And, finally, supposing the whole thing is judged a fearful bore after the first half-hour, who will gain most from the gigantic anti-climax?

After a while these questions themselves become enormously boring, of course. But the interesting things about them are the assumptions that lie behind them. The first is that American voters will in fact be profoundly influenced one way or the other by what they see; the second, that they will be right to be so influenced.

To the European eye, these related axioms—particularly the last—are not really self-evident. In fact, a host of objections occur simply on the basis of past experience. The Kennedy-Nixon debates of 1960, for instance, which are often cited as examples of how well the system can work, do not really show anything of the kind. Subsequent events have demonstrated that the "right" answer was produced: but in my recollection (reinforced by seeing some of the debates re-run the other day) Mr. Nixon got rather the better of the contest. In fact, research at the time showed that those who listened only on radio were much more favourable to Mr. Nixon at the end of the series.

The vice-president looked like a crook with his shifting eyes and 5 o'clock shadow, but it was mainly luck (if that is the right word) that he turned out many years later to be a real one.

Or what about the famous "Checkers incident"? Nixon, just due to be ditched as President Eisenhower's running mate in 1953 because of charges of

irregular campaign financing, went on TV and produced a performance, complete with spangle, of such masterly sentimentality that he was carried forward and upward by a gush of popular support. Again, what about the whole 1968 and 1972 campaigns, when the image-mongers, by common consent, successfully "sold" the American people a dud? Surely anyone who turns on the present debate after these experiences, expecting that the camera will tell them the truth about the candidates must be extremely naive.

Thoughtfully Americans give all sorts of answers to this kind of objection, but they boil down to an unrepentant affirmation of a belief which has, for obvious reasons, deep roots in American history and consciousness. It is that character as a commodity that can be judged not from education or birth or the opinions of experts, but by "looking a man over" and "seeing how he handles himself."

When this belief is applied to presidential politics the debates fall into their proper American perspective. There may be many reasons—regional, ethnic, religious or even what is unthinkably known as "issue oriented"—why an American may vote for a man, but where the presidency is concerned it is character that really counts. Until 20 years ago limitations of geography and communication deprived most American voters of their rights to judge a presidential candidate properly. They had to rely on the party label or hearsay or the very imperfect and "undemocratic" judgment of the Press.

With the advent of television and now a form of TV which



Mr. Carter and admirers.

puts two characters side by side, American democracy has been if not perfected then at least made considerably less imperfect. Political charlatans and snake-oil hucksters of all kinds have preyed on the eternal optimism of Americans since 1776, and will no doubt continue to do so as long as the republic lasts. But at least if anything goes wrong now the voters will have no one to blame but themselves. As for the TV camera, it is regarded as guileless. "It can sometimes deceive," said an American journalist friend, "but it cannot lie."

The last time I went on an old-fashioned railway whistle-stop tour, the train was carrying

a rather bewildered-looking Mr. Henry Cabot Lodge (who on earth remembers that he was Nixon's running mate in 1960?) through the New Jersey and Pennsylvania suburbs. The Carter whistlestop through identical territory last Monday suggested at first sight that nothing much had changed. There was the same desolate, half-forsaken industrial landscape; the same dreary posess of local ward heeders trying to get in on the act; the same grotesque complacency ("Now I want to introduce to you a truly great legislator we all want to see back in the State Capitol, State Senator Millefiori" etc.) the same mishaps ("Hey, will ya fire whoever set up these goddam mikes").

It rapidly emerged, however, that several vital elements were different. For one thing, the Carter show was not, as they say, "for real." Mr. Lodge had been genuinely seeking votes for the Republican ticket in New Jersey and Pennsylvania. Sizeable crowds of curious or undecided or even hostile voters still turned out for the show at the railway sidings as their fathers and grandfathers had done before. It was, no doubt, the end of an era, but there was still some life left in it.

Mr. Carter's trip, by contrast, was no more than a "media for the first time. It inevitably tends to weaken the bonds which link a presidential candidate to the party machine. The picture on prime TV news time, and to suggest in the minds of the viewers a helpful ling be-

tween Mr. Carter and the mainstream Democratic tradition of those great whistlestop artists, Roosevelt and Truman. Mr. Carter sleepwalked through the day with the most perfunctory speeches. The crowds were small and consisted mainly of trade unionists and school-part contenders have had to children laid on by order of the local Democratic machine. The TV cameramen took the requisite shots of the train and then turned to filming journalists with typewriters on their knees just to show something serious was happening. It wasn't. Another thing one noticed was a subtle change in the relationship of the local party bosses to the candidate.

The introductory speeches were by normal standards notably lacking in enthusiasm for the presidential standard-bearer and the size of the cohorts commandeered to make a crowd for him was not impressive.

Some of this was undoubtedly due to the peculiar circumstances of the Carter candidacy. He has dropped on the state and county politicians from nowhere, spouting a lot of conservative slogans they have to explain away to their supporters. They will improve his vote much more than he will improve theirs, and yet he insists, madly, on proclaiming in their hearing that he owes nothing to anyone. It is not surprising if they seem a bit cool.

There may be another factor at work, and that is the new campaign finance law in force for the first time. It inevitably tends to weaken the bonds which link a presidential candidate to the party machine. The picture on prime TV news time, and to suggest in the minds of the viewers a helpful ling be-

whelmingly from public funds and not from the candidates' own fund-raising activities. Mr. Carter is indeed relieved of many of his obligations to special interest groups, including the party politicians on whose fund-raising skills they rely heavily. But it also means that they are relieved of some of their obligations to him. The long-term effects of this on the presidency and its relations to Congress must be pronounced and we are already beginning to see that they may also be unpredictable and not necessarily wholly beneficial.

Having commented last week on Jimmy Carter's humourless, I am glad to redress the balance by reporting one of his rare ventures into wit. A year or two ago the Trilateral Commission, of which Mr. Carter is a member, was meeting in Washington and, being a collection of distinguished American, European, and Japanese big-wigs, was rated worthy of an address from the Secretary of State. After a speech of 10 or 15 minutes Dr. Kissinger invited questions. The first, from a British ex-ambassador, was of inordinate length and length. After five minutes there were distinct signs of restiveness in the audience; after 10, the meeting was beside itself. When the piercing cry "bridge tone finally died away" it was Jimmy Carter who jumped up with a supplementary. "Mr. Secretary," he said with his broadest grin, "some of us at the back here couldn't quite follow that question. Could we have it again?"

Not, perhaps, the greatest joke in the world—but the ambassador did ask for it.

Letters to the Editor

Fishing waters

From The Director General, British Fishing Federation.

Sir—Your leader (September 22) suggests that Britain should drop the fishing industry's claim for a 50-mile zone within the forthcoming 200-mile limit in return for control of the conservation policy. Unfortunately the Government appears already to have conceded the latter so that the need for a broad exclusive zone is now even greater in order to protect the proper conservation of a reasonable proportion of our fish stocks. It is needed also to ensure that equity in the distribution of catches between participating countries is not seriously undermined, to the detriment of the U.K., by differences in the efficiency of enforcement of catch quotas by the flag states concerned.

As the proposals now coming from the U.S. and Canada indicate, the only effective method of conservation is to ensure that the system relies on measures which can be, and are, both monitored and enforced by the coastal state. This cannot be done with catch quotas which rely upon the efficiency and integrity of the flag state in monitoring and recording catches where they are landed. Experience in the international sherry commissions which govern fishing in the North Atlantic has shown that reported catches frequently lack reliability.

Catch quota systems, if they are to operate at all, need to be implemented by fishing effort (as among other things), so that the coastal state itself can check the number of vessels of a nationality and the amount of time each spends on the fish grounds. This system, however, if applied to a very large number of vessels of many nationalities are operating, would require a disproportionate amount of resources to be applied by the coastal state to monitoring and enforcement, terms of both practicality and cost, as well as for strong legal and psychological reasons. The area of resources reserved solely for the fishermen of a coastal state is a necessary part of a system of effective and equitable distribution of catches between coun-

ntries.

House Chambers, 100, High Street, London, E.C.1.

Consumers are everybody

Mr. E. Ornstein.
The recent Congress on Consumerism makes clear that the "consumerist" movement has fallen into the trap set of name. Consumers are only workers in and out of their homes, tax payers, housewives who go out and who don't, pensioners, children, and the rest. By seeking the interests of varied types, the movement is in danger of blurring its focus.

It is not common denominator all consumers, and in a limited resources there is always been competition between different sectors of them. It is not surprising that the movement is successful by being self-

interested: child poverty, pensioners, etc. must promote their own aims with equal self-interest, and place no reliance on an amorphous "consumer" movement trying to sort out the priorities of one over another.

We have a Parliament to do this. It does it clumsily, inadequately and slowly—but better than any other institution so far devised. It has the merit of being elected, whereas consumerists are elected by nobody. They cannot, and should not try to replace Parliament.

What they should do is go back to their beginnings, that is, help shoppers choose what suits them best. For this, they need injections of (a) commercial knowledge; (b) knowledge of what consumers are really like. (a) Could be achieved by including on their councils representatives of the retail trade, who could tell them the costs of desired improvements (for every improvement is in conflict with cost). (b) is more difficult, but could be helped by including experienced marketing people, and by much more market research. For, as most successful businesses have discovered, good marketing and rational "consumerism" are identical.

Edwin J. Ornstein, Seward Baker Advertising, 79, New Cavendish Street, W.1.

Contending with legislation

From Mr. G. Seaton.

Sir—What an indictment of the Government's taxation policy was the article "Exporting is almost a hobby" (Page 7, September 21).

Here we have an example of an unwillingness to expand of an old-established maker of a professional piece of equipment because of the risks, frustrations and tax laws which are increasingly inimical to any special efforts being made. Would we have any of our great concerns today if their founders, all individualists, had to contend with almost hostile legislation?

"Birling", 24, Ashengrove Road, Haverstock, Hants.

All in a maze

From Mr. P. Michaels.

Sir—The new economic law relating national growth and the proportion of qualified accountants in the population, put forward by Mr. H. Aldous (September 21), has a simple and obvious explanation.

The number of accountants per head of population is a crude and simple index of the extent to which people, instead of getting on with the tasks of producing and distributing goods and services, are compelled to spend time, effort and money in filling forms and rendering returns, struggling with the taxation system and groping their way through a complex maze of financial legislation.

P. G. Michaels, 34, Marsh Road, Finner, Middx.

Hard work and happiness

From Mr. J. Masartney

Sir—Year after year we struggle from crisis to crisis, all the time falling further and further behind our neighbours. None of the remedies proposed by our leaders goes to the root of the problem. It is clear that

the only solution to our difficulties is to be found by all of us doing a proper day's work. I am sure too that the country would be a great deal happier—there cannot be much sense of achievement without real hard work. I wonder if our leaders will ever tell us this.

J. S. Macartney, Thorn Cottage, Foremark, Milton, Derbyshire.

Education services

From The Greater London Council Member for Finchley.

Sir—What Mr. J. A. Lawton, the chairman of the Greater London Council's education committee, is really saying in his letter (September 21) amounts to an assertion that the ancient boundary of Kent happens by historical accident to be just the right administrative area for the education service of the 1970s. Neither too large nor too small. Even if this remarkable assumption were true it would invalidate the system in the five Metropolitan counties where education is a district council service and in outer London where it is successfully run by the borough councils.

And if it is so wrong to "split" the service by giving institutes of higher education to new regional councils replacing the present counties, will Kent County Council now lay claim to the University of Kent at Canterbury?

The cry of "fragmentation" is a familiar bogey. It successfully prevented the devolution of the old LCC education service to the inner London Boroughs in 1965 even though one of them, Westminster, is the richest local council in the U.K. But who now, after the William Tyndale School fiasco, would argue that big is beautiful in education administration? The local borough council would have recognised the school's plight a lot sooner than the ramshackle empire of the LCC (inner London education authority), precisely because it is closer to the scene.

Lord Home has now advocated the abolition of the top tier of Scottish local government (regional councils) there, but in fact similar to our counties) and his only reservation is that this time we must make haste slowly. No one wants another expensive upheaval; but a smooth orderly transition to democratic regions and stronger district authorities is in everybody's interests and we ought to make a start now.

Members' Lobby, County Hall, S.E.1.

Textile trade unbalanced

From The Director, The Textile Council of Australia.

Sir—The article by Rhys David entitled "A comeback for cotton and wool" (September 21) may give the impression that there is a substantial upturn in demand for textiles throughout the world and that consequently the "textile recession" has ended.

While the increasing demand for wool is good news to the Australian wool grower, the depressed floor price fixed by the Australian Wool Corporation is well to bear in mind that wool fibre is a very small part of the total fibre market. In my opinion wool must continue to move up in price as demand will continue to exceed supply. It is not possible to increase wool production at anything like the rate the textile market will require. Nevertheless the entire world

textile scene is clouded with uncertainty, and in my opinion there is no doubt that the recession has not ended, particularly insofar as the nations of the EEC, Canada and Australia are concerned.

A recent report from "Comitext", the Brussels based organisation which groups the EEC's textile federations, examines in great detail most recent statistics of world trade in textiles.

This authoritative report emphasises the fact that world trade in textiles is clearly unbalanced and that during the last ten years the developing countries have been forced to export increasing quantities of textiles and apparel. Nearly 50 per cent of the world's clothing exports come from these sources. Even in the U.S. clothing manufacturers are apprehensive as to their future, though the U.S. Government has limited imports into that country to less than 10 per cent of the total market.

It appears to me that in Britain, as in most EEC countries and in Canada, no effective action has so far been taken to ensure that world imbalance in the textile trade does not result in an acceleration of the existing recession.

Fortunately, the international arrangement relating to textiles (the MFA) is to be reviewed in Geneva this year when it is to be hoped that a revised and more effective and internationally acceptable arrangement will result.

A. John Burgess, c/o The Knightsbridge Green Hotel, 159 Knightsbridge, SW1.

Dehumanised silence

From The Programme Director, Keep Britain Tidy Group.

Sir—Sue Cameron (Trans-actional Analysis, September 22) quotes Mr. Alan Tiffin as saying amongst a great number of highly sensitive things, "... the days of 'Good morning, how are you?' have gone." This is not only a pity but need it be so? Perhaps transactional analysis training is an answer.

On a recent visit to California I was met in restaurants, shops (including Post Offices) with an unfailing "Good morning, may I help you." Frequently, in restaurants the waiter/waitress would say: "My name is ... I am here to serve you." On leaving, with or without a purchase made, I would be despatched with "Thank you for calling, have a nice day, come again." No one confused service with servility.

In fairness it must be said this heart-warming civility was not noticeable on the east coast of the U.S. but I would like to think we in the U.K. have not screened off our own warmth along with the till snatcher.

Like littering, with which I am concerned, dehumanised silence in the service industries lowers our quality of life.

D. R. L. Hodder, Bostel House, 17, West Street, Brighton.

No point in a conference

From Mr. S. Wainche.

Sir—I cannot see the need for a Labour Party Conference. The TUC have had theirs, and as the Labour Party slavishly follows whatever the TUC decide it seems pointless to have a separate conference.

S. W. Wainche, Cherrington, Pigeons Close, Westhumble, Dorking, Surrey.

To-day's Events

GENERAL

Mr. Anthony Crosland, Foreign Secretary, holds talks with Dr. Henry Kissinger, U.S. Secretary of State. London. Mr. James Callaghan, Prime Minister, may also attend after Labour Party National Executive Committee pre-conference meeting in Blackpool.

Mr. Ian Smith, Rhodesian Premier, expected to make national radio and television broadcast.

Mr. Shirley Williams, Education Secretary, addresses Caernarvon Labour Party.

Mr. Edmund Dell, Trade Secretary, is guest speaker at North West Tourist Board annual meeting, Bolton.

CBI State Intervention Com-

mittee meets.

Tory Reform Group economic conference, London, at which Sir Geoffrey Howe, shadow Chancellor, will outline Conservative Party's future policy and Mr. Peter Walker MP will put Group's economic views.

Mr. William Whitelaw, deputy leader, Opposition, speaks at Roxburgh, Selkirk and Peebles Conservative Association lunch, Galashiels.

India's National Development Council begins two-day meeting in New Delhi to consider country's fifth Five-Year Plan, aiming at annual growth rate of about

6 per cent.

Chartered Insurance Institute annual dinner, Coventry, at which Sir Frederick Catherwood, chairman, British Institute of Management, is guest of honour.

Two-day British marketing seminar organised by London Chamber of Commerce ends, Warsaw.

Sir Lindsay Ring, Lord Mayor of London, presides at inaugural meeting of Greater London Association for Pre-Retirement, Mansion House.

William Caxton Exhibition of Greater London Library, Great Russell Street, W.C.1.

COMPANY RESULT

Allied Polymer Group (half-year).

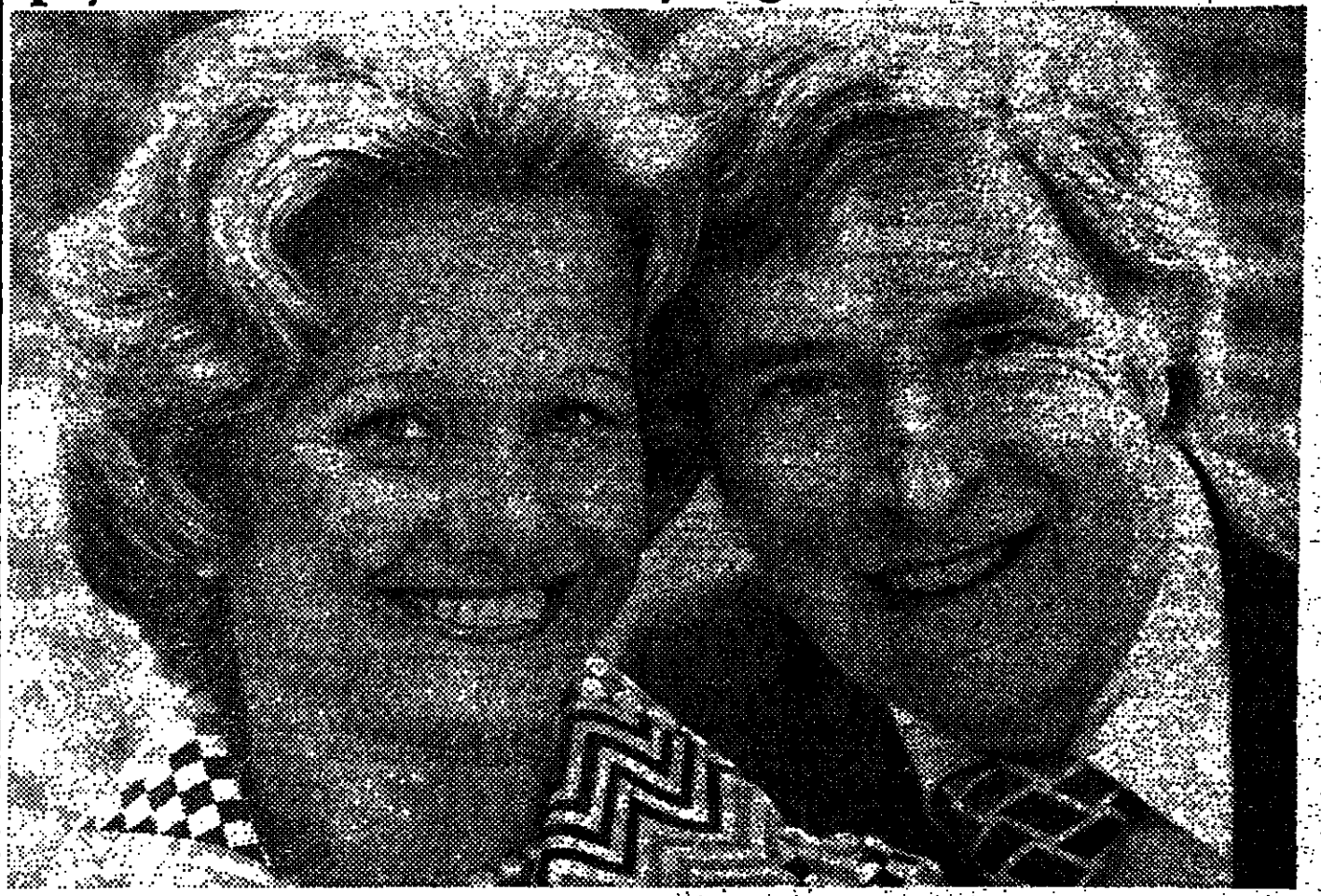
COMPANY MEETINGS

A.A.F. Quaglin's S.W. 12, Dyson (J. and J.), Sheffield, 12, Longton Transport, Stoke-on-Trent, 3, Manordale, Leeds, 12, Pitman, 32-41, Parker Street, W.C. 1, 11, Renshield (F.S.), Bamford, Rochdale, 12, Unilever, Abercorn Rooms, E.C. 1, 12.

English Music Theatre Company perform Sandrina's Secret (La Finta Giardiniera), Sadler's Wells Theatre, E.C. 1, 7.30 p.m.

MUSIC
Eric Parkin gives piano recital of music by Ireland, Baines, Cooke, Liszt, Raza, and Falla, Purcell Room, S.E.1, 7.30 p.m.

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Investor's guide to Nationwide

£5,001-£10,000 4 year term	7.75%	11.92% gross
£5,001-£5,000 4 year term	7.50%	11.54% gross
£5,001-£10,000 3 year term	7.50%	11.54% gross
£5,001-£5,000 3 year term	7.25%	11.15% gross
£5,001-£10,000 2 year term	7.25%	11.15% gross
£5,001-£5,000 2 year term	7.00%	10.77% gross
Share Account	6.50%	10.90% gross

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COMPANY NEWS + COMMENT

Delta Metal upsurge to £10.12m. halfterm

BOTH U.K. and overseas operations have contributed to a first half (to July 3, 1976) pre-tax profit improvement from £4.4m. to £10.12m. at Delta Metal Co. and chairman Lord Caldecote says the results confirm the forecast recovery.

Earnings are up from 1p to 2.5p per 25p share and the interim dividend is held at 1.5p net—last year's final was 2.25p and profits £11.63m.

On a CCA basis profit amounts to £4.4m, compared with £0.3m. for the full year to January 3, 1976.

In the U.K. there is now evidence of a slow improvement in demand, notably in semi-manufactures and stampings, though there is still a long way to go before the peak levels of 1973-74 are regained, says the chairman. This slow improvement is likely to continue but the directors do not expect demand from the building industry nor for cables to increase significantly during the remainder of 1976. Sales of electrical products are buoyant and further improvement is forecast.

Overall they expect overseas companies to maintain their good performance, although the recent measures taken in South Africa to restrain inflation and the lower activity in the mines have affected some subsidiaries there—but the electrolytic manganese activity is not dependent on the South African economy and is continuing to flourish.

U.K. sales in July and August are affected by holidays, and results for the last quarter very much depend on whether the upturn in the economy continues. If it does "we expect some improvement during the second half in the absence of unforeseen circumstances; otherwise results are likely to be little different from the first."

In the U.K. the main improvement stemmed from the rationalisation and other measures to increase efficiency taken last year. The two semi-manufacturing divisions showed a distinct improvement as did the two component divisions.

Demand from the building industry remained relatively slack which adversely affected the building products division. The two electrical divisions were not as badly hit as other U.K. operations in 1975 and they have continued to perform reasonably well in 1976 though recent conditions have been difficult with low demand and strong competition in some areas.

On the Continent of Europe most subsidiaries have shown a marked recovery, Lord Caldecote adds.

In South Africa results have been creditable considering the difficult conditions. Australia has also shown excellent results and there has been profitable progress with the new Brazilian operations.

Exports continue to improve and show an increase of about 20 per cent. over the first half of last year.

The chairman says that there are signs of an upturn in the economy, "but we cannot be con-

HIGHLIGHTS

The rights issue by General Accident (two for seven at 124p to raise £43m.) marks the end of the round of fund raising by the seven large insurance companies. Town and City's balance sheet shows that borrowings were still rising up to the Spring of this year. Among the trading companies, Vickers £14m. profits were in line with the forecast, but the market was disappointed. However, the 41 per cent. rise in pre-tax profits of Rowntree Macintosh led to a higher share price, and Lex comments. Elsewhere, Delta Metal reported a more than doubling of interim profits, mainly on its metal account. The insurance broking group, C.T. Bowring, reported a 63 per cent. rise in its interim profits. Other companies we comment on include Ransomes, Sims and Jeffries, Scottish Agricultural Industries and Istock Johnson.

Sign of a lasting recovery until there is greater incentive to invest through higher profits. Delta's earnings are moving in the right direction and he adds that the directors will do all they can to accelerate this trend.

Metal results are dealt with at year-end when the transfer to or from metal price contingency reserve is decided—at present this reserve amounts to £2.05m.

For the first half, metal profits increased from £1.36m. to £6.22m. subject to tax of £3.18m. (£0.71m.). Last year profits totalled £2.74m.

The directors do not anticipate that there will be any material corporation tax charge payable in 1976-77 on 1975/76 profits.

First half Year 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

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Share issue 1976 1975

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Ibstock Johnson upsurge

THE FIRST HALF of 1976 resulted in pre-tax profits of Ibstock Johnson surging ahead £0.58m. to £1.75m. on turnover up from £7.18m. to £9.59m. Profit for the last full year totalled a record £2.38m.

Earnings for the half year per 25p share expanded from 7.94p to 8.5p and the interim dividend is stepped up from 2p to 2.25p net. It is the directors' present intention to pay total dividends of 3.3p (5p).

While news from the construction industry in the U.K. remains gloomy, in Europe the demand for the group's bricks has continued to strengthen and markets are steadily enlarging. It is the directors' policy to increase the scope of the company's operations in Europe where the opportunities seem better than in the U.K.

1976 1975

Turnover 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

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Spear & Jackson setback

IN LINE with the forecast in May by chairman Mr. S. M. De Bartolome of a low level of first half profit, Spear & Jackson International, the Sheffield-based tool and cutlery group, reports a pre-tax result down from £280,000 to £278,000 in the 26 weeks to July 3, 1976. First half turnover declined from £7.05m. to £6.85m.

Referring to the second half, Mr. De Bartolome says, the improvement on the first half that will depend on the expected increase in order inflow and on the further improvement in margins, particularly at the tools company.

First half company's 25p share dropped from 7.1p to 3.9p. The net interim dividend is maintained at 1.55p, costing £34,042. Last year's total was 4.75p from profits of £1.19m.

Despite a return to profits by the hand tools division (after losses in the previous six months) Spear & Jackson's first half pre-tax level has fallen by 54 per cent. The weakest spots in the group have been the Swedish and Canadian industrial tool interests which saw turnarounds into the red of respectively £0.3m. and £75,000. The only area on the industrial side to show improvement was the U.S. This is continuing to push ahead in the current half-year and with the hand tools division going from strength to strength, largely on the back of an upturn in demand for gardening tools, the £1.3m.

1976 1975

Turnover 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

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H. Perry ahead at halfway

ON SALES 52 per cent. up at £27.86m. (£18.32m.), Finchley-based Harold Perry Motors achieved pre-tax profits of £524,646 for the six months to June 30, a 17 per cent. increase on last time's £705,347.

Interim dividend is 2.21p (£0.109375p) net per 25p share. Last year, the group paid total dividends of £424,025p on pre-tax profits of £1.31m.

Earnings per share are stated at 8.6p (7.4p). Chairman Mr. J. F. Macgregor states that profits in the third quarter should be similar to those in 1975.

However, says Mr. Macgregor, any view of the prospects for the remainder of 1976 must take account of the uncertainties inherent in the country's present economic situation and the state of labour relations within the motor industry. Subject to these, the immediate outlook for the group is encouraging.

In 1976 so far, says the chairman, substantially increased profits have been made by contract hire and leasing activities, industrial engine sales, self-drive hire and spare parts sales.

1976 1975

Turnover 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

Trading profit 1976 1975

Share issue 1976 1975

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Trading profit 1976 1975

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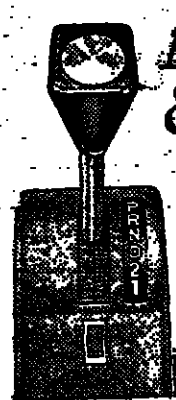
If large loads are a regular part of your life, try the 99 Combi Coupé. A luxury hatchback offering a vast versatile 53 cu. ft. of luggage space with the rear seat folded flat.

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*Source: What Car? July 1976



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The 4-door 99GL and 99GL Combi Coupé are available with automatic or manual transmission. The 99GLE has automatic as standard.



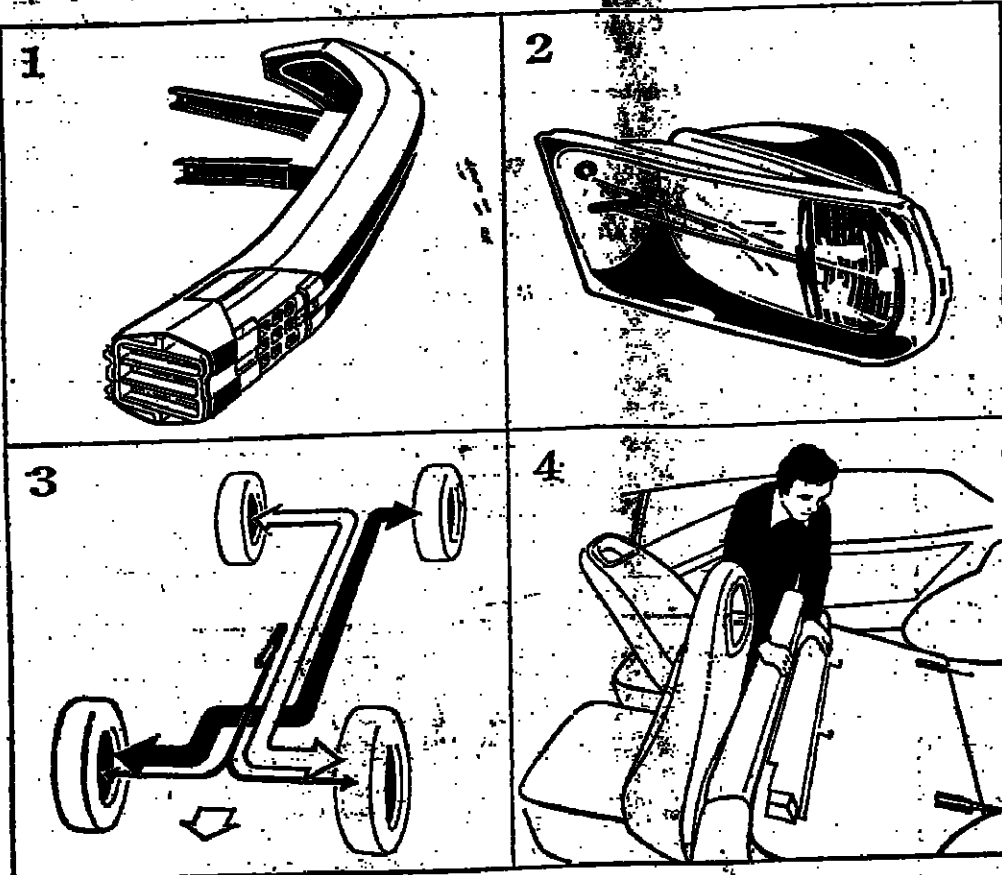
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SAAB 99GL Combi Coupé

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ADDRESS _____

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The Rio Tinto - Zinc Corporation Limited

Unaudited Group results for the six months to 30 June 1976

The directors announce the unaudited results for the RTZ Group for the six months to 30 June 1976.

Group sales revenue

The early stages of economic recovery experienced throughout most of the free world in the first half of 1976 were reflected in an improvement in demand and in higher prices for many of the Group's products. Sales revenue in the period was £766.3 million, an increase of £227 million over the first six months of 1975. Approximately one-third of the increase was due to higher prices, the lower exchange rates for sterling used to translate the results of overseas subsidiaries compared with the rates used for the 1975 half year results. The depreciation of sterling was also an important factor in the 37 per cent increase in the LME copper price, which averaged £734 per tonne during the half year compared with £537 for the first half of 1975 and £557 for the whole of 1975.

Sales revenues of Bougainville and Lomax were higher due to the improved copper price and increased shipments, although for Bougainville this was partly offset by the substantial fall in the price of gold. Palabora's sales revenue was also higher, despite slightly lower shipments due to a planned shutdown of the smelter for normal maintenance. Australian Mining and Smelting benefited from significant improvements in demand for lead and zinc, resulting in increased sales of concentrate and metal. Hamersley increased its shipments of iron ore and also realised higher prices, partly as a consequence of a strengthening of the US dollar in which selling prices are fixed.

RTZ Industries achieved a substantial growth in sales revenue, primarily through its aluminium fabricating activities in the United Kingdom and Canada and through its metal trading activities in the United States.

Sales by Rio Algom's uranium and steel operations, however, were reduced due to the effect of lower grades on uranium production, and to depressed market conditions in the steel division and strike action at its Tracy plant.

Sales by RTZ Borax's operations in the United States were largely unchanged from the first half of 1975 as increased revenue from borax products was offset by lower revenue from herbicides. In the United Kingdom, sales by the chemical companies increased with the general improvement in business conditions.

Group profit before tax

Group profit before tax was £118.8 million, an improvement of £42 million over that for the first half of 1975. The greater part of the improvement arose in CRA where all major operations contributed to the increase. RTZ Industries achieved improved results, reflecting the benefit of higher aluminium prices, an increased demand for its products and the disposal of a loss-making operation in Germany. RTZ Borax's profit was similar to that earned in the comparable period last year. The extent of the increase in profit from the copper operations at Palabora was restricted by the reduction in output. The results of Rio Algom's uranium and steel divisions were lower, but these were offset by the increased profit from Lomax's copper operations. Anglessey Aluminium achieved a production and increased aluminium prices. Oil revenues from the Argyll Field in the North Sea, which came into full production in the second half of 1975, also contributed to the improved profit.

Net profit

After deducting tax and the proportion of profits relating to outside shareholders, net profit attributable to RTZ shareholders was £32.9 million (13.07p per ordinary share), an increase of £15.9 million (6.08p per ordinary share) compared with the first half of 1975. Approximately 20 per cent of the increase in net profit is attributable to the

As shareholders were advised earlier this year, it has been decided to discontinue individual mailing of the half-year report. Printed copies are, however, available on request from the company's transfer office 1 Redcliff Street, Bristol BS1 6NT.

(£ millions)	First Half 1976	First Half 1975	Year 1975
Group sales revenue	766.3	539.6	1,044.0
Group operating profit	119.3	78.2	169.2
Share of profits of associated companies	8.6	2.2	6.0
Dividends and interest receivable	13.4	12.7	26.4
Deduct: Interest payable	141.3	94.1	191.6
Group profit before tax	22.5	17.4	37.9
Deduct: Tax	118.8	76.7	163.7
Group profit after tax	55.3	40.8	68.7
Deduct: Attributable to outside shareholders	63.6	35.9	85.0
Net profit attributable to RTZ shareholders	30.6	19.9	46.4
Earnings per 25p ordinary share	£32.9m	£16.0m	£38.5m
	13.07p	6.89p	15.57p
Dividends: Preference	0.2	0.2	0.4
Ordinary - Interim	7.6	6.3	6.6
Ordinary - Final	—	—	6.6
Declared per 25p ordinary share	£7.8m	£6.5m	£13.3m
Gross equivalent to UK shareholders	3.18p	2.84p	5.42p
	4.89p	4.06p	8.34p

Notes:

(1) The results of overseas operations have been translated from foreign currencies into sterling at the quoted rates of exchange as at 30 June 1976.

(2) No amount is included for any issues of accumulating ordinary shares allocated to holders of accumulating ordinary shares in lieu of dividend. These are capitalised from share premium account. The full cost of the 1976 interim dividend will be £8.0m.

lower exchange rates used to translate the results of overseas subsidiaries as at 30 June 1976 compared with those as at 30 June 1975.

Outlook

Given a continuation of the modest rate of recovery in major world economies and the maintenance of metal prices at current levels, earnings for the second half of 1976 should not be less than those for the first half of the year.

Dividends

The directors have declared a dividend of 1.6625p per share on the 3.325% 'A' cumulative preference shares of the company and a dividend of 1.75p per share on the 3.5% 'B' cumulative preference shares of the company both in respect of the half year to 31 December 1976. These dividends will be paid on 4 January 1977 to holders on the London and Melbourne registers as at close of business on 16 November 1976 and to holders of share warrants to bearer representing 3.5% 'B' cumulative preference shares on or after 4 January 1977 after presentation of coupon number 29.

The directors have declared an interim dividend of 3.18p per 25p share in respect of the year to 31 December 1976 on the ordinary shares capital of the company, compared with 2.64p per share in 1975. Under present legislation, the increase of 0.54p per share represents the maximum allowable for the whole of 1976 over the total dividend for 1975. The interim dividend on the ordinary shares will be paid on 4 January 1977 to holders on the London and Melbourne registers as at close of business on 16 November 1976 and to holders of share warrants to bearer on or after 4 January 1977, after presentation of coupon number 32. In the case of holders of ordinary shares and 'A' cumulative preference shares on the Melbourne register, payment of the foregoing dividends will be made in Australian currency at the rate of exchange ruling on 1 December 1976.

The dividends on the ordinary and preference shares will be paid without deduction of income tax and will carry a tax credit. This credit will be available principally to United Kingdom resident shareholders and also to shareholders resident in certain other countries under double taxation agreements. The interim ordinary dividend for 1976 after adding the tax credit will be equivalent to a

gross dividend of 4.89p per share (compared with 4.06p per share for the interim dividend for 1975).

Accumulating ordinary shares

Holders of accumulating ordinary shares at the close of business on 16 November 1976 will receive on 4 January 1977 a further allotment of accumulating ordinary shares, credited as fully paid, on the basis of 0.019236 of a new share for every share held at the close of business on 16 November 1976. Fractions of less than one half of a share will be eliminated and fractions of one half of a share or more will be rounded up to one whole share. Holders of accumulating ordinary shares will also receive a dividend of 0.1p per share.

Conversion of shares

In accordance with the articles of association as amended at the last annual general meeting, holders of ordinary shares and/or of accumulating ordinary shares may, if they so desire, convert all or part of their holdings into shares of the other class at any time during the year except during the interval between the record date and payment date for each dividend or, in the case of a capitalisation issue, between the record date and the date of effecting the capitalisation.

Notices of conversion appear on the reverse of all certificates for accumulating ordinary shares and on those for ordinary shares issued on the principal register on or after 1 November 1973. Ordinary share certificates issued on the Melbourne register on or after that date have been accompanied by a separate notice of conversion. Shareholders holding only ordinary share certificates without such notice of conversion can obtain a notice from the transfer office, 1 Redcliff Street, Bristol BS1 6NT, or, in the case of shareholders on the Melbourne register who have not already received a notice, from the Australian transfer office, 95 Collins Street, Melbourne 3001.

All notices of conversion, accompanied by the relevant share certificates, must be lodged at the appropriate transfer office of the company. Holders of shares resulting from such conversions will be entitled to receive on 4 January 1977 either the interim ordinary dividend or an allotment of accumulating ordinary shares together with a dividend of 0.1p per share as appropriate.

By order of the Board D. A. Sraetfield, Secretary

6 St. James's Square
London SW14 4LD
22 September 1976.

RTZ

Vickers reaches £14.6m. after six months

FIRST HALF 1976 sales of Vickers expanded from £14.07m. to £14.6m. and despite interest charges up from £3.04m. to £4.46m., pre-tax profits advanced from £12.55m. to £14.58m. Profits for all 1975 reached £34.25m.

The chairman, Lord Robens, says trading prospects for the second half suggest that overall performance may not fully match the strong results achieved during the second half of 1975.

Increased pressure on margins in several U.K. businesses is accompanied by the appearance of some gaps in the order book, occasioned principally by weakness in the home market, and these adverse factors are not altogether offset by the continuing buoyancy of export markets.

Nevertheless for the full year it is expected that trading profit will maintain the level achieved in 1975 and that the share of profits from associates will also be at a high level. Against this has to be set a heavy increase in interest charges so that the present expectation is that pre-tax profits for 1976 will approach the record figure achieved in 1975.

These expectations are based on the assumption that the Bill to nationalise the aircraft and shipbuilding industries will become law, but will not take effect before January 1, 1977.

After vesting date, Vickers will be without the income obtained from its shipbuilding activities and from its joint ownership of British Aircraft Corporation, but will receive compensation for the loss of these activities. These compensation monies will be put to the most productive use as quickly as possible, members are told.

The chairman points out that in the meantime it is encouraging that in the first half the many business units not subject to nationalisation together made an increased contribution to profits and the directors expect this trend to be maintained.

First half earnings are shown to be up from 11.7p to 14.7p per £1 share and the interim dividend is lifted from 3.25p to 3.5p net costing £13.5m. Last year's final payment was £7.97p.

	1976	1975	1975
Sales*	14.60	14.07	29.13
Trading profit	11.73	11.70	23.12
Investment income	0.77	0.77	1.00
Interest payable	4.46	3.04	6.08
Share associated	7.13	2.53	12.39
Profit before tax	24.59	12.54	34.25
Deduct: Tax	1.01	0.99	2.00
Net profit	23.58	11.55	32.25
Minority loss	0.88	0.88	1.40
Net profit	22.70	10.67	30.85
Attributable Ord.*	6.42	3.12	15.61
Includes shipbuilding sales	£1.00m.	£1.00m.	£1.00m.
(£25.2m.) and (£24.4m.)			
Includes shipbuilding profit	£1.77m.	£2.3m.	£3.3m.
(£25.2m.) and (£24.4m.)			
Includes shipbuilding profit	£1.77m.	£2.3m.	£3.3m.
(£25.2m.) and (£24.4m.)			

* Before extraordinary items.

See Lex

Centrovincial Estates in profit

As forecast, second half results of Centrovincial Estates show a substantial improvement in net revenue before tax giving a surplus of £122,000 for the year March 25, 1976, compared with a £160,000 loss. At midway there was a loss of £194,000 against revenue of £28,000.

Full year earnings per 20p share are shown at 1.29p (1.78p loss) before dividend interest. There is no dividend compared with a total of 1.285p net.

Capital losses of £2.76m. (£4.76m.) have been covered by transfer from reserves.

	1975-76	1974-75
Net prop. income	3,443	2,886
Dealing profits	128	128
Interest payable	3,443	3,094
Revenue before tax	122	128
Development int.	514	31
Tax credit	177	39
Minority loss	177	39
Net profit	41	31

All U.K. investment properties substantially completed and let at March, 1976 have been independently valued.

Overseas properties have been valued by the directors, and substantial provisions have been made in respect of certain development properties.

Group net assets, including properties at new valuation, but not providing for tax which would arise only on sale of investment properties not earmarked for sale, amount to £1.29m., equal to 1.29p (160.1p) per share.

Since the year-end £2.5m. has been realised from the sale of U.K. investment properties and negotiations have been concluded for the sale of two Australian properties for the equivalent of £4.6m.

Every effort is being made at Waring & Gillow (Holdings) to be in the strongest possible position to take advantage of any improvement in trading conditions, states the chairman, Mr. Henry Cussins.

During 1975-76, the clothing industry encountered tremendous problems, caused to a great extent by the general trade recession and low-priced imported garments. Unfortunately the recession has accelerated since the year-end, he tells members.

He cannot forecast what the results of the clothing division for the current year will be but the directors are carrying out a programme of severe rationalisation. "In this way, we hope to overcome the present difficult situation which is the worst that I can remember. We are also continuing with our policy of introducing, wherever possible, new techniques, more modern methods and expansion of our product ranges."

As reported on August 8, pre-tax profits for the year to March 31 were a record £2.74m. (£2.34m.). The dividend is the maximum permitted 3.17949p net.

Mr. Cussins says the furniture division goes from strength to strength. Turnover for the year V.A.T. increased from £21m. to £26.32m., and net profit from £2.16m. to £2.44m. So far in the current year furniture sales continue to increase.

In March the lease of the group's premises in Regent Street was purchased at a satisfactory price financed through a medium-term loan from its bankers. The directors have confirmed their policy of modernising existing stores and have spent a consider-

able sum to this end during the year.

Exports at the store in Regent Street amounted to £340,000. The group is also actively promoting exports to new markets in the developing world.

Great Universal Stores held 31.4 per cent of the equity at March 31. Meeting, Sheffield on October 13 at noon.

Exports at the store in Regent Street amounted to £340,000. The group is also actively promoting exports to new markets in the developing world.

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Progress at Bury & Masco

MANUFACTURERS of Textile products, Bury & Masco (Holdings) reports turnover up from £1.18m. to £3.4m. for the first half of 1976, and an advance in pre-tax profits from £268,000 to £448,000.

The chairman, Mr. B. L. Allen, says the first half results must be viewed in comparison with the depressed trading conditions during the first half of 1975. The recovery which took place during the second half of 1975 has been maintained and it is felt that the similar level of trading and profitability can be expected in the second half of this year. Profit for 1975 was £732,000.

The interim dividend is held at 1.2403p net per 17p share. Last year's final was 2.6133p.

Owen Owen's first half profits may be distorted by the £371,000 losses on new stores but the market still found the £339,000 turnaround into the red (at the trading level) disappointing and the shares fell yesterday to 42p.

Department stores generally have been having a tough time lately — consumer spending fell by 1 per cent in real terms between the first and second quarters of 1976 — but Owen Owen seems to have suffered worse than most. Losses on new stores are being arrested and the group should do much better in its seasonally more important second half, but current evidence suggests that the full year profits will still be significantly down on the previous year. The yield of 94 per cent, three points above the sector average, may have this in mind.

Trade in the U.K. has been relatively quiet, members at a recent meeting of the Retail Association, and has been exposed to pressures on margins in a number of areas, with sharp rises in raw material prices. Export and overseas sales for the period account for 29 per cent of turnover compared with 26 per cent in the whole of 1975.

On April 15, 1976, the group acquired the business and assets of the Supreme Industrial Products, a felt cutler and abrasive powders supplier in Chicago, for some £150,000. This is now operating as a division of Bacon Felt, serving the substantial mid-West market.

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charges after
investigation

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This role is in essence to articulate the feelings of the many people opposed to continuing violence, to put into words what the likes of Mairead Corrigan and Betty Williams have intuitively felt. And it is also to try to chart some future path for the movement, to give it substance.

To those entrenched in the sterile arguments of Ulster, it will all seem like pie-in-the-sky. But it is perhaps the realisation that Northern Irish Catholics may now feel quite distinct from those in the South with whom they felt akin prior to 1968.

The trouble begins, he says, once the word "people" is used, because discussion centres on groups of people, how they can

His thesis suggests that the Northern Irish can go an enjoying a degree of financial cover from Britain, that could not be autonomously provided, while working "towards a state of economic self-respect as a European region."

especially well now variously
the word "majority" can be
defined. The fact is that the
individual is the fundamental
element of democracy, the
atom of an enduring democratic
structure—and an atom that
cannot be split without causing
violent conflict.

The peace movement and its
ideals are still young and
unformed but Ciaran McKeeown
who sees with great clarity the
awful risks and dangers before
it, dismisses the charge that it
is the vision of some "dreamer's
dreamy Utopia."

"To those for whom this

He talks with quiet patience, but with total conviction, his speech sprinkled with the thoughts of past peace leaders from Leo Tse to Gandhi, Martin Buber and Martin Luther King. What has been achieved to date—which it must be pointed out—

peace. Mr. McKewen is emerging as a mentor of the Peace movement. It was he who convinced the Peace Declaration is now read out at every rally, and it is to him that Williams and Mairead can now turn for advice in a minefield of Ulster's anti-paramilitary intrigues. They entered into a truce seven weeks ago and together for the Peace movement but decided that he remain anonymous at the going as the first marches to build up momentum. The initial period when the movement has got by with little J organisation is almost over and the roles of the two must change.

as reached the stage where first flush of desperate slams must be transformed months and years of hard if the movement is to have lasting impact. The odds are against any such breakthrough are clearly "monumental," as Betty Williams herself describes them.

Last big peace rally in the city Republican town of 7, in South Armagh, was minutes old, when the 3 of the town was punctured by the dull "crump" of explosion on the outskirts of a bomb aboard a hijacked oil tanker—placed no doubt the Provos—exploded and

The leaders of the movement have struggled hard to keep clear of involvement with any of the established Ulster groupings—ranging from the Church, the security forces and the Northern Ireland Office to the local political parties and the para-military groups. Overt acceptance and encouragement by the NIO or the Army would probably prove even more inimical to the Peace People's chances of success than any amount of straightforward opposition or subversion from local politicians or paramilitaries.

As long as the Provos are lined up on one side calling for peace with justice, as they were at the Londonderry demonstration, and the forces of the Rev. Ian Paisley's Democratic Unionist Party on the other side declaiming the necessity of peace through victory, the Peace Movement may yet build itself a future.

When it first appeared, the Provos thought the movement was a conspiracy by the Official IRA, who in turn held to the belief that it was a British Government plot. The "Protestant Telegraph" on the other hand first attacked the peace women as instruments of the clergy out to win credibility for the Roman Catholic Church.

Mr. Paisley's DUP was so moved, or felt so threatened, that it took a full half-page advertisement in the Protestant "Newsletter" equating the Peace Movement with neutrality and appeasement and announcing that peace must be won through "peace with victory." The bellicose advertisement was rounded off with a few quotations from the New Testament along the lines of "He that is not for me is against me" and "I came not to send peace, but a sword."

The sensitivity to slogans on both sides can lead to ridiculous, but very dangerous, misunderstandings. When the women of the Shankill Road made their first appearance on the streets last week to try to halt the wave of disturbances fomented by the Ulster Defence Association, the area was swept by a rumour that the

whistles sent from Hanover by German women had Republican slogans on them marked: "For Peace in Ireland" or "For the Whistles used by the women to marshal their forces—were marked with the German for: "For Peace in Ireland—Für Frieden in Irland." Supporters of both Catholic and Protestant paramilitary organisations have agreed to trap members of the peace movement into appearing to be involved with their particular purposes or grievances. The UDA made great attempts to have a delegation of women attend the Maze Prison on their behalf to investigate claims of brutality against loyalist prisoners and have exploited the movement's lack of organisation.

The way the peace movement came into being is now a part of recent history. Three children and their mother out for a walk were hit by a swerving car. Soldiers had fired seven shots at the driver of the car during a chase. Two of the children died almost instantly and the third the next day. Their mother, Mrs. Anne Maguire, is still seriously ill.

That night the children's aunt, Miss Malread Corrigan, said on radio and television that violence was not what the people wanted. And a woman


called Mrs. Betty Williams, moved to a great anger at the children's deaths, started a petition among her neighbours against the constant killing and destruction. In the meeting of these two women the peace movement was born.

But what of its future? The 334-page document produced hurriedly by Ciaran McKeown, "The Price of Peace," is an almost lyrical vision imbued with the ideals of pacifism. It is a strange combination derived from a harsh knowledge of the realities of Ulster culled from more than five years as a journalist in the Province, a background training in philosophy at Queen's University, Belfast and a grounding in the civil rights movement.

He left the civil rights cause when it had become inevitable that its chosen path would only bring violence to Ulster. He spoke out at a meeting of the People's Democracy at the end of 1968 against proposals for a march from Belfast to Londonderry, because of the "danger of bringing out every sleeping bigot along the way." But the march was supported, and on December 26, 1968, he ceased all political activity. Since then he has seen the intervening years almost as a training for the initiative he is now ready to take.

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The Property Market

BY QUENTIN GUIRDHAM

Releasing funds for the NEB's new venture

Monday's extraordinary general meeting of Twinkl, the office equipment group, authorised the National Enterprise Board's latest stake in industry. It is subscribing £1m for new shares which represent a third of Twinkl's enlarged equity. Shareholders have also been told that £1m is the figure for provisions to take account of the fall in property values.

But the property position is not all downhill for the NEB's new baby, at least if you believe that a company in Twinkl's stretched position should use its assets to raise working capital or cut debt. In the last year it has raised nearly £1.8m through property disposals, mainly sale and leasebacks.

Previous to this, the Twinkl Board does not appear to have been too interested in property values. When it acquired The Shannon, another office equipment group—it is the timing of this merger in February 1978 on which most of Twinkl's subsequent troubles are now blamed—the valuations used for assessing the property assets of the two companies were out of date. Most of Twinkl's properties were valued by outside surveyors at various dates between 1972 and 1974, but more important was that The Shannon valuations also went back to the top of the market.

The £3.97m at which The Shannon's land and buildings were stated at the time of the takeover was based on a March 1973 directors' valuation. Then in August of that year Weatherall Green and Smith also valued, producing a marginal (£91,500) reduction (though The Shannon directors decided not to change their own figures).

Perhaps the Twinkl Board took the view that getting a revaluation of The Shannon's properties in February 1978 would not have been a very productive exercise, especially as the premises were all used for the company's own trading.

However, now that there has been some rationalisation following the merger, including the shutting down of The Shannon's factory at New Malden, up-to-date market values have become important. Hence the provisions, mainly relating to the New Malden factory.

Subsequent to the merger, the man with a controlling interest in The Shannon, chairman Major George Webb, 72 (formerly head of Alliance Property at the time of its endless scrap with Raelan Property Trust), joined the Twinkl Board. He then fell out with his fellow directors, opposed the deal with the NEB and was finally voted off the Board this week.

One shareholder at the EGM asked if any misleading information was given in connection with Twinkl's acquisition of The Shannon. He was told that the board had taken advice and that the matter was under consideration.

Whether this scrapping goes

on the above deals, it may be relevant that both were signed before the NEB stepped in. With Lord Ryder's interest, the pension funds have certainly benefited from an improved covenant. Equally, one would guess that with its new lease of life, Twinkl would continue to look more closely at the worth and utility of property assets.

Fleming reaches £50m.

An offer price of £1.153 a unit, an increase of £38 on the offer price in June, takes the value of the Fleming Property Unit Trust past the £50m mark. The forecast yield for the next year is 6.9 per cent. With some shop purchases in Norwich and Shrewsbury, factories in Watford and Orpington and a 1,000 acre farm near Lincoln, the trust is almost fully invested. It has also rid itself of its worst headache.

This was an empty (since May 1978) office development of 32,000 sq. ft. in Grosvenor Place, London, S.W.1. Fleming had funded it for a subsidiary of the Burston Group. There was an agreement that if it did not let the developers would take a leaseback. But just before completion it was a rebuilding behind a listed facade — Burston failed. So Fleming was left to take the risk itself.

Strangely, after waiting more than a year, the trust says it took just three weeks of hard bargaining to sign up its tenant, Sorex Services (UK). This is a large construction group in the Middle East which formerly had its headquarters in Beirut. It had decided on London as an alternative base and the sense of urgency was increased by the familiar wrangle that to get work permits you first need offices.

Fleming settled for just under £8 a sq. ft., a rent of £285,000 with five year reviews. In relation to the yields indi-

Intercal's other London headache

Though Scottish and Universal Investments had written off its investment in International Caledonian Assets a year before it decided to make the full provision against its loan to Amalgamated Caledonian (half owned by Intercal), Intercal is still in business, and in a more active sense than merely watching over the Army and Navy development.

The company which has indirectly led to all the trouble at Scottish and Universal was started in 1972 when Mr. P. A. Oppenheim and Mr. W. A. Dale-Harris left Argyle Securities, where they had been directors. On their way, they bought some of Argyle's Scottish projects for £200,000. The backing came from the Scottish and Universal House of Fraser and Noble Grossart shareholders. It has had some successes in Scotland, in Glasgow and Aberdeen and Intercal is now proceeding on some small office schemes in the South East of England. The company has, Oppenheim says, survived without having to call for a fresh injection of capital.

But it has had other problems in London apart from the Army and Navy project on which, apart from its architectural merit, it may be too soon to despair of some reasonable eventual return to the private interests (the main, £44m, funding is by Electricity Supply Nominees).

Intercal's other London headache was its scheme to refurbish the bottom half of Furness House, Leadenhall Street, on which Furness Withy held the lease. Intercal's agreement with Furness Withy, made in 1973, was that it would pay just over £2m for the interest when the refurbishment was complete. So

it went ahead with the job (building costs about £900,000) but when it came to finding the £2m, last year was unable to complete. It seems that relationships with Furness Withy remained reasonably amicable, but then Furness Withy has not been left with nothing to show for a timely sale which went wrong. It has had the refurbishment done, for nothing and is currently trying to let the 28,764 square feet through Richard Ellis and Matthews and Goodman.

Town & City's reversions

TOWN AND CITY'S future, as the summer's balancing act with its borrowing limits showed, is very much tied to the state of sterling (no pun intended). But allowing for this, and for the dangers ahead from increased interest charges, much of the future is going to depend on the basic ability to get its development schemes let. For its present progress to be maintained—its development expenses had been charged to revenue, the group's pre-tax loss would have been £22.5m. for last year against £27.5m. the year before, and most of the improvement came in the second half—then a lot depends on the reversions and the letting programme.

The accounts again provide a projection of reversionary rental increases. With the sales programme, and with what is said to be an objective review of market rents (which could mean downwards since last year), the reductions from the last report's projections are not large. The good year remains 1978, when an increase of £1.5m. is projected. This is not a bet on one or two big hikes from reversionary increases, but spread around a group of coincidental reviews. This year's figure is £0.8m. and the totals for 1979-81 settle down around £1.4m.

The Financial Times Friday September 24 1978

The group will not give a figure for its volume of unlet U.K. office space. What it does admit is that office lettings have been slow where about 10 per cent of the group's office space have been held up reasonably. So in developments completed in the last year, the Wandsworth Arndale Centre is now 91 per cent let, though the Dartford Centre (where there are 8,000 square feet of offices in addition to the 188,000 square feet of retailing) is still only 68 per cent let.

The shopping element is the major factor in the group's Manchester schemes, where the Arndale opens in the autumn, but even so Town and City will have to find tenants for 400,000 square feet of offices in the Market Street and Market Place schemes. With the Gannan development fully funded and only just started, the relevant office developments are those already completed (the run-down on the development side is indicated by a drop in capital commitments net of financing arrangements to £7m, from £38m.). Of the schemes finished in the last year, the 28,500 square feet Lion House in London WC1 was let to Cable and Wireless and half of a 30,000 square feet block in Charing Cross Road has also gone.

But the 45,000 square feet Kimberley House in Holborn Viaduct is still unlet, while outside London there are 31,500 square feet of offices which are 35 per cent let, the whole of the 38,000 square feet former Bank of England building in Leeds and most of a 24,000 square feet block in Leicester. The sum of full regional lettings was 58,500 square feet in St. Mary's Parsonage, Manchester.

With the improved letting market, the chances of revenue increases from these new buildings, and others from previous programmes, could be a significant pointer to the group's chances. But in terms of the revenue deficit, the danger remains in the half of the book value of £156m. for development

properties which is tied up in schemes held for or acquired with a view to developing where development has not started or has been suspended. Clearly there is no question of any diminution to this total with out null-risk funding arrangements.

Ashville lettings at Abingdon

Ashville, a private group whose policy is to manufacture industrial developments rather than try to hold on to anything very long as an investment, has had some letting success on its 21-acre development at Abingdon which fronts the A34 (M3) just south of Oxford.

Linde Hydraulics, fork-lift truck manufacturers, will occupy a purpose-built factory, due in November, of 24,000 square feet forming the first phase of an eventual 40,000 square feet for sales, service and maintenance. Bass Charrington has taken a lease on a purpose-built warehouse and distribution depot of 24,000 square feet. This was handed over in June. And a locally based company, Messrs R. R. Alden and Son, has recently entered into an agreement to lease a 28,000-square-foot building to be used for whole sale food distribution. This is due in May next year.

Ashville, which began work at Abingdon in December last year, though it had owned the site a lot longer, has also finished the first phase of specialist units there. Half of these are now let.

A subsidiary of Blackwood Hodge has taken 5,000 square feet and Oxford Electronics Instruments 13,000 square feet. Two further units are reserved and the remaining one, of 7,500 square feet, is being offered at around £140 per square foot.

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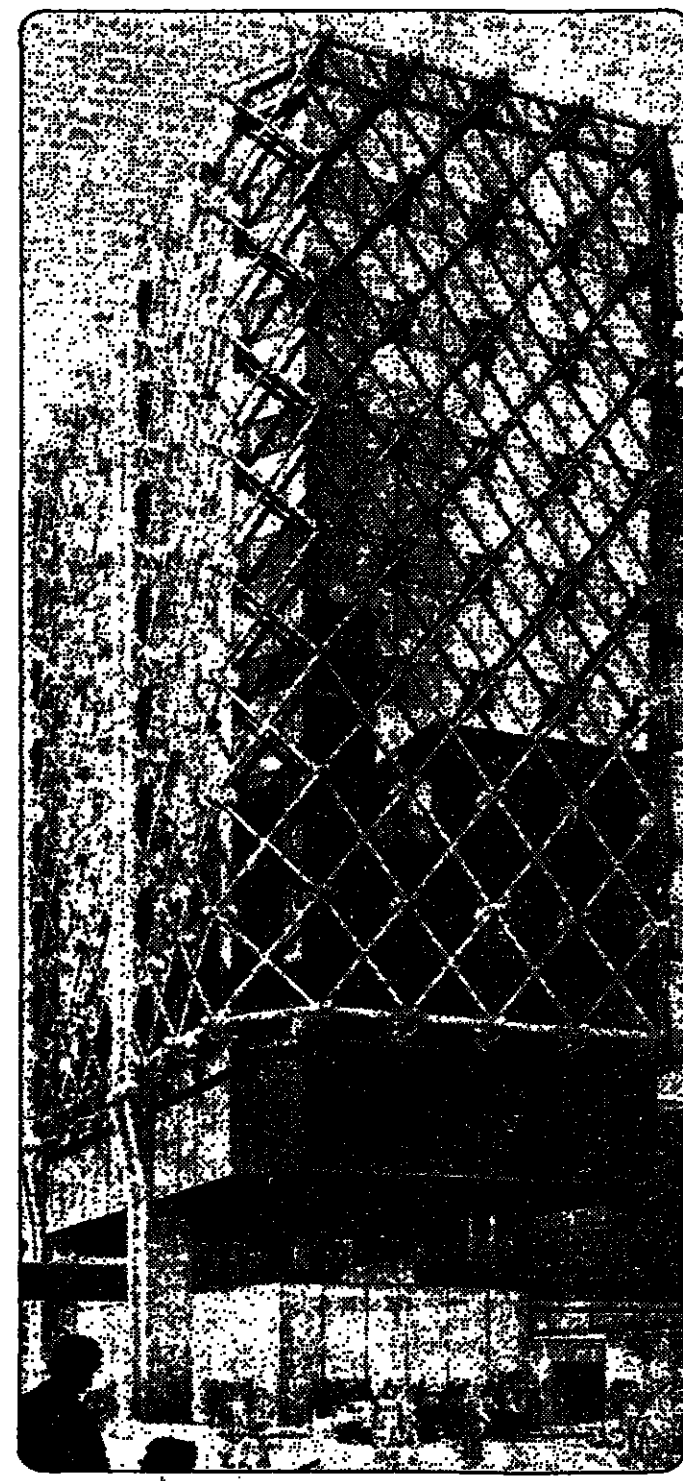
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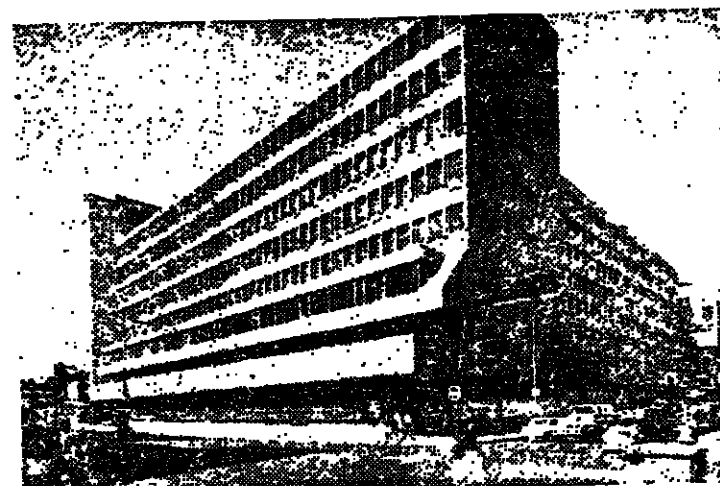


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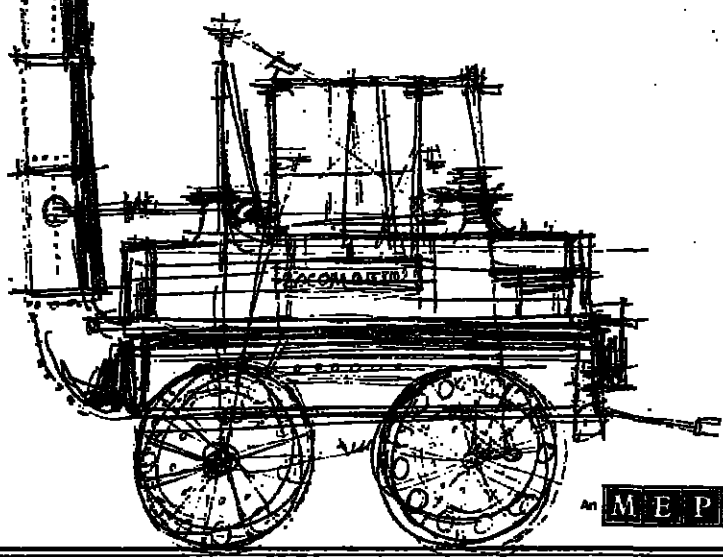
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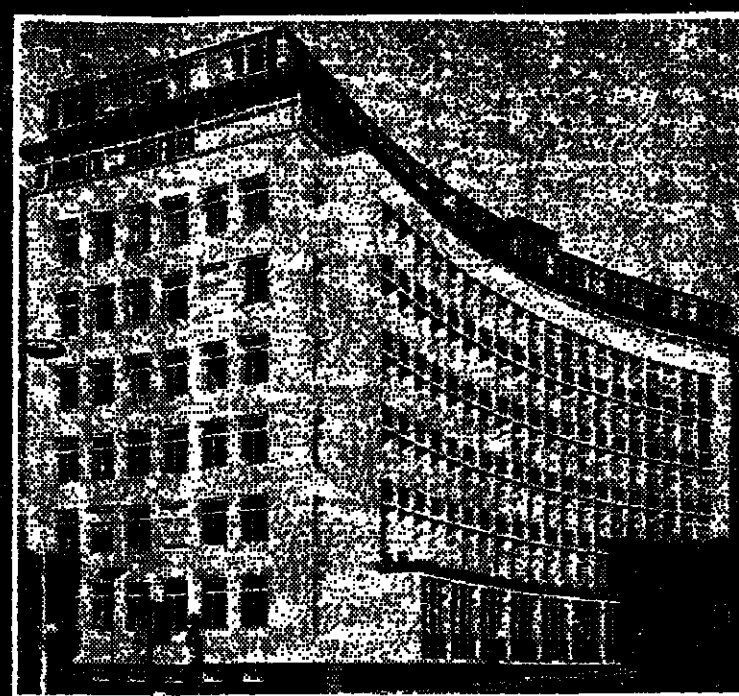
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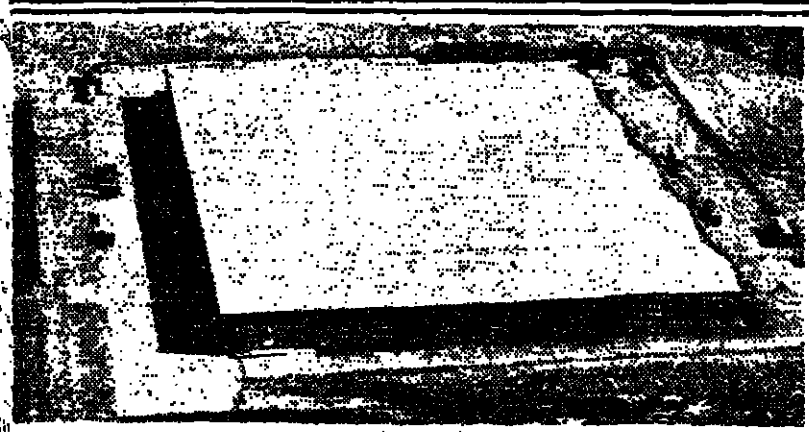
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Luxury Flats

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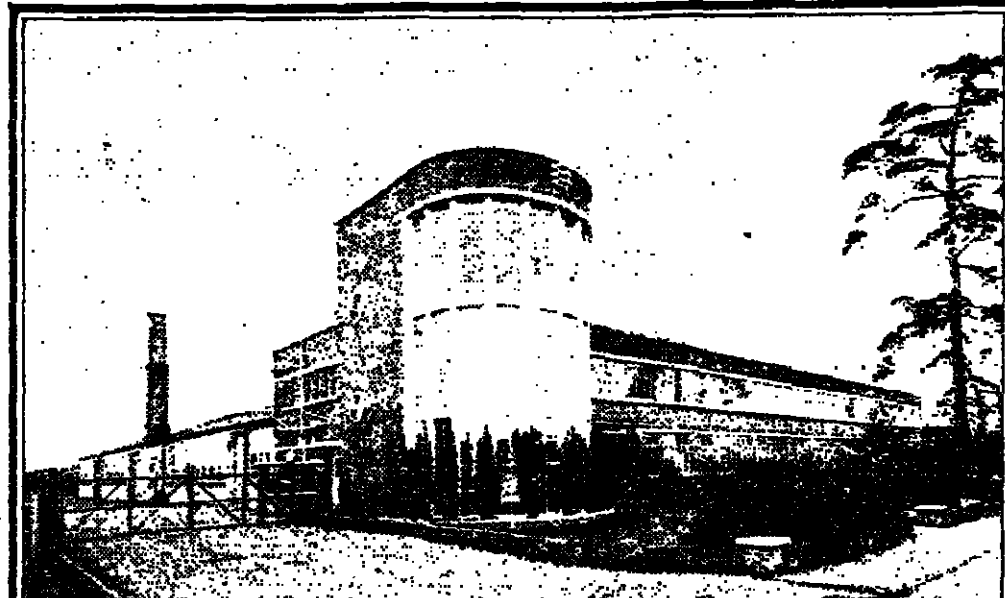
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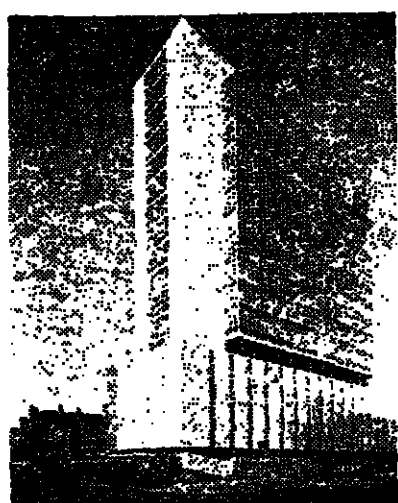
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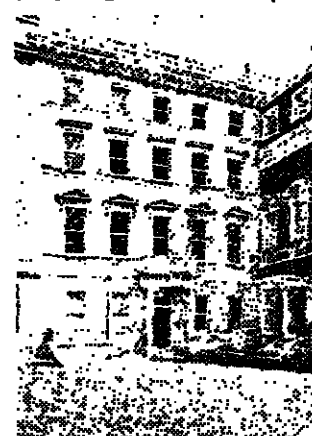
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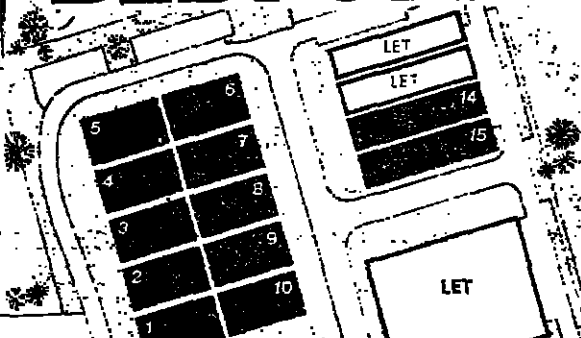
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99 year lease.

Site expected to be fully serviced by the end of 1976; construction work should be able to be commenced by that time.

Good access roads with modern port facilities and excellent communications by road, rail, sea and air to the U.K. and Europe.

In the centre of Scotland's most prosperous and growing Region.

Excellent educational and training facilities available.

An unsurpassed area in which to live, work and play.

Offers to be delivered to the Subscriber by 12 noon on Monday, 1st November, 1976.

For further information regarding the plan, general leasing conditions and procedure for offering apply to the subscriber.

JAMES J. K. SMITH,
Director of Law and Administration

11 Salisbury Road, Aberdeen, 11th August, 1976.

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Modernised office building

Approx. **4,500 sq. ft.**

Together with approx. 1865 sq. ft. showrooms

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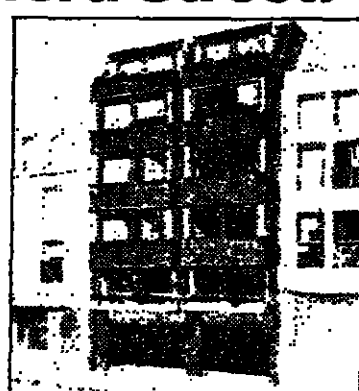
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The City's Premier Industrial Location.

EXCELLENT SINGLE STOREY

WAREHOUSE - 51500 sq. ft.

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Car park 0.42 acre

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NEW YORK, Sept. 23

OTHER MARKETS

THURSDAY'S ACTIVE STOCKS

Canada lower

aggregate Wall Street analysts took a pessimistic view of the figures.

NEW YORK DATE 10/2/75

N.Y. S.E. ALL COMMON.

Belgium	94.58	94.83	113.18	92.5
			6.21	16.1
Denmark	105.63	105.25	111.50	103.5

OVERSEAS SHARE INFORMATION

CANADA

Set	Point	Fig	Plat
33		28	26

7/28 5/28 Sep 28

Bayer Vereinsbank	302.5	-0.5	20
Commerzbank	180.5	-0.7	18

Cantoni	6,002	98
UFA	1,740	15
...

Assoc. Minerals	3.25
Assoc. Pulp Paper #1	0.98
Aust. Con. Industries	1.57

Rustenburg Platinum	1.95
St. Helena	76.50

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First-hand bacon prices increased again

By OUR COMMODITIES STAFF

BACON PRICES will rise again next week, reaching the highest level since early March, the Dunes announced a £30 a tonne increase yesterday. It is the fourth rise in eight weeks and takes their first-hand price to £390 a tonne.

Similar rises were made for Irish and Ulster bacon, taking both to £390 a tonne. But EEC Britain's biggest curer, which lifted its first-hand price by £15 last week, has kept this week's increase to £20, bringing the price to £380 a tonne.

Middle cut rashers are again expected to bear the brunt of the increase at retail level with rises of up to 5p a lb. Gammon and fore end cuts may go up by around 1p a lb. Some bacon curers, feeling that the latest increase is a bit high, have offered to supply a limited quantity of middle cut rashers at a price level at which serious consumer resistance could be expected.

John Cherrington, our Agriculture Correspondent, writes: "The British Bacon Producers' Association, said yesterday the British industry was being throttled by the distortions caused by the EEC Green pound. Plants were closing and 5,000 to 6,000 jobs had already been lost. Both processors and farmers were being debilitated and the prospects of further investment jeopardised."

He said in London that the basis of the monetary compensation (MCA) on pig meat was agreed to this if it included some element of a devaluation of the Green pound.

Mr. Newton Clarke insisted that the virtual ban on the importation of manufacturing beef which was requested by the EEC to combine the variable sugar levy with the common external tariff in order to simplify the calculation of overall duty.

3—Support for the National Canners Association of the U.S. request to the EEC to combine the variable sugar levy with the common external tariff in order to simplify the calculation of overall duty.

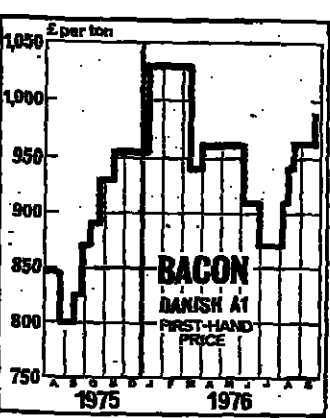
4—Removal or improvement of overall duty level.

Mr. Newton Clarke said a result of the U.K.'s entry into the EEC was the ending of free access for canned fruits from the Commonwealth and an increase in duties on third country produce, which includes canned peaches and fruit cocktail from California and pineapple from Hawaii. EEC duty levels normally range from 10-24 per cent, it said.

There was a variable sugar levy, fluctuating with the relationship of EEC and world sugar prices and regulations governing importation of cane sugar, which required deposit for canned fruits, so as to make importing more "difficult and costly."

The association is proposing to draw support from EEC and other countries. It is particularly strong in the banana industry, which would be running if such a diminution of our present production against serious animal health hazards is implemented.

BY OUR COMMODITIES STAFF



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EEC canned food duty protest

By DONALD MACLEAN

A PLEA for reduction in EEC tariffs on canned food was made yesterday by the British Food Importers and Distributors Association. The association said that a four-point plan had been put forward by the association, involving approaches to Parliament, the EEC and the General Agreement on Tariffs and Trade. The association said that the shops were being kept up by EEC policy.

The proposals put forward 1—A cut in EEC tariffs of up to 50 per cent on peaches, fruit cocktail and pineapple. This would reduce tariffs from above 20 per cent to the 10-12 per cent range.

2—A clear declaration by the EEC in GATT that the Community will not introduce any form of minimum prices for canned fruit.

3—Support for the National Canners Association of the U.S. request to the EEC to combine the variable sugar levy with the common external tariff in order to simplify the calculation of overall duty.

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Animal health rules 'risk'

THE NATIONAL Farmers Union Council yesterday unanimously endorsed the Union's animal health committee's flat rejection of EEC's Commission draft proposals to harmonise animal health legislation in the Community.

Mr. Harry Thompson, chairman of the animal health committee, said: "We believe that if these proposals are approved, they will bring a significant risk of long term damage to our livestock industry."

"The U.K. has built up a reputation in the animal health field over very many years, and at considerable cost in both

public and producer funds. We will not jeopardise this huge investment and the future of our livestock industry by being forced to adopt Continental policies."

Some of these policies, such as the import of stock vaccinated against foot and mouth disease, have been rejected by the U.K. and other leading stock breeding countries over many years.

"We cannot emphasise too strongly the grave risk that would be running if such a diminution of our present production against serious animal health hazards is implemented."

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Australian wool supply fear

PERTH, Sept. 23.

AUSTRALIA MAY find difficulties in meeting world demand for wool by 1978-79, Mr. Malcolm Vawser, general manager of the Australian Wool Corporation (AWC) said.

The AWC was concerned about the decline in Australian sheep numbers and wool production. The AWC estimated that 1976-77 wool production forecast at 630m. kilos. This would be 7% per cent. down on last year's figure and the percentage decline over one season to another.

Last March there were 140m. sheep in Australia. By next March the level could fall to 130m.—the lowest since the mid-fifties, Mr. Vawser said. The decline is due to drought, low lambing percentages, slaughterings and big big sheep exports.

The AWC wool stockpile now at 1.5m. bales would help ease the situation.

action is to be taken about the decline in sheep numbers it would need incentives by the Government," he said.

But food prices are crucial to the social contract, and wage restraint. They are likely to increase substantially by the end of the year, when in theory farm prices here should be harmonised with those in the rest of the EEC in terms of units of account.

This should mean an increase of roughly 6 per cent by January 1978.

But this is far from being the whole story. Because of the fall in sterling the Green Pound, in which British farm prices are set, is overvalued by 27 per cent.

Due to the exchange differences between member States there are other Green currencies. To equalise prices for inter-Community trade Monetary Compensation Payments (MCA's) are applied. Because of the fall in sterling British MCA's are the highest. Last year their cost to the EEC Farm Fund was more than £300m., paid mainly on imports from the EEC and some third country supplies.

It has been claimed that the MCA's are subsidies from the EEC to the British consumer. It is true that any revaluation of the Green Pound would increase prices here proportionately by the amount of the MCA's. But this would also reduce the subsidy paid to the exporter, and so affect the European farming industry directly.

For instance, Community butter, of which more than 300,000 tonnes is imported into the U.K., is presently subsidised by an MCA of £250 a tonne. Imports from third countries would bear

No bed of roses for Mr. Silkin

By JOHN CHERRINGTON, AGRICULTURE CORRESPONDENT

MR. JOHN SILKIN, the new Minister of Agriculture, inherits a bed of roses. Some of the issues he will face could provide a bed of thorns sharp enough to keep even the most devoted of farmers awake.

Farmers will provide the least of his worries. The drought seems to be over and, apart from the well rehearsed and reiterated request for a devaluation of the Green Pound, the National Farmers' Union seems to be taking the line that farmers should be able to cope with natural hazards of this sort. Most farmers accept this line.

But with the EEC things could be very different. In its tender to the consumer the British Government is quite out of step with the other eight member countries. These take the line which is best illustrated by the commission official last time I was in Brussels. He could not understand why the British Government was always belying its own food prices.

But food prices are crucial to the social contract, and wage restraint. They are likely to increase substantially by the end of the year, when in theory farm prices here should be harmonised with those in the rest of the EEC in terms of units of account.

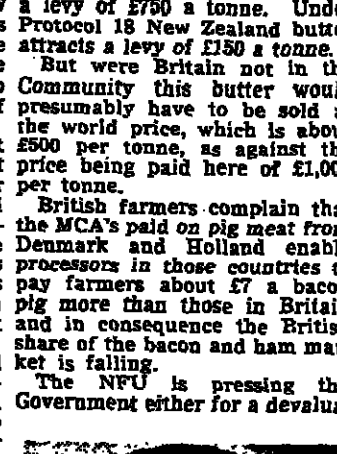
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pluses of butter and skim milk powder are also mainly caused by over production in relation to market demands.

The intervention system shields farmers from the effects of their excess and the Council of Ministers refuses to implement any suggestion for disciplining production, such as freezing prices or reducing them.

The only positive step of putting a levy on soyabean meal and other protein imports, has harmed other branches of farming by raising their costs. The proposed tax on edible oils is another indication of the power of the European farm lobby. The Association of Farm Organisations.

Other suggestions being made are that a special tax on sweeteners made of maize should be imposed to help sugar beet growers. The Commission itself has proposed a situation in which consumers eat less and less at a higher price and take no responsibility for the consequent surpluses.

So Mr. Silkin's task could well be something more fundamental than tinkering with the details of Green pounds and temporary expedients if he wishes to avoid an imminent food price explosion. It would mean challenging the philosophy of the CAP itself.

Many commentators, myself included, thought the CAP would founder because of its basic weaknesses. But it founders on. I think it will do so for a long time. The Government has enough guts to save enough is enough.

Mr. Peart and other spokesmen have often called for reform or renegotiation of the CAP but have been defeated by the other agricultural ministers and, it must be said, by support given by Mr. Lindemann, the effective commissioner, to the farming lobby.

Although probably in a minority in its dislike of the CAP, Britain could be in a favourable position to influence its development. Without the British market the CAP could collapse. The weight of its surplus surpluses.

Any businessman would love to be in as strong a bargaining stance when faced with a glutted market.

Mr. John Silkin, the new Minister of Agriculture, will meet his EEC colleagues for the first time in Holland this week-end. The informal gathering of farm ministers is held periodically in the country of the current chairman of the Council of Ministers.

New U.S. move to curb palm oil imports

WASHINGTON, Sept. 23.

THE U.S. House of Representatives approved a bill designed to reduce the threat posed to domestic oilseed producers by growing palm oil imports.

One measure calls on the Administration to negotiate voluntary restraints on excessive shipments to the U.S.

The other urges it to oppose any further palm oil development project in the tropics, which would have the effect of boosting exports.

The first resolution still requires concurrence by the international relations committee, the second by the banking committee, before they can be sent to the full house for consideration.

Even if both panels and the house were to take the same position, the measure would be merely advisory to the Administration. Resolutions would have the force of law.

COMMODITY MARKET REPORTS AND PRICES

BASE METALS

PER-ounce on the London Metal Exchange in active trading. Forward prices are for delivery in three months unless otherwise stated. Prices are in pence per lb. unless otherwise stated.

Commodity	Unit	Price
Copper	100 lbs	£152.50
Lead	100 lbs	£102.50
Aluminium	100 lbs	£112.50
Zinc	100 lbs	£102.50
Nickel	100 lbs	£152.50
Platinum	100 gms	£1,125.00
Palladium	100 gms	£1,125.00
Rhodium	100 gms	£1,125.00
Iridium	100 gms	£1,125.00
Osmium	100 gms	£1,125.00
Ruthenium	100 gms	£1,125.00
Vanadium	100 gms	£1,125.00
Chromium	100 gms	£1,125.00
Manganese	100 gms	£1,125.00
Iron	100 gms	£1,125.00
Steel	100 gms	£1,125.00
Coal	100 gms	£1,125.00
Oil	100 gms	£1,125.00
Gas	100 gms	£1,125.00
Electricity	100 gms	£1,125.00
Water	100 gms	£1,125.00
Wheat	100 gms	£1,125.00
Rice	100 gms	£1,125.00
Barley	100 gms	£1,125.00
Oats	100 gms	£1,125.00
Maize	100 gms	£1,125.00
Soyabean	100 gms	£1,125.00
Wheat	100 gms	£1,125.00
Rice	100 gms	£1,125.00
Barley	100 gms	£1,125.00
Oats	100 gms	£1,125.00
Maize	100 gms	£1,125.00
Soyabean	100 gms	£1,125.00
Wheat	100 gms	£1,125.00
Rice	100 gms	£1,125.00
Barley	100 gms	£1,125.00
Oats	100 gms	£1,125.00
Maize	100 gms	£1,125.00
Soyabean	100 gms	£1,125.00

COCOA

Commodity	Unit	Price
Cocoa Beans	100 lbs	£152.50
Cocoa Butter	100 lbs	£102.50
Cocoa Powder	100 lbs	£112.50
Cocoa Paste	100 lbs	£122.50
Cocoa Solids	100 lbs	£132.50
Cocoa Fat	100 lbs	£142.50
Cocoa Shell	100 lbs	£152.50
Cocoa Husk	100 lbs	£162.50
Cocoa Waste	100 lbs	£172.50
Cocoa Scrap	100 lbs	£182.50
Cocoa Dross	100 lbs	£192.50
Cocoa Lard	100 lbs	£202.50
Cocoa Oil	100 lbs	£212.50
Cocoa Meal	100 lbs	£222.50
Cocoa Bran	100 lbs	£232.50
Cocoa Hull	100 lbs	£242.50
Cocoa Pod	100 lbs	£252.50
Cocoa Seed	100 lbs	£262.50
Cocoa Germ	100 lbs	£272.50
Cocoa Skin	100 lbs	£282.50
Cocoa Pulp	100 lbs	£292.50
Cocoa Milk	100 lbs	£302.50
Cocoa Sugar	100 lbs	£312.50
Cocoa Salt	100 lbs	£322.50
Cocoa Vinegar	100 lbs	£332.50
Cocoa Oil	100 lbs	£342.50
Cocoa Meal	100 lbs	£352.50
Cocoa Bran	100 lbs	£362.50
Cocoa Hull	100 lbs	£372.50
Cocoa Pod	100 lbs	£382.50
Cocoa Seed	100 lbs	£392.50
Cocoa Germ	100 lbs	£402.50
Cocoa Skin	100 lbs	£412.50
Cocoa Pulp	100 lbs	£422.50
Cocoa Milk	100 lbs	£432.50
Cocoa Sugar	100 lbs	£442.50
Cocoa Salt	100 lbs	£452.50
Cocoa Vinegar	100 lbs	£462.50
Cocoa Oil	100 lbs	£472.50
Cocoa Meal	100 lbs	£482.50
Cocoa Bran	100 lbs	£492.50
Cocoa Hull	100 lbs	£502.50
Cocoa Pod	100 lbs	£512.50
Cocoa Seed	100 lbs	£522.50
Cocoa Germ	100 lbs	£532.50
Cocoa Skin	100 lbs	£542.50
Cocoa Pulp	100 lbs	£552.50
Cocoa Milk	100 lbs	£562.50
Cocoa Sugar	100 lbs	£572.50
Cocoa Salt	100 lbs	£582.50
Cocoa Vinegar	100 lbs	£592.50
Cocoa Oil	100 lbs	£602.50
Cocoa Meal	100 lbs	£612.50
Cocoa Bran	100 lbs	£622.50
Cocoa Hull	100 lbs	£632.50
Cocoa Pod	100 lbs	£642.50
Cocoa Seed	100 lbs	£652.50
Cocoa Germ	100 lbs	£662.50
Cocoa Skin	100 lbs	£672.50
Cocoa Pulp	100 lbs	£682.50
Cocoa Milk	100 lbs	£692.50
Cocoa Sugar	100 lbs	£702.50
Cocoa Salt	100 lbs	£712.50
Cocoa Vinegar	100 lbs	£722.50
Cocoa Oil	100 lbs	£732.50
Cocoa Meal	100 lbs	£742.50
Cocoa Bran	100 lbs	£752.50
Cocoa Hull	100 lbs	£762.50
Cocoa Pod	100 lbs	£772.50
Cocoa Seed	100 lbs	£782.50
Cocoa Germ	100 lbs	£792.50
Cocoa Skin	100 lbs	£802.50
Cocoa Pulp	100 lbs	£812.50
Cocoa Milk	100 lbs	£822.50
Cocoa Sugar	100 lbs	£832.50
Cocoa Salt	100 lbs	£842.50
Cocoa Vinegar	100 lbs	£852.50
Cocoa Oil	100 lbs	£862.50
Cocoa Meal	100 lbs	£872.50
Cocoa Bran	100 lbs	£882.50
Cocoa Hull	100 lbs	£892.50
Cocoa Pod	100 lbs	£902.50
Cocoa Seed	100 lbs	£912.50
Cocoa Germ	100 lbs	£922.50
Cocoa Skin	100 lbs	£932.50
Cocoa Pulp	100 lbs	£942.50
Cocoa Milk	100 lbs	£952.50
Cocoa Sugar	100 lbs	£962.50
Cocoa Salt	100 lbs	£972.50
Cocoa Vinegar	100 lbs	£982.50
Cocoa Oil	100 lbs	£992.50
Cocoa Meal	100 lbs	£1,002.50

COFFEE

Commodity	Unit	Price
Coffee Beans	100 lbs	£152.50
Coffee Butter	100 lbs	£102.50
Coffee Powder	100 lbs	£112.50
Coffee Paste	100 lbs	£122.50
Coffee Solids	100 lbs	£132.50
Coffee Fat	100 lbs	£142.50
Coffee Shell	100 lbs	£152.50
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Coffee Vinegar	100 lbs	£462.50
Coffee Oil	100 lbs	£472.50
Coffee Meal	100 lbs	£482.50
Coffee Bran	100 lbs	£492.50
Coffee Hull	100 lbs	£502.50
Coffee Pod	100 lbs	£512.5

فكر ابن أبي صل

INSURANCE, PROPERTY, BONDS

Albany Life Assurance Co. Ltd.		The City of Westminster Assur. Soc'y		Hambro Life Assurance Limited		Lloyds Nk. Unit Tr. Mngs. Ltd.		Prop. Equity & Life Ass. Co. V		Slater Walker Insurance Co. Ltd.	
15, Abchurch Lane, E.C.4.	01-548111	Ringside House, 6 Whitehouse Road, Croydon, CRO2 2AT	01-8845084	7 Old Park Lane, London, W.1	01-490 0001	71 Lombard St., E.C.3.	01-623 1238	135, Crawford Street, W1H 2AR	01-490 0000	30 Uxbridge Road, W12	01-749 5011
Property Fund	24.4	Property Fund	24.4	Alfred Unit, P.A.	112.6	London Life Unit, P.A.	112.6	2, Eldon Place, E.C.4.	112.6	2, Eldon Place, E.C.4.	112.6
Equity Fund	24.4	Equity Fund	24.4	Placid Unit, P.A.	112.6	London Life Unit, P.A.	112.6	2, Eldon Place, E.C.4.	112.6	2, Eldon Place, E.C.4.	112.6
Property Fund	24.4	Property Fund	24.4	Placid Unit, P.A.	112.6	London Life Unit, P.A.	112.6	2, Eldon Place, E.C.4.	112.6	2, Eldon Place, E.C.4.	112.6
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	Sept. 23	Week ago	Month ago
	£	£	£
ON			
Danish A1 per tonf	950	960	960
British A1 per tonf	955	935	920
British Special per tonf	950	920	920
Wester A1 per tonf	950	920	920
RYER (packet)			
1/2 per 20 lbst	924-938	924-938	924-938
per tonne per cwt	56.00	56.00	53.90
Danish salted per cwt	56.40-58.93	56.40-58.93	54.83-55.83
LSM			
English cheddar rindless			
per tonne	950.79	950.79	950.79
1/2 per tonne	896.50	896.50	872.50
ome			
ome-prod. Standard ...	3.30-3.60	3.40-3.70	3.85-4.00
Large	3.80-4.00	3.90-4.10	3.90-4.10
Sept. 23	Week ago	Month ago	
per pound	per pound	per pound	
p p p	p p p	p p p	
Scottish killed sides			
(ex KKCF)	43.0-48.0	43.0-48.0	42.5-46.5
forequarters	24.0-30.0	28.0-37.0	30.0-32.0
h			
40.0-44.0	40.0-43.0	38.0-40.0	
22 FLE-FMS	41.0-44.0	38.0-43.5	33.0-41.5
(all weights)	28.0-32.0	28.0-37.0	37.0-38.0
RYON			
English ewes	18.0-24.0	—	15.0-18.0
RYRY			
rooler chickens	29.5-32.0	29.5-32.0	29.5-32.0
London Egg Exchange price per 120 eggs. † Delivered.			

T. International Finance Limited
1000,000 French Francs 7½%
Guaranteed Bonds 1987

At the request of the Trustee, we hereby give notice that the total amount of FF3,000,000 has been purchased on the market for redemption due November 15, 1978.

Principal Paying Agent:
DIETBANK
Luxembourg
Luxembourg, September 24, 1978

1970/1982 UA 20,000,000 Loan.
 CE IS HEREBY GIVEN to bondholders of the above
 that the amount redeemable on December 30, 1976 is
 20,000,000 was bought in the market.
 net outstanding: UA15,300,000.
 undrawn Bonds: \$125 to \$125 incl.
THE FISCAL AGENT,
KREDITBANK
S. A. Luxembourgeoise,
 Luxembourg,
 December 24, 1976.

[illegible]

includes \$ premium, where
in in peace unless otherwise
to (shown in last column)
ing expenses. A Covered price
premium. Today's price
offer price. Estimated
price. A Distribution fee.
Offered price includes all
agent's commission
including all expenses of
insurance. Previous days
on realized capital gains
by a 4.75% yearly yield.
Single premium insurance
After 10 years:

HEALEY & BAKER
SURVEYORS VALUERS AND
AUCTIONEERS OF REAL ESTATE
Established 1820 in London
29 St. George Street, Hanover Square,
London W1A 3BG
Tel: 01-292 9232
Fax: 01-292 9232

FT SHARE INFORMATION SERVICE

HOTELS—Continued

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Grand Hotel	100	+	100	100	100	100	100
100	98	Hotel de Ville	100	+	100	100	100	100	100
100	98	Hotel de Ville	100	+	100	100	100	100	100
100	98	Hotel de Ville	100	+	100	100	100	100	100
100	98	Hotel de Ville	100	+	100	100	100	100	100

INDUSTRIALS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

ENGINEERING—Continued

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

ELECTRICAL AND RADIO

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

ENGINEERING, MACHINE TOOLS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

BUILDING INDUSTRY—Continued

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

RANKS AND HIRE PURCHASE

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

BEERS, WINES AND SPIRITS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

BUILDING INDUSTRY, TIMBER AND ROADS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

DRAPERY AND STORES

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

FOOD, GROCERIES, ETC.

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

HOTELS AND CATERERS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100

BRITISH FUNDS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

COMMONWEALTH & AFRICAN FUNDS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

FOREIGN BONDS & RAILS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

AMERICANS

High	Low	Stock	Price	Chg	Vol	Div	Yield	Div	Yield
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100
100	98	Admiral	100	+	100	100	100	100	100

Conversion factor 0.8973 (0.8999)

